

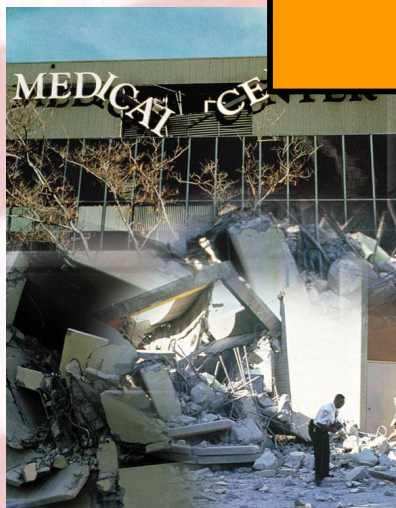


Ambulance Strike Team
Medical Task Force
Leader Certification Program

Trainee Manual

8 June 2011

EMSA #215B



TOPIC:

COURSE OUTLINE

TIME FRAME:

LEVEL OF INSTRUCTION:

| <u>UNIT</u> | <u>HOURS ALLOTTED</u> |
|--|-----------------------|
| O. Introduction | 0.5 |
| 1. Elements of the California Disaster Medical Response System | 1.0 |
| 2. AST / MTF Leader Concept | 1.0 |
| 3. Incident Taxonomy | 0.5 |
| 4. Leadership and Supervision | 1.0 |
| 5. Pre-Dispatch Preparation | 1.0 |
| 6. AST / MTF Response and Arrival | 1.0 |
| 7. Demobilization | 0.5 |
| 8. ICS Forms | 1.0 |
| 9. Final Exam | 0.5 |

TOPIC: COURSE INTRODUCTION

TIME FRAME: 0.5 Hours

LEVEL OF INSTRUCTION: Level I

I. Course Objective

Upon the successful completion of this course, participants will be able to respond to an emergency as an AST/MTF Leader in accordance with applicable regulations and best practices for the State of California.

II. Course Topics

Introduction
California Disaster Medical System Response
 Organization and Structure
Concept of Operations
Incident Taxonomy
AST Leadership and Supervision
Pre-Dispatch Preparation
AST Response and Arrival
Demobilization
Scope of Practice
ICS Forms
Post Course Exam

III. AMBULANCE STRIKE TEAM / MEDICAL TASK FORCE LEADER QUALIFICATION

- A. Complete required coursework for the position:
Ambulance Strike Team Leader/Medical Task Force Leader Course

Pre-Requisites:

- i I-100 Introduction to ICS and Introduction to SEMS

INCIDENT COMMAND SYSTEM

S-330 Ambulance Strike Team/Medical Task Force Leader Course

INTRODUCTION

| PRESENTATION | NOTES |
|--|-------|
| <ul style="list-style-type: none">i I-200 Basic ICSi I –300 Intermediate ICSi NIMS 700ai Basic Multi-Casualty Incident Field Operations Coursei Hazardous Materials (HAZMAT) Field Response Operationsi Ambulance operational experience preferable <p><u>Additional Recommended Training</u></p> <p>It is recommended that participants have:</p> <ul style="list-style-type: none">i EMS systems leadership experience;i Ability to function or supervise independently for an extended period of time in austere environments;i Demonstrated conflict resolution skills, interpersonal skills, professional demeanor and behavior, and competent decision-making abilities;i Demonstrated ability to coordinate and manage multiple competing priorities (multitasking);i The ability to adequately represent his/her jurisdiction;i The confidence of his/her jurisdiction or agency; andi Understanding of and compliance with Incident Command System (ICS) concepts and principles. <p>IV. Post Course Requirements</p> <p>Upon successful completion of this course, the student will receive a Position Task Book (PTB) and be designated as an ASTL Trainee (ASTLT) until they submit a completed and approved PTB (REF: Sec 502).</p> | |

| PRESENTATION | NOTES |
|---|-------|
| <p>V. Course Standards</p> <ul style="list-style-type: none">A. 8 HoursB. Final Exam 80% to passC. Course evaluations <p>VI. Initial Certification</p> <ul style="list-style-type: none">A. Valid for 5 years <p>VII. Recertification</p> <ul style="list-style-type: none">A. The original certification card is good for 5 years. If the ASTL has not responded to an incident or participated on an annual exercise within this timeframe, then another PTB must be completed by the ASTL in order to qualify for another certification cardB. The ASTL has these options for recertification after a 5 year cycle:<ul style="list-style-type: none">1. Functioned as an ASTL on a deployment2. Functioned as an ASTL in a full field exercise3. Complete another PTBC. Demonstration of core competencies may be required at the discretion of the LEMSA if the ASTL has not been part of an AST response or participated in an exercise. <p>VIII. CLASS GROUPS</p> <ul style="list-style-type: none">i Break class into groups | |

INCIDENT COMMAND SYSTEM

S-330 Ambulance Strike Team/Medical Task Force Leader Course

INTRODUCTION

SUMMARY:

Students should now be asked to introduce themselves, provide their experience and background. Offering one unique aspect of themselves is a good way to break tension

EVALUATION:

No formal evaluation.

ASSIGNMENT:

Study for the next session.

INCIDENT COMMAND SYSTEM

Ambulance Strike Team/Medical Task Force Leader Course

Elements of the California Disaster Medical System

TOPIC: ELEMENTS OF THE CALIFORNIA DISASTER MEDICAL RESPONSE SYSTEM

TIME FRAME: 1:00 Hours

LEVEL OF INSTRUCTION: Level II

BEHAVIORAL OBJECTIVE:

Condition:

Behavior:

The student will confirm knowledge of the various elements that comprise California's Disaster Medical Response System.

Standard:

With a minimum 80% accuracy according to the information contained in the Ambulance Strike Team/Medical Task Force Leader Manual

MATERIALS NEEDED:

- i Writing board with markers/erasers
- i Appropriate audio visual equipment
- i Appropriate audio visual material

REFERENCES:

- i California Disaster Medical Response Plan and California Medical Mutual Aid Plan (EMSA 218A, 218B)

PREPARATION:

The AST/MTF is a critical component of the State's Mobile Medical Asset program utilized to respond to and mitigate medical disasters in the State. As an AST/MTF Leader it is essential to have a broad understanding of the various components of the State's Mobile Medical Assets program and how AST/MTF fit into this program.

I. OBJECTIVES

1. Describe the key aspects of the California Disaster Medical Operations Manual (CDMOM) and the California Disaster Health Operations Manual (CDHOM).
2. Understand elements of the California Disaster

Medical Response Plan (aka EF 8).

3. Describe the various elements of the California Disaster Medical System
 - a. California Medical Assistance Team (CAL-MAT).
 - b. Disaster Medical Assistance Team (DMAT)
 - c. Disaster Medical Support Units (DMSU)
 - d. Mobile Field Hospitals (MFH)
 - e. Mission Support Teams (MST)
 - f. Alternative Care Sites (ACS)
 - g. Field Treatment Sites (FTS)
4. Understand planning assumptions and expectations for disaster response at global, state and local level.

II. INTRODUCTION

California's disaster medical system continues to undergo significant change as it faces new challenges, gains new tools, and places additional demands on state and local disaster responders. To prepare against increased threats of terrorism, the ongoing risk of natural disasters and the ever growing expectations of the public, disaster medical systems in California have expanded in complexity, capacity and capability. The California EMSA Authority has pioneered critical improvements in the state's disaster medical capacity and capability, including acquisition of Mobile Field Hospitals (MFH), development of California Medical Assistance Teams (Cal-MATs), creation of Mission Support Teams (MSTs), expansion of the Disaster Health Volunteers (DHV) and formation of the Ambulance Strike Team (AST) program. Collectively, these programs and related assets comprise the Disaster Medical Response Program which operates in accordance to relevant planning documents.

III. SYSTEM COMPONENTS

Alternative Care Sites: A location that is not currently providing healthcare services and will be converted to enable the provision of healthcare services to support, at a minimum, inpatient and/or

outpatient care required after a declared catastrophic emergency. These specific sites are not part of the expansion of an existing healthcare facility (i.e., extensions of general acute care hospitals, clinics, or long term care facilities), but rather are designated under the authority of the local government.

Ambulance Strike Teams:

A team of five properly staffed and equipped medical transport vehicles of the same capabilities and one team leader with vehicle, all with like communications equipment.

California Medical Assistance Team (CAL-MAT)

CAL-MATs are planned as scalable teams of up to 40 persons that operate under state direction for response to catastrophic disasters. CAL-MATs are assets of California's disaster medical mutual aid system and will augment medical care in disaster areas where hospitals and medical care systems have been damaged or overwhelmed. CAL-MATs:

- i Maintain caches that contain medical supplies and equipment, tents, pharmaceuticals, and interoperable communications.
- i Are supported in the field by the EMS Authority Mission Support Teams (MST).

Disaster Healthcare Volunteers (DHV)

Formerly known as ESAR-VHP, Disaster Healthcare Volunteers, is an emergency personnel

management system developed to enroll California health care personnel with active unrestricted licenses as volunteers (paid or unpaid) for disaster service. The system validates enrollee licenses and credentials prior to an emergency and provides a mechanism for contacting and mobilizing needed personnel. The system may be accessed by authorized Medical and Health Branch personnel at the State Operations Center (SOC), Joint Emergency Operations Center (JEOC), and EMS Authority Department Operations Center (DOC). The system may also be accessed locally by the Medical Health Operational Area Coordinators and Medical Reserve Corps Coordinators.

Disaster Medical Assistance Teams (DMAT)

Federal medical response teams composed of professional and para-professional medical personnel (supported by a cadre of logistical and administrative staff) designed to provide medical care during a disaster or other event. Specialized DMATs deal with specific medical conditions such as crushing injuries, burn, and mental health emergencies.

DMATs are designed to be a rapid-response element to supplement local medical care until other Federal or contract resources can be mobilized, or the situation is resolved. DMATs deploy to disaster sites with sufficient supplies and equipment to sustain themselves for a period of 72 hours while providing medical care at a fixed or

temporary medical care site.

Disaster Medical Support Unit (DMSU)

The California EMS Authority and local EMS systems have placed a fleet of vehicles throughout the state equipped to support Ambulance Strike Teams and other disaster medical operations. These vehicles contain medical equipment and supplies, comprehensive communications capabilities and provisions to support response personnel for several days.

Disaster Service Workers (DSW)

All City and County employees are designated by both State and City law as Disaster Service Workers. In the event of a declaration of emergency, all public employees are obligated to serve as Disaster Service Workers and may be assigned to perform activities which promote the protection of public health and safety or the preservation of lives and property. However, *this does not include first responders such as law enforcement, fire services and/or other emergency medical services personnel.*

Field Treatment Site (FTS)

Temporary sites utilized for emergencies when permanent medical facilities are not available or adequate to meet emergency medical care needs. The FTS is designed to provide triage and medical care for up to 48 hours or until new patients are no longer arriving at the site. The Medical/Health Branch has the authority to activate an FTS and determine the number and location of FTSSs.

Incident Command System

A standardized on-scene emergency management construct specifically designed to provide for the adoption of an integrated organizational structure that reflects the complexity and demands of single or multiple incidents, without being hindered by jurisdictional boundaries. ICS is the combination of facilities, equipment, personnel, procedures, and communications operating within a common organizational structure, designed to aid in the management of resources during incidents. It is used for all kinds of emergencies and is applicable to small as well as large and complex incidents. ICS is used by various jurisdictions and functional agencies, both public and private, to organize field-level incident management operations.

Medical Health Operational Area Coordinator (MHOAC)

The position, filled by designation by the Local Health Officer and EMS Agency Administrator, responsible to facilitate development of OA medical/health disaster response plans. In most OAs, the MHOAC implements the OA's disaster medical/health response plan, coordinates the Medical/Health Branch of the OA EOC, coordinates developing OA mutual aid requests for external resources and the OA's response to external requests, and facilitates the establishment of priorities through the Multi-Agency Coordination Group for Medical/Health requests and

response.

Medical Reserve Corps (MRC)

California's Medical Reserve Corps (MRC) is a community-based network of volunteers that assists public health efforts in times of special need or disaster. MRCs bring volunteers together to supplement existing local emergency plans and resources. The MRC provides organizational structure and promotes appropriate training of volunteers according to local community needs and vulnerabilities.

Volunteers may include, but are not limited to, current or retired health professionals (such as physicians, nurses, mental health professionals, dentists, dental assistants, pharmacists, veterinarians), social workers, communications/public relations professionals, health care administrators, clergy, etc.

Medical Shelters

A temporary facility equipped to treat patients with palliative care requirements or existing chronic medical conditions with maintenance care requirements (e.g., renal failure, diabetes, etc.).

Mission Support Team (MST)

A team that provides support and specific logistical functions for field disaster medical resources such as CAL-MATs, ASTs, Mobile Field Hospitals, and individuals deployed by the State in response to local requests from an OA for support.

Mobile Field Hospital (MFH)

A large mobile medical unit deployed to replace or augment acute hospital care capacity during response to a major disaster. California's MFHs can

be staffed and equipped to provide basic emergency, surgical and recovery services. Each MFH may be deployed as a 50 to 200--bed facility or in combination with other MFHs to provide up to 600 beds at a single site.

Mutual Aid

Mutual aid is the voluntary provision of services and facilities by agencies or organizations to assist each other when existing resources prove to be inadequate.

Mutual Aid Region

One of the six geographical areas defined by the California Governor's Office of Emergency Services for the Coordination of resources in the event of a disaster or major incident where mutual aid is requested.

National Incident Management System (NIMS)

A system mandated by Homeland Security Presidential Directory 5 (HSPD-5) that provides a consistent nationwide approach for Federal, State, local, and tribal governments; the private-sector; and non-governmental organizations to work effectively and efficiently together to prepare for, respond to, and recover from domestic incidents, regardless of cause, size, or complexity. To provide for interoperability and compatibility among Federal, State, local, and tribal capabilities, the NIMS includes a core set of concepts, principles, and terminology. HSPD-5 identifies these as the ICS; multi-agency coordination systems; training; identification and management of resources (including systems for classifying types of resources); qualification and certification; and the collection, tracking, and reporting of incident

information and incident resources.
California has incorporated NIMS into
the State's SEMS process.

Operational Area (OA)

An intermediate level of the State
emergency management
organization, consisting of a county
and all political subdivisions within the
county.

Regional Disaster Medical and Health Coordinator(RDMHC)

The EMS Authority and CDPH jointly
appoint a Regional Disaster Medical
Health Coordinator (RDMHC) in each
of the six mutual aid regions. RDMHC
responsibilities include supporting the
mutual aid requests of MHOACs for
disaster response within the region
and coordinating mutual aid support to
other areas of the state in support of
the state medical response system.
The RDMHC also serves as a source
of information to the state medical and
health response system.

Regional Disaster Medical Health Specialist (RDMHS)

The RDMHS provides the day-to-day
planning and coordination of
medical and health disaster
response in the State's six mutual
aid regions. During disaster
response, the RDMHS may be
designated by the RDMHC as the
key contact for OAs to request
and/or to provide medical and health
resources.

Response Information Management System (RIMS)

RIMS uses the existing OES statewide computer network and is an integral part of the OES Information Management Strategic Plan. The purpose of RIMS is to improve OES's level of service and efficiency by improving its ability to respond to, manage and coordinate requests for resources. RIMS collects, processes and disseminates information during and after a disaster and is essential for requesting, obtaining and distributing resources.

Standardized Emergency Management System (SEMS)

The emergency management system identified in the California Government Code 8607, for managing emergency response to multi-agency or multi-jurisdictional operations. SEMS is based on ICS and is intended to standardize response to emergencies in the State.

IV. CONTROLLING DOCUMENTS

A. California Disaster Medical Operations Manual (CDMOM)

Developed by the Disaster subcommittee of EMSAAC (Emergency Medical Services Administrators Association of California) under the auspices of the Disaster Medical Systems (DMS) Division of the California Emergency Medical Services Authority (EMSA), the CDMOM (DMS #219) provides operational guidance for implementation of the California Disaster Medical Response Plan

(EMSA #218A, #218B, 2007) and Disaster Medical Systems Guidelines (EMSA, 2003) for incidents that require response coordination among multiple jurisdictions at all levels of government and the private sector. The CDMOM addresses disaster medical response at field, local area, operational area, region, and state levels. CDMOM users include local EMS Agencies, Local Health Departments, Medical/Health Operational Area Coordinators, Regional Disaster Medical/Health Coordinators and Specialists, field responders, hospitals, and state agencies with disaster medical response roles.

CDMOM conforms to the Standardized Emergency Management System (SEMS) and National Incident Management System (NIMS), the California State Emergency Plan, and the California Master Mutual Aid Agreement.

CDMOM takes into account the variability in organization, governance, operational policies and protocols, and disaster response capabilities among California's local EMS systems by focusing only on the essential elements for multi-jurisdictional responses. However, CDMOM assumes a certain level of development and some standardization of local disaster medical services system capabilities, structures, and policies. These assumptions include expectations that local EMS systems have:

- i Plans, policies, and protocols for managing the response to mass casualty incidents that are consistent with FIREScope
- i Capability and protocols for determining hospital bed availability
- i Protocols for assigning patient destination in multi-casualty incidents
- i EMS responders with disaster response training, including training in the Incident Command System
- i A designated Medical/Health Operational Area Coordinator (MHOAC)
- i Single points of contact at the operational area (OA) and regional levels for assessment of hospital capacity, ambulance dispatch, and patient distribution
- i Local protocols for generating and approving requests for medical mutual aid

The CDMOM also assumes that local EMS agencies, health departments, fire agencies and offices of emergency services work collaboratively at the operational area level during responses to major disasters. The CDMOM recognizes that public safety EMS resources (first response and transportation) found through the Fire Mutual Aid System frequently have dual roles during disaster response and on a day-to-day basis. During a disaster, these resources remain under the control of the Fire Mutual Aid System and their availability is

solely at the discretion of the Operational Area Fire and Rescue Coordinator as authorized by the Local Fire Chief.

B. CALIFORNIA DISASTER MEDICAL RESPONSE PLAN (CDMRP)

The CDMRP provides California's DMS with a comprehensive framework for disaster medical preparedness and response. EMSA is identified in the California State Emergency Plan (SEP) and in its Administrative Order (AO) with the Governor's Office of Emergency Services (OES) as California's lead state agency for medical response. The California Department of Public Health (CDPH) is identified in the SEP and in its Administrative Order with OES as California's lead state agency for public health response. As such, both EMSA and CDPH share responsibility for the lead in the State's Medical and Health Branch and working within the State Medical and Health Mutual Aid System.

The CDMRP updates *EMSA #201, Emergency Medical Services Authority Disaster Medical Response Plan*, July 1992, and incorporates changes made to the *California Emergency Plan*, 2005, the *OES Administrative Order for the EMS Authority*, 2007, and other changes in responsibilities,

policies and procedures for DMS. The CDMRP also provides information for the development and updating of regional and local disaster medical plans.

The CDMRP reflects recent changes in the California DMS, increased level and complexity of threats it must address, and enhancements to day-to-day Emergency Medical Services (EMS) systems that provide the basis for DMS response. It also reflects changes in the federal emergency management system and is consistent with the National Incident Management System (NIMS) and the National Response Plan (NRP).

The California Medical Mutual Aid Plan (CMMAP) is an Annex to the CDMRP that describes the policies and general procedures for requesting and providing medical mutual aid resources under Standardized Emergency Management System (**SEMS**) and the State Medical and Health Mutual Aid System.

C. CALIFORNIA DISASTER HEALTH OPERATIONS MANUAL – CDHOM (Interim)

The purpose of the CDHOM is to provide a common operational framework, including performance guidelines, for the environmental, public health and emergency medical response system. By establishing a common operational framework, the ability of local jurisdictions to effectively communicate with regional and State elements of California's DMS is supported, increasing the efficiency of

resource requests during emergencies.

Pertinent to disaster response and also to the AST program, the CDHOM includes a standardized Medical and Health Situation Report and a Medical and Health Resource Request Form. These components, and the CHOM in general, are SEMS compliant. The document is Interim because it is being incorporated, along with CDMOM, into a broader document which is integrated with Emergency Function 8 (EF 8)

D. Public Health and Medical Operations Manual

Integrates the CDMOM and CDHOM. Anticipated release date is 7/1/2011.

V. RELATION OF ASTs TO CDMRP, CDMOM AND CDHOM

As described in the CDMRP, California has multiple disaster medical response resources. Logistically, there is the Mission Support Team (MST) and the Medical Operations Center Support Activities (MOCSA). The MST is an EMSA developed and coordinated resource which provides support and specific logistical functions for field disaster medical resources such as AST/MTFs, Mobile Field Hospitals, CAL-MATs, etc. The MOCSA provides trained professional disaster medical response management personnel to support OA managers in their Medical/Health Branch operations during extended events.

Operationally, there is a myriad of personnel, assets and resources. Disaster medical personnel are found as Disaster Service Workers (DSWs), Disaster Health Volunteers (DHV), Medical Reserve Corps (MRCs) and

California Medical Volunteers. AST/MTFs are resources to the extent that they operate under a Memorandum of Understanding (MOU) which governs their response. Other operational assets of California's DMS include acute care hospitals, community clinics and Field Treatment Sites (FTS).

Plans and Intelligence require information. In California's DMS, information is supported by the Response Information Management System (RIMS), which is an electronic data management system that links emergency management offices throughout California. CDHOM establishes standardized reporting (intelligence) using the Medical and Health Situation Report. ASTs are requested using the Medical and Health Resource Request Form.

VI. KEY STATE AGENCIES

A. California Department of Public Health (CDPH):

The California Department of Public Health is dedicated to optimizing the health and well-being of the people in California and is the lead State agency for coordinating State-level support for public health and/or environmental health incidents. Activities include the following: Administers and coordinates disaster-related public health programs and assesses hazards to the public's health. Provides statewide policies on environmental health. Coordinates with local health departments to conduct surveillance of infectious diseases in a disaster area and determines appropriate actions to be taken to prevent and control disease outbreaks. Implements pandemic influenza

response plans in coordination with local health departments and other state agencies. Provides epidemiological and laboratory support through State and local public health and clinical laboratories and cooperating federal health and environmental laboratories. Collects and analyzes data and reports information for public health.

B. Emergency Medical Services Authority (EMSA):

EMSA has been designated as the lead agency for coordinating disaster medical services in California. It is responsible for coordinating the prompt delivery of disaster medical resources to local governments in support of their disaster medical response. This includes the acquisition of personnel and medical supplies and materials from unaffected regions of the State to meet the needs of affected counties. EMSA also facilitates the 1 evacuation of injured disaster victims to hospitals in areas/regions not impacted by the disaster.

C. California Emergency Management Agency CAL-EMA (OES)

The California Emergency Management Agency (Cal EMA) was established as part of the Governor's Office on January 1, 2009, merging the duties, powers, purposes, and responsibilities of the former Governor's Office of Emergency Services (OES) with those of the Governor's Office of Homeland Security.

Cal EMA is responsible for the coordination of overall state agency response to major disasters in support of local government. The Agency is

responsible for assuring the state's readiness to respond to and recover from all hazards – natural, manmade, war-caused emergencies and disasters – and for assisting local governments in their emergency preparedness, response, recovery, and hazard mitigation efforts.

VII. PLANNING ASSUMPTIONS AND EXPECTATIONS IN DISASTER RESPONSE

Global

- i A catastrophic incident, as defined by the National Response Framework (NRF), is any natural or manmade incident, including terrorism that results in extraordinary levels of mass casualties, damage, or disruption severely affecting the population, infrastructure, environment, economy, national morale, and/or government functions.
- i A multi casualty incident (MCI) or Mass Casualty Event (MCE) can require numerous medical transport resources.

State

- i According to California Department of Public Health Standards and Guidelines for Healthcare Surge During Emergencies, a surge event is a significant healthcare incident or set of circumstances resulting in an excess in demand over capacity and/or capability. A medical transportation surge event is specific to the medical transportation sector.
- i The CDMOM further classifies events based upon the degree of response as Level I (OA), Level II (Regional) and Level III (State/Federal).
- i An organized response within the framework of NIMS & SEMS and using the ICS is superior to an unorganized

response.

- i Management of single resources may quickly exceed span of control thresholds, (5-7) whereas the supervision of resources organized in strike team/task force configuration under the ICS is a proven management model.
- i Multiple incidents may occur requiring a structured and organized approach to response resources.
- i Medical Mutual Aid Assistance is defined in the State Master Mutual Aid (MMA) Agreement for public entities and is an annex to the California Disaster Medical Response Plan (CDMRP). Medical Mutual Aid Assistance is further defined in CDMOM and by agency agreements.
- i This plan maybe implemented based upon the need for mobilizing medical transportation assets into an impacted area from non-impacted areas. The resources under this plan are located within OAs and therefore require coordination with the LEMSA and/or the MHOAC Program for the respective OA.
- i Self-dispatching of any resource can cause negative consequences in both the sending and the receiving areas.
- i All resources must be officially requested through the medical mutual aid system.
- i In accordance with executed agreements, assistance may be provided with an expectation of reasonable reimbursement.
- i In accordance with the CDMOM, the LEMSA and/or the MHOAC Program has responsibility for ensuring that local needs are considered when responding to mutual aid request(s).

Local

- i Responding ASTs/MTFs shall be integrated into the requesting

emergency management structure via ICS and must comply with the directions of the requesting entity.

- i ASTs/MTFs may be pre-identified.
- i ASTs/MTFs may have a limited amount of equipment, fuel, etc. and thus support for sustained operations must be considered.
- i ASTs/MTFs may need local area mapping / direction support.
- i Normal communications may be impacted or inefficient.
- i All event data will be captured utilizing the Situation Report (SITREP) EF-8, Medical and Public Health OA Branch Report as described in the Interim CDHOM (www.emsa.ca.gov) .
- i Resource requests are conducted using the Medical and Health Resource Request Form and processed as described in the Interim CDHOM.
- i Patient care will be rendered, as circumstances permit, in accordance with the scope of practice, policies and procedures and medical control of the responders' permitting/accrediting LEMSA.
- i Adequate logistical support for incoming ASTs/MTFs should be provided by the receiving MHOAC program/OA.

SUMMARY:

The California Disaster Medical Response System is the integration of public and private assets at the local, regional and State level in accordance with the principles of SEMS.

INCIDENT COMMAND SYSTEM

S-330 Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF LEADER CONCEPT

TOPIC: AMBULANCE STRIKE TEAM/MEDICAL TASK FORCE LEADER CONCEPT

TIME FRAME: 1:00 Hours

LEVEL OF INSTRUCTION: Level II

BEHAVIORAL OBJECTIVE: Upon the successful completion of this module, participants will be able to explain the Ambulance Strike Team/Medical Task Force (AST/MTF) concept and analyze an Incident Action Plan (IAP) for a given response scenario.

Condition:

Behavior: The student will confirm a knowledge of concepts of the Ambulance Strike Team (AST)/Medical Task Force (MTF) Leader position

Standard: With a minimum 80% accuracy according to the information contained in the Ambulance Strike Team/Medical Task Force Leader Manual

MATERIALS NEEDED:

- i Writing board with markers/erasers
- i Appropriate audio visual equipment
- i Appropriate audio visual material
- i ICS 420-1 Field Operations Guide (FOG)

REFERENCES:

- i Field Operations Guidebook (FOG), ICS 420-1, FIRESCOPE, January 2001
- i Strike Team/Task Force Leader, S-330, FIRESCOPE, April 2002

PREPARATION: The AST/MTF Leader is an extremely important position. As an AST/MTF Leader you have the responsibility of directing your assigned resources to accomplish the operational objectives on your assigned incident. In order to perform in this capacity you must know the position description and responsibilities of the AST/MTF Leader.

I. LEARNING OBJECTIVES

1. Understand the history and background of the California AST Program
2. Define a strike and differentiate between the kinds and types of strike teams.
3. Describe the basic responsibilities of an AST/MTF Leader.
4. Explain the strike team/task force concept and where the Leader fits into the Incident Command System (ICS).
5. Understand ICS forms and proper documentation likely to be used by the ASTL.
6. Have a working knowledge of the FIREScope Multi-Agency Coordination System – Resource Designation System (MACS 410-2)
7. Identify the basic system design components
8. Know the definition of terms as they relate to the Resource Designation System
9. Identify how Strike Team/Task Forces are formed, designated, and reassigned.
10. Identify how Strike Team/Task Force numbers and designators are assigned
11. Have a working knowledge of Strike Team/Task Force designation formatting

II. HISTORY AND BACKGROUND

EMSA has always recognized the need to develop a statewide mutual aid system for non-fire based ambulance disaster response similar to that which has been effectively utilized by the fire service for over 20 years. During the floods of 1997, many private sector ambulances responded from various parts of the Sacramento Valley to assist in the evacuation needs in Sutter and Yuba Counties. Although the responding units provided critically needed services, there was a lack of overall coordination, and some were concerned that “provider”

counties were without sufficient emergency transport resources to address their routine day-to-day needs.

More recent events such as the hurricanes and Southern California wildfires of 2007 (where ASTs were used on a statewide basis for the first time), have reinforced the value of the program and underscore the importance of a well coordinated response system for ambulances during times of disaster.

California's Ambulance Strike Team program remains a model throughout the country and is firmly grounded in ICS, SEMS and NIMS. It is consistent with and supports the tenets established in both the CDMOM and CDHOM documents. Its procedures cover inter-region requests between Operational Area (OA), Region and State, for ambulance resources and/or Medical Task Force (MTF) response between one regional area to another, or between the six California mutual aid regions. Even though the program is oriented towards region to region requests, the procedures provided herein have direct application to intra-region and intra-operational area requests as well. The Regional Disaster Medical Health Specialist (RDMHS) and Medical Health Operational Area Coordinators (MHOAC) programs, as well as Local EMS Agencies (LEMSA) are responsible for establishing such regional and operational

area procedures in cooperation with ambulance providers and other public safety agencies within their Operational Area (OA).

III. STRIKE TEAMS AND TASK FORCES

A. Strike Teams

A **Strike Team** is a specified combination of the same kind and type of resources with common communications and a leader. They have an established minimum number of personnel; for ASTs, this number is 11.

Strike Teams are required to have a Leader traveling in a separate vehicle that has common communication among resource elements at home, en route and on-scene.

ASTs are made up of five like-kinds of ambulances and a Leader. Ambulance kinds are:

- Basic Life Support (BLS) equipped: Minimum staff of one Emergency Medical Technician (EMT) and one driver
- Advanced Life Support (ALS) equipped: Minimum staff of one paramedic and one EMT

The Federal Emergency Management Agency (FEMA) defines four types of ASTs in the NIMS Emergency Medical Resources Guide. They are:

Type 1: ALS with the following

Concept of the AST/MTF

Hazardous Materials (HazMat) capabilities:

- i Personnel with First Responder Observation (FRO) certification.

Type 2: : BLS with the following HazMat capabilities:

Personnel with First Responder Observation (FRO) certification.

Note: The ambulance industry uses the term "type" to describe the size of the ambulance, the body style of the ambulance, or the number of patients an ambulance can carry. For clarity, it is suggested that both terms (i.e., "Type I-ALS") be used when ordering to avoid any confusion.

B. Task Forces

A **Task Force** is a group of mixed kinds of resources with common communications and a Leader that may be pre-established and sent to an incident, or formed at an incident. Task forces are usually assembled for a specific mission.

A Task Force can include:

- i any combination of resources that does not meet the criteria for a Strike Team, or
- i any combination of one kind of resource with other kinds of resources,

for example:

- ambulances,
engines;
- engine, rescue,
ambulance;
- engine, truck,
ambulance;
- heavy rescue,
engine,
ambulance; or
- law enforcement
vehicle.

C. ICS positions and mnemonics

1. All ICS positions have a four letter mnemonic assigned that you need to be familiar with
2. Incident action plans, MACS FIREScope forms and other incident forms utilize these mnemonics
3. Some mnemonics an AST/MTF Leader may encounter are
 - a. Strike Team Leader Ambulance (AMST)
 - b. Strike Team Leader Dozer (STDZ)
 - c. Strike Team Leader Engine (STEN)
 - d. Strike Team Leader Tractor/Plow (STPL)
 - e. Task Force Leader (TFLD)
 - f. Division/Group Supervisor (DIVS)
 - g. Branch Director
 - h. Liaison Officer (LOFR)
 - i. Agency Representative (AREP)

- j. Medical Unit Leader (MEDL)
- 4. Training positions are included and designated as (T). Position Task Book defines status and requirements for trainees.
 - i Example: STEN (T) would be the mnemonic for Strike Team Leader Engine Trainee

Alphabetical lettering is used to identify kind and type of Strike Teams

IV. DEFINITION OF TERMS

- A. Single Resources
- B. Task Force
- C. Strike Team
- D. Three Letter Designators
- E. Resource Numbers
- F. Mutual Aid / Disaster Medical Regions
 - 1. State is broken down in six geographic areas
 - 2. Regions are depicted by Roman numerals I through VI
- G. Operational Area /County (Mutual Aid Area)
 - 1. Each county within a Region is an operational area (except Los Angeles County) and the Tahoe Basin (three California and three Nevada Counties)
 - i Example: Region V has seven operational areas
- H. California Emergency Medical Authority Administrative Regions
 - 1. State is broken down into 6 medical and health mutual aid Regions.

I. Geographic Coordinating Centers (GACC)

1. The two Geographic Coordination Centers in California are located at
 - a. Redding (North Ops)
 - b. Riverside (South Ops)
2. The principal mission of the GACC's in California is the coordination of wild land protection agencies in response to emergency incidents. This is accomplished through planning, situation monitoring and expediting resource orders between all agencies
3. The Geographical Coordination Centers are managed and staffed by
 - a. United States Forest Service (USFS)
 - b. California Department of Forestry and Fire Protection (CDFFP)
 - c. Department of Interior
 - i Bureau of Land Management (BLM)
 - i Bureau of Internal Affairs (BIA)
 - i Fish and Wildlife Service (FWS)
 - i National Park Service (NPS)
 - d. Other Supporting Agencies
 - i National Weather Service (NWS)
 - i Governor's Office of Emergency Services (OES) for California

V. FORMING AND DESIGNATING STRIKE TEAMS AND TASK FORCES

- A. Strike Teams or Task Forces can be formed and
Concept of the AST/MTF

designated in the following ways

1. By single agency/entity resources
 - a. The agency three letter designator will precede agency's block number
 1. LFD 1001-AM = LA City Fire Dept.
2. Mixed Agency Resources
 - a. Local resources formed by the Operational Area (Op Area) will be designated with respective Op Area three letter identification and block number
 1. XLA 1075-AM = Los Angeles, Area A
3. State OES Resources
 - a. These will be formed and designated by the Op Area or Region. Three letter OES designator will precede block numbers
 1. OES 5800-B
 2. OES and local resources will not be mixed on Strike Teams outside the Op Area.
4. Mixed Operational Area
 - a. Local resources formed from 2 or more Op Areas will be designated with the 3 letter ID and a block number of the Op Area from which the leader is selected or the area from which the greatest number of component resources are supplied
5. Out-of-State Resources
 - a. Resources imported from out-of-state (i.e., federal agencies or private resources) will be designated by the agency that procures them

1. SNF 5600-C = Sierra National Forest
- b. Local Government resources will utilize the five letter designator (i.e. NV-LAS ST 0001 AM)
6. By a combination of Administrative Units within the same agency
 - a. CDFFP
 1. Combined resources of 2 or more units will be identified by the designator and block numbers of the unit providing the STL
 - i Exception: If the STL is from a unit not providing equipment, the numbers will reflect the unit providing the majority of equipment
 - i In these cases, the number will be generated and assigned by the North or South Operations centers (No. Ops./So. Ops.)
 - b. USFS
 - i Combined resources of 2 or more forests will be identified by the forest forming the Strike Team using its designator and block numbers
 - c. OES and CDC
 - i OES, CDC or local resources formed from 2 or more mutual aid regions will be identified by Sacramento OES Headquarters with OES or CDC designator and block numbers
7. At the incident
 - a. Strike Teams or Task Forces assembled at the incident will be identified by incident name, for radio call, and sequentially

numbered beginning with 1. This designation is done by the Resource Unit at the incident (i.e. Northridge Ambulance Strike Team)

VI. ASSIGNING STRIKE TEAM/TASK FORCE NUMBERS

- A. All numbers include four (4) digits followed by a single letter (i.e., 1234-A)
- B. Numbers and letter (1234-A) indicate
 - 1. (1) Mutual aid region
 - 2. (2) Agency or Op Area
 - 3. (3) & (4) Individual group numbers
 - 4. (A) Kind and type resources
- C. Block Numbers
 - 1. The six mutual aid regions will consist of six blocks of 1000 numbers each
 - a. Mutual Aid Region I (1000 – 1999)
 - b. Mutual Aid Region II (2000 – 2999)
 - c. Mutual Aid Region III through VI (same format as above)
 - 2. Sub-blocks may be assigned to an Op Area or large single agencies such as LA City Fire Department
 - a. Mutual Aid Region I (1000 – 1999)
 - i Sub-block (1000 – 1099)
 - b. A designator LFD 1001-AM reflects:
 - i (LFD) Agency
 - i (1) Region

- i (0) Area
 - i (01) Grouped resource number
 - i (A) Kind and type
- 3. Any series of numbers within a region block becomes synonymous with the area or department to which it is assigned

a. Example

- i USFS = 6 (ANF 1600C)
- i BLM, FWS, BIA, NPS = 7 (BBD 5700C)
- i OES and CDC = 8 (CDC 0801A)

D. Block Numbers for CDFFP

1. CDFFP utilizes a modified block number in the 9000 series statewide. CDFFP will assign block numbers to individual units
 - a. Example: 9100 – 9199 block is assigned to CDFFP Coast Area
2. CDFFP will utilize 9100, 9200, 9300, and 9400 for unit designation.
 - a. 9000 and 9500 through 9900 blocks are not allocated at this time
 - b. A designator CDFFP 9111-C reflects:
 - i (CDFFP) Agency
 - i (9) CDFFP
 - i CDFFP Unit
 - i (11) Grouped resource number
 - i (C) Kind and type

E. Strike Team alphabetical lettering kind and type

1. Kind and type of resources are identified by a single letter following block numbers
 - a. A = Engine Type 1
 - b. B = Engine Type 2
 - c. C = Engine Type 3
 - d. D = Engine Type 4
 - e. E & F are reserved
 - f. G = Crew Type 1
 - g. H = Crew Type 2
 - h. I & J are reserved
 - i. K = Dozer Type 1
 - j. L = Dozer Type 2
 - k. M = Dozer Type 3
 - l. N & O are reserved
 - m. P through Z are not assigned and reserved for expansion
 - n. AR = US&R Company Type 1
 - o. BR = US&R Company Type 2
 - p. CR = US&R Company Type 3
 - q. DR = US&R Company Type 4
 - r. GR = US&R Crew Type 1
 - s. HR = US&R Crew Type 2
 - t. IR = US&R Crew Type 3

- u. JR = US&R Crew Type 4
- v. AM = Ambulance Transport Type 1
- w. BM = Ambulance Transport Type 2
- x. CM = Ambulance non-transport Type 1
- y. DM = Ambulance non-transport Type 2

F. Three letter designator

1. To identify agency or area resources
2. Each agency has its own unique three letter identifier
 - a. Example: LAC = Los Angeles County FD
3. When local government Strike Teams contain mixed agency or area resources, the three letter designator will be designated with the respective Op Area three letter designator (always starts with "X")
 - a. Example XSL = San Luis Obispo

G. Three letter designator & radio call sign examples

1. Recorded designator: XOR 1400 AM = "Orange area ambulance strike team fourteen hundred ALPHA MIKE"
2. Recorded designator: OES 180 B = "OES strike team eighteen hundred BRAVO"
3. Recorded designator: CDFFP 9310-C = "CDFFP strike team ninety-three ten CHARLIE"

VII. STRIKE TEAM EXAMPLES

A. Single agency strike teams

1. Resource designation format–BDF 6601-C
 - a. Resources – Engines Type 3 from San Bernardino National Forest

- b. Three letter designator – BDF
- c. Number – 6601
- d. Kind/Type – C (Engine Type 3)
- e. Radio call – “San Bernardino Forest Strike Team sixty-six zero one CHARLIE”
- f. Number assigned by – San Bernardino Forest

B. OES Strike Teams

- 1. Resource designation format-OES 1801-A
 - a. Resources – Engines Type 1, all OES owned equipment from Mutual Aid Region I
 - b. Three letter designator – OES
 - c. Number – 1801
 - d. Kind/Type – A (Engine Type 1)
 - e. Radio call – “OES Strike Team eighteen zero one ALPHA”
 - f. Number assigned by – OES Region 1

C. Mixed agency Strike Teams form same Op Area

- 1. Resource designation format-XVE 1551-A
 - a. Resources – Engines Type 1, from Ventura County Op Area, OES Region 1
 - b. Three letter designator – XVE
 - c. Number – 1551
 - d. Kind/Type – A (Engine Type 1)
 - e. Radio call – “Ventura Area Strike Team fifteen fifty one ALPHA”

- f. Number assigned by – Ventura County Op Area

D. Different Op Areas within an OES Region

1. Resource designation format – to be determined
 - a. Resources – 3 Engines, Type 1, from LA County Operational Area 'A' (Region 1) and 2 Engines, Type 1, from other LA County Op Areas (OES Region I)
 - b. Three letter designator – Would be determined by the Region and Op Area
 - c. Number – Would be determined by the Region and Op Area
 - d. Kind/Type – A (Engine Type 1)
 - e. Radio call – to be determined
 - f. Number assigned by – would be determined by the Region and Op Area

E. Different administrative units (single agency)

1. USFS Example
 - a. Resource designation format-ANF 1601-C
 - i Resources – 3 Engines, Type 3, from the Angeles NF and 2 Engines, Type 3, from the San Bernardino NF
 - i Three letter designator – ANF
 - i Number – 1601
 - i Kind/Type – C (Engine Type 3)
 - i Radio call – “Angeles Forest Strike Team sixteen zero one CHARLIE”
 - i Number assigned by – Angeles National
Concept of the AST/MTF

Forest

2. CDFFP Example

- a. Resource designation format - CDFFP 9310-C
 - i Resources – 3 Engines, Type 3, from the Riverside Unit and 2 Engines, Type 3, from the San Diego Unit
 - i Three letter designator – CDFFP
 - i Number – 9310
 - i Kind/Type – C (Engine Type 3)
 - i Radio call – “CDFFP Strike Team ninety-three ten CHARLIE”
- i Number Assigned by – CDFFP So.Ops.

F. Incident formed Strike Teams

1. Resource designation format – Crest ST 1-L

- a. Resources – 1 Dozer, Type 2, privately owned; 1 Dozer, Type 2, from LA County FD; 1 Dozer Tender, from Santa Barbara County FD
- b. Three letter designator – “Crest” (incident name)
- c. Number – 1
- d. Kind/Type – L (Dozer Type 2)
- e. Radio call – “Crest Strike Team one LIMA”
- f. Number assigned by – Resource Unit at the “Crest” Incident

VIII. ASSIGNING TASK FORCE DESIGNATIONS

A. Agency formed Task Force

- 1. Resource designation format – LAC TF 1102 M
Concept of the AST/MTF

- a. Resources – 1 Engine, Type 1, from LA County FD; 1 Ambulance from LA County FD; 1 Truck, Type 1, from LA County FD
- b. Three letter designator – LAC
- c. Number – 1102
- d. Radio call – “LA County Task Force eleven zero two Mike”
- e. Number Assigned by – Los Angeles County dispatch

B. Incident formed Task Force

- 1. Resource designation format – Sage TF 1
 - a. Resources – 1 Engine, Type 1, from LA County FD; 1 Engine, Type 1, from LA City FD; 1 Dozer, Type 1, from LA County FD
 - b. Three letter designator – “Sage” (Incident name)
 - c. Number – 1
 - d. Radio call – “Sage Task Force one”
 - e. Number assigned by – Resource Unit at the “Sage” Incident

IX. RESOURCE DESIGNATION FORMAT-STRIKE TEAM OR TASK FORCE

- A. Designations for Strike Team components include name of Strike Team Leader, agency designator, resource kind and agency number for individual units

1. Example; Op Area mixed agency Strike Team

- a. XBO 6201-A
 - i STEN Jones RIA (Rialto FD)

- i STEN (T) Smith RED (Redlands FD)
 - i BDO Eng-6 (San Bernardino FD)
 - i BDO Eng-3 (San Bernardino FD)
 - i RIA Eng-2 (Rialto FD)
 - i RED Eng-5 (Redlands FD)
 - i COL Eng-1 (Colton FD)
- b. XAL 2004-B
 - i STEN Dover OKL
 - i STEN (T) McCauley ALA
 - i ALA Eng-2341
 - i BER Eng-2453
 - i OKL Eng-2554
 - i OKL Eng-2563
 - i PIE Eng-2843

X. REASSIGNING RESOURCES

- A. Reassignment of resources from one incident to another can be done with the consent of the agencies owning the resources
 - 1. For ST/TF with local government resources, this contact is required prior to reassignment
- B. OES resources may be reassigned by consent of the Op Area, Region or State OES respectively

XI. USE OF SEQUENTIAL NUMBERS

- 1. Initial numbering of grouped resources will be assigned sequentially from the Op Area or individual agency block of numbers. It is recommended that numbers not be re-used on any

single incident or during a period of multi-incident activity

Example – A Strike Team may be formed and numbered for a specific incident then demobilized and released. Re-use of that number during the same period of activity might cause confusion

XBO 6201-B deployed to “Crest” incident, then demobilized

XBO 6202-B deployed to “Sage” incident the following week

SUMMARY:

The use of Strike Teams and Task Forces is encouraged whenever possible to maximize the use of resources, reduce the manager’s span-of-control, and to simplify communications.

EVALUATION:

The student will complete a written quiz at a time determined by the instructor.

ASSIGNMENT:

Review your notes and read the appropriate sections(s) in your Student Manual in preparation for the upcoming quiz. Study for the next session.

INCIDENT COMMAND SYSTEM
Ambulance Strike Team/Medical Task Force Leader Course

INCIDENT TAXONOMY

| | |
|------------------------------|---|
| TOPIC: | INCIDENT TAXONOMY: NEED, DURATION, LEVEL AND MISSION TYPES |
| TIME FRAME: | 0.5 hours |
| LEVEL OF INSTRUCTION: | Level II |
| BEHAVIORAL OBJECTIVE: | Upon the successful completion of this module, participants will be able to explain the various dimensions which could describe an incident/event, including need, level, classification, duration and mission type to which an Ambulance Strike Team/Medical Task Force (AST/MTF) may respond. |
| <i>Condition:</i> | Give a written quiz |
| <i>Behavior:</i> | The student will confirm a knowledge of properly and correctly identifying strike team and task force designators, given an interagency mix of resources |
| <i>Standard:</i> | With a minimum 80% accuracy according to the information contained in the <u>Ambulance Strike Team/Medical Task Force Leader Manual</u> |
| MATERIALS NEEDED: | <ul style="list-style-type: none">i Writing board with markers/erasersi Appropriate audio visual equipmenti Appropriate audio visual materiali <u>FOG, ICS 420-1</u>i CA Mutual Aid Regional Map, OESi California Disaster Medical Operations Manual (CDMOM) |
| REFERENCES: | <ul style="list-style-type: none">i California Disaster Medical Operations Manual (CDMOM) |
| PREPARATION: | In order to properly develop an effective Incident Action Plan, the AST Leader needs to have a complete understanding as to the mission or task to which the strike team is being assigned. Preparation and response strategies will be developed in direct response to the need, level, classification, duration |

and type of mission.

I. OBJECTIVES

1. Understand the difference between Planned Need and Immediate Need requests.
2. Describe and differentiate between Incident levels I, II and III.
3. Describe the differences between short, extended and long term events.
4. Identify several of the mission tasks that an AST/MTF may be assigned to.

II. CLASSIFICATION BY NEED

A. Immediate Need Event: Ambulances requested under this parameter are resources which are prepared to respond within three (3) hours of a request. These ambulances are requested in sufficient quantity to mitigate the emergency. Personnel associated with these resources should be prepared for an extended term event.

B. Planned Need Event: Planned need resources have an estimated time of arrival greater than three hours. These ambulances are requested to relieve initial and immediate need ambulances or for tactical needs in the next operational period. These resources are usually requested to relieve first wave resources during the next operational period (12-24 hours).

III. CLASSIFICATION BY DURATION

A. Short Term Incidents:
Incidents which are generally resolved in less than 12 hours. Field, support staff, and administrative staff may be required to work some overtime hours; however, long term staffing of the incident site and other locations is usually not required.

B. Extended Term Incidents:

INCIDENT COMMAND SYSTEM

Ambulance Strike Team/Medical Task Force Leader Course

INCIDENT TAXONOMY

Incident lasts 12 to 72 hours and may tax staffing in field settings. Managing extended term incidents may require:

- i Early release of staff during the first operational period to ensure their future availability.
- i Establishment of a staff schedule to ensure adequate coverage throughout the incident.
- i Assessment of need for additional field staff assistance from neighboring LEMSAs.
- i Provision of advice to field providers to prepare for extended scheduling early in the first operational period.

C. Long Term Incidents:

Long Term Incidents require staffing for more than 72 hours. In addition to the personnel strategies described above for Extended Term Incidents, response agencies may consider:

- i Mutual aid assistance.
- i Acquisition and just-in-time training of staff from other agencies.
- i Assistance from other state and federal response agencies.

Incidents may begin as one type of incident and evolve into another type or present multiple types simultaneously. These shifts may dramatically change the role, responsibility, involvement, and authority of the LEMSA and the OA's medical response.

IV. CLASSIFICATION BY LEVEL

Medical Incidents are defined in CDMOM in Section II. California's Disaster Medical System (DMS) uses the following classifications to define levels of medical incidents. These definitions are based solely on the

INCIDENT COMMAND SYSTEM

Ambulance Strike Team/Medical Task Force Leader Course

INCIDENT TAXONOMY

level of unmet need for medical resources and patient destinations to effectively mitigate the incident, rather than the number of patients, severity of injuries, or degree of damage. The classifications are:

A. Level I Medical Incidents: These are multiple or mass casualty incidents, as defined by local policy, that can be adequately mitigated utilizing available medical resources and facilities within the impacted operational area (OA), or resources from outside the impacted OA that are routinely used on day-to-day incidents (e.g., automatic and routine mutual aid agreements, nearby receiving facilities, etc.).

In large urban areas, the size, patient acuity, and number of patients of a *Level I Medical Incident* may be substantial and require the activation of local Emergency Operations Centers (EOC(s)). The incident, however, is designated as a *Level I Medical Incident* as long as it is handled using only resources internal to the OA.

B. Level II Medical Incidents: Requires application of medical resources beyond those available within (or routinely used from outside) the OA, but does not require extensive state or federal medical resources to mitigate the emergency.

During a *Level II Medical Incident*, requested medical resources may be supplied by *adjacent* OAs within the same mutual aid region (or resources available through pre-established agreements with a neighboring state when the OA lies on a state border). During a *Level II Medical Incident*, an OA may also use specialized state or federal resources for a limited single use function such as a mobile field hospital (MFH) to replace and augment OA hospital capacity.

During a *Level II Medical Incident*, all out-of-area medical resource requests are coordinated by the Medical/Health Operational Area Coordinator (MHOAC) Program of the impacted OA or his/her designee, through the Regional Disaster Medical Health Coordinator or Specialist (RDMHC/S).

C. Level III Medical Incident: The medical resource

INCIDENT COMMAND SYSTEM

Ambulance Strike Team/Medical Task Force Leader Course

INCIDENT TAXONOMY

needs exceed the response capabilities of the impacted OA and its region. This determination is made from an assessment of the current and expected demand for and status of medical resources in affected OAs and regions. If there is a clear need for out-of-region resources or if communication with the impacted area is not available, State and federal government response agencies may automatically begin forward deployment of resources. As in *Level II Medical Incidents*, requests for medical resources will come from the MHOACs of affected OAs through the RDMHC/S.

V. CLASSIFICATION BY INCIDENT TYPE

An Ambulance Strike Team/Medical Task Force may be utilized for a variety of mission types. These include, but are not limited to:

A. 9-1-1 Calls: A typical mission for AST/MTFs is to provide day to day operational support by responding to 911 calls in the impacted area.

B. Field Treatment Sites: These are temporary facilities designed to provide triage and medical care for up to 48 hours or until new patients are no longer arriving at the site. An AST/MTF may be deployed to an FTS to provide both personnel and transport capability.

C. Hospital/Medical Evacuation: A *Medical Evacuation Incident* is the mandatory evacuation of non-ambulatory or semi-ambulatory persons from a hospital or skilled nursing facility. Evacuees may require only non-emergency transport services. In the case of a mandatory evacuation of an entire hospital, medical care will be required prior to and during transport. An assignment to evacuate a large number of patients from a Skilled Nursing Facility (SNF), convalescent home, or hospital is one of most likely strategies that the AST/MTF Leader and members will be faced with. This presents several unique situations for the AST/MTF Leader. Depending on the incident type and other factors, there may be a variable level of staff assistance from the facility. They may not have

INCIDENT COMMAND SYSTEM

Ambulance Strike Team/Medical Task Force Leader Course

INCIDENT TAXONOMY

ICS or disaster training, although most health care facilities now have some type of a disaster and evacuation plan in place. The AST/MTF Leader will have to collaborate with the staff to ensure the safety of the patients during the move to another facility as well as keep accurate records to facilitate their repatriation at a later time. The patient's medical records and medications, if possible, should accompany them during the evacuation and must be protected for confidentiality. The mental health of the elderly patients is of prime

D. Patient Repatriation: This involves the return of evacuated patients to their homes, residences and/or hospital facility. It will generally be of lower urgency than a hospital/medical evacuation.

INCIDENT COMMAND SYSTEM

S-330 Ambulance Strike Team/Medical Task Force Leader Course

Leadership and SUPERVISION

| | |
|------------------------------|--|
| TOPIC: | LEADERSHIP AND SUPERVISION |
| TIME FRAME: | 1:00 |
| LEVEL OF INSTRUCTION: | Level II |
| BEHAVIORAL OBJECTIVE: | Upon the successful completion of this module, participants will be able to manage an Ambulance Strike Team/Medical Task Force (ASTIMTF) team in a leadership role. |
| <i>Condition:</i> | Give a written quiz |
| <i>Behavior:</i> | The student will confirm a knowledge of effective supervision and leadership |
| <i>Standard:</i> | With a minimum 80% accuracy according to the information contained in the <u>Ambulance Strike Team/Medical Task Force Leader Manual</u> |
| MATERIALS NEEDED: | <ul style="list-style-type: none">i Writing board with markers/erasersi Appropriate audio visual equipmenti Appropriate audio visual material |
| REFERENCES: | |
| PREPARATION: | <p>As an Ambulance Strike Team (AST)/Medical Task Force (MTF) Leader, you must be able to manage and lead your resources to the extent of completing your operational goals. It is important to understand the basic elements of management and supervision in order manage your personnel effectively during a major disaster.</p> <p>>>>> The AST/MTF Leader is an extremely important position. As an AST/MTF Leader you have the responsibility of directing your assigned resources to accomplish the operational objectives on your assigned incident. In order to perform in this capacity you must know the position description and responsibilities of the AST/MTF Leader.</p> |

I. OBJECTIVES

- A. Review leadership principles
- B. Develop an understanding of performance based

accountability

- C. Be familiar with the Operational Leadership Guide (discussed in Section III of this Unit), as it relates to emergency response situations
- D. Develop an understanding of the three primary leadership styles, when each style is appropriate, and which style you tend to exhibit most often

II. INTRODUCTION

As an Ambulance Strike Team/Medical Task Force (AST/MTF) Leader, you must be able to manage and lead your resources effectively to complete your operational goals. It is important to understand the basic elements of management and supervision in order to lead your personnel effectively during a major disaster. Remember, you manage resources, while you lead people. Effective leaders are able to accomplish their objectives utilizing appropriate strategies and tactics while earning the respect of those who are on their team.

III. LEADERSHIP PRINCIPLES

- A. They are
 - 1. Authority
 - 2. Responsibility
 - 3. Accountability
- B. The authority comes from statute, charter or delegation of authority
- C. Once you have the right or authority, you must be responsible
- D. Delegate
 - 1. Get out of the way and let the personnel do their work
 - 2. Hold people accountable based upon their job performance relative to performance standards
 - a. Without prejudice

- b. Including all personnel and equipment

E. Leadership Styles

A variety of leadership styles have been studied and reported; we will examine three of the most common styles utilized in the management of emergency personnel. No one style is universally effective in every situation, and the AST/MTF Leader should put these styles and others into their leadership "toolbox" and utilize them when appropriate for the given situation.

Which style below best fits your approach?

Autocratic:

- i One-way street with information flowing downhill
- i Direct orders without input from subordinates
- i Also known as "My way or the highway"
- i Useful in situations of extreme crisis and/or when hazards exist that could result in injury or death if orders not carried out immediately and without discussion or challenge

Democratic:

- i Also known as "participative management"
- i Objectives and organizations are established at the top
- i Information constantly flows up from the bottom as to progress and needs
- i Needs are then addressed by top management; information then flows back down the chain
- i An effective style when a leader wants team members to have "buy-in" to decision process

- i Good mechanism to solicit input from subordinates who may have expertise and/or experience that exceed the leader's aptitude

Laissez- faire:

- i "Go your own way person" style
- i A hands-off approach to managing personnel
- i Relies on all members of the organization working toward a common goal and moving in proper direction with minimal supervision
- i Especially useful when operating with a team made up of experienced members who will appreciate their leaders trust in their abilities
- i Frequently used in non-urgent situations or during tactics to meet lower priority objectives

Take Home Message: The AST Leader may have to demonstrate each of these styles over the course of a mission.

CLASS ACTIVITY:

Directions:

Choose one or more topics from the following list. Instruct participants to work in their groups to develop lists, and then discuss their lists with the full class.

- List the five greatest leaders in world history, and justify your choices.
- List the five worst leaders in world history, and justify your choices.
- Identify five key differences between a manager and a leader.
- List five character traits essential to a good leader.
- List the five character flaws that can undermine leadership.

To conclude the exercise, discuss questions and themes that have come up during the activity, using the following

questions as prompts, if necessary:

- What potential leadership problems and challenges could be anticipated when the first AST or MTF is activated?
- What have you learned about becoming a better leader since you were promoted to supervisor?

IV. PERFORMANCE BASED ACCOUNTABILITY

Performance accountability is a valuable tool for leaders to assess the effectiveness of team members' responses to assigned tasks. It is also useful for the team member to be able to self-evaluate their ability to meet the expectations of the leader. The basic concept is that success is measured by examining results of the efforts, or performance, of the individual team members as they contribute to the success of the team. Key elements to utilizing performance-based accountability are:

Comparing actual results with established standards. Refer to the Incident Action Plan (IAP) objectives. Were they met or exceeded? If not, was it due to performance, or to other non-performance issues, not accountable to the individuals' responsibility?

Safety standards for the incident. If results were favorable, were they conducted safely? If results did not meet expectations, was it due to not following established safety standards?

When these factors have been assessed, the AST/MTF Leader should make adjustments as needed to improve performance to meet incident objectives. Evaluation and timely follow-up are key elements of the process. Individuals must be made accountable for their performance as it affects the team's ability to meet incident objectives.

A. Performance evaluation

1. Establish standards of performance, generally based on accepted norms
 - i Briefing
 2. Compare the actual results with the established standards
 - i IAP objectives
 - i Safety standards (ICS form 215A – completed by Planning Section)
 3. Make adjustments as necessary
 - i Evaluate, re-evaluate, and follow-up
- B. Performance problems
1. Discipline process
 - a. Tell the person
 - i What is wrong
 - i How to fix
 - i Reasonable time frame
 - b. Document
 - c. Reassignment
 - i Move the person into another function until you have the time to deal with it
 - d. Termination
- C. Post incident analysis
1. Briefing
 2. Evaluation
 3. Corrective action to be recommended in performance evaluation
 4. Training recommendations
 5. Positive approach to improve performance

D. Good performance

1. Acknowledge

a. Evaluation

b. Praise

- i "Praise in public, counsel in private"

III. OPERATIONAL LEADERSHIP

Operational leadership occurs when pre-event readiness tasks are completed and the team's performance is activated to meet operational objectives using assigned strategies and tactics.

When supervising at the scene of action, the AST/MTF Leader must maintain a calm demeanor. If the leader appears anxious or panicked, personnel will lose confidence in his/her leadership under fire.

The AST/MTF Leader has their own vehicle for a reason, and should not camp out at base. While it is not the leader's job to do every assignment, it is your job to see that it gets done.

A. History

1. The following information was adapted from the Incident Response Pocket Guide, Operational Leadership Guide, by the U.S. Army, for our emergency response mission

B. The guide - "Be, Know, Do"

1. Take charge of assigned resources
 - i Give orders and expect obedience
 - i Fire Based/Non Fire Based considerations
2. Motivate with a "can do safely" attitude
 - i Make the plan known

- i Solicit two-way communication
- 3. Demonstrate initiative
 - i Take action in the absence of orders
 - i Freelance vs. Independent Action
- 4. Communicate
 - i Give specific instructions
 - i Make sure they are understood
 - i Ask for feedback
- 5. Supervise at the scene of action
 - i Maintain a calm demeanor
 - i Lead by example
- 6. Be technically and tactically proficient
 - i Take charge when in charge
 - i Adhere to professional SOP's (professionalism, dress, Code of Conduct, no alcohol/drug use, etc.)
 - i Develop a plan to accomplish objectives
 - i Follow Company's policies
- 7. Be responsible for your actions
 - i Accept responsibility for team performance
 - i Credit subordinates for good performance
 - i Take full responsibility for and correct poor performance
- 8. Know yourself and seek self-improvement
 - i Know strengths/weaknesses in your character and skill level

- i Ask questions of peers and superiors
 - i Actively listen to feedback from subordinates
- 9. Know your personnel and look out for their well-being
 - i Safety #1 priority
 - i Take care of your subordinates' needs
 - i Resolve conflicts between individuals on the team
- 10. Set the example
 - i Share information (hazards, hardships, etc.)
 - i Remain positive
 - i Make the right decision no matter how difficult
- 11. Make sound and timely decisions
 - i Maintain situation awareness in order to anticipate needed actions
 - i Develop alternatives and contingencies
 - i Improvise to meet objectives
- 12. Keep your personnel informed
 - i Provide accurate and timely briefings
 - i Give the reason for assignments and tasks
 - i Make yourself available
- 13. Ensure the task is understood, supervised and accomplished
 - i Issue clear instructions
 - i Observe and assess actions without micro-managing

- i Use positive feedback to modify duties, tasks and assignments when appropriate

14. Develop a sense of responsibility in your personnel

- i Clearly state expectations
- i Delegate tasks
- i Give “heads up” of upcoming task assignments

15. Build the Team

- i Conduct frequent debriefings to identify lessons learned
- i Recognize individual and team accomplishments (reward them appropriately)
- i Apply disciplinary measures equally and without prejudice
- i Greater challenge with mixed agencies

16. Employ your team in accordance with its capabilities

- i Set goals and objectives that are realistic and achievable within performance standards
- i Observe human behavior
- i Consider team experience, conditioning, fatigue, training and injury limitations when accepting assignments
- i Consider individual skill levels when assigning tasks

Consider safety issues on this assignment

The AST/MTF Leader should also lead by the following guidelines:

Take charge of assigned resources. You are the leader. Take command and lead; your team members expect it.

Give orders and expect obedience. Orders should be provided in writing, if possible, with supporting documents like maps, charts and incident Command System (ICS) forms. You must direct your team as to their duties. Discipline is imperative to success. It may be a challenge for a non-fire based AST Leader to lead fire-based members on the team. Remember, a basic ICS principle is that rank or home agency affiliation has no bearing on the assigned job title in the ICS structure. Avoid justifying every decision, but provide factual reasons for assignments rather than exhibiting a "just it" mentality.

Motivate with a "can do safely" attitude. Safety should not be compromised. The safety of your team members' is the AST Leader's responsibility and must be protected and enforced. You are their advocate. If they see you consistently watching out for their safety, they will also be motivated to conduct their activities in a safe manner.

Remain positive. Avoid pessimism; a positive attitude will help maintain morale. You are operating in an austere environment. Hardships are expected; make the best of it. No matter what, it could always be worse. Use positive feedback to modify duties, tasks and assignments when appropriate, which results in better performance than negative criticism. An example would be: "Drawing on your many years of experience, how would you suggest a better method that you could have used to accomplish that task?"

Be fair. Apply disciplinary measures fairly and consistently.

Take care of subordinates' needs. No matter how trivial it may seem to you, it is important to them. For example, providing them with a satellite phone to make a call home to their family is priceless.

Recognize individual and team accomplishments. Do not assume that they know that you appreciate their work. Praise praiseworthy behavior and reward it appropriately.

Resolve conflicts between team members. Do not ignore conflicts between team members which can quickly escalate and destroy the cohesion and effectiveness of the team as a whole.

Make the plan known. Solicit two-way communication. There are no secrets, but avoid relaying rumors. Provide accurate and timely information regarding the plan and ask for feedback. If known, provide the time of the next briefing.

Demonstrate initiative. If you identify a better strategy or tactic to accomplish the objectives, take the initiative and communicate it to your supervisor, and request that your team members do the same for you. Tough decisions are often necessary, and fall on the shoulders of leaders. If faced with a no-win situation, follow your instinct, based on your knowledge and training, and make your decision. Then with it. You own it.

Take action in the absence of orders. When it comes to life safety, protection of property and preservation of the environment, immediate action may be necessary prior to communicating with your supervisor. Leaders must know the difference between "freelancing" and "independent action." *Freelancing* involves operating outside of the scope and authority of the IAP by a non-requested element unknown to the ICS Command staff – also known as "off the radar" or "self-dispatched. Freelancing must not be tolerated. *Independent action*, in contrast, is when a known resource takes initiative to an unforeseen need when unable to communicate with a supervisor due to communication failure or time constraints, such as an immediate threat to life safety.

Communicate. Give specific instructions that are clear and concise. Avoid acronyms. Make sure instructions are understood, asking personnel to repeat them back as necessary. Encourage feedback and remain available to subordinates. Personal stories are valuable *if* they contain lessons learned from prior experience. Conduct frequent debriefings to identify lessons learned.

Lead by example. Do not ask personnel to perform a task that you would not be willing to do yourself. Appearance is also important; if you expect them to look and act as professionals, you must be willing and able to set the example.

Ask peers and superiors for performance feedback. An honest assessment of your performance by them is valuable to your growth.

Be aware of your strengths and weaknesses in character and your skill level. Seek ways to improve while using your strengths to your advantage.

IV. Role of the Ambulance Strike Team/Medical Task Force Leader

A. Management Principles

Management principles as well as many of the tactical concepts are the same or similar for either strike teams or task forces. The use of ASTs is encouraged whenever possible.

When requesting and managing resources, the AST is designed to maximize the efficiency of multiple resources on an incident. The strike team concept does this by:

- i maximizing the use of resources,
- i reducing the manager's span-of-control, and
- i simplifying communications.

ASTs are a resource configuration within the ICS organization (refer to ICS form 207 in the Appendix). The AST/MTF Leader usually reports to a Division/Group Supervisor or Branch Director, and serves as the contact point to the assigned supervisor in the ICS. The Leader's responsibilities include:

- i performing and

Leadership and Supervision

supervising tactical assignments assigned strike team or task force;

- i managing, supervising, and monitoring the strike progress and resource status and reporting this information to their immediate supervisor; and
- i maintaining work and time records on assigned personnel and apparatus.

Other related duties include:

- i reviewing assignments with subordinates and assigning tasks;
- i coordinating activities with adjacent strike teams, task forces, and single resources;
- i traveling to and from assignment area with assigned resources;
- i retaining control of assigned resources while on "available" or -of-service" status; and
- i maintaining Unit Log (ICS form 214).

B. Relation of the ASTL to ICS

As described above, the AST/MTF Leader reports to a Division/Group Supervisor or Branch Director and is responsible for performing

tactical assignments assigned to the AST/MTF, reporting work progress, resources status, and other important information to an assigned supervisor and maintains work records on assigned personnel.

The AST/MTF Leader must be familiar with Incident Action Plans (IAP), Multi-Agency Command (MAC), Multi-Agency Coordinating Centers (MACC), Medical Operations Centers (MOC), and other NIMS and state-specific terminology, any of which may be referenced in incident forms.

Some positions an ASTIMTF Leader may encounter are:

- i Strike Team Leader Ambulance
- i Strike Team Leader Engine
- i Task Force Leader
- i Division/Group Supervisor
- i Liaison Officer
- i Agency Representative
- i Medical Unit Leader

The AST/MTF Leader will interact with the above designees following ways:

- i Incident work assignments may be obtained from the Division/Group

Supervisor.

- i Air support (i.e., Aeromedical) requests will be directed to the Division/Group Supervisor.
- i Personnel issues will require involvement of the Agency Representative.
- i Medical requests may be through the Division/Group Supervisor.
- i Food and supply needs may be directed to the Division/Group Supervisor.
- i Fuel, repairs or transportation needs may be directed to the Division/Group Supervisor.

V. CONDUCT EXPECTATIONS

- A. No alcohol or drugs will be transported or consumed at any time.
- B. Normal radio procedures will be utilized. Radio traffic between units will be kept to a minimum.
- C. This is not a vacation.
- D. Know who you are working for.
- E. Limit the procurement of equipment to what is needed.
- F. All equipment issued at the incident must be returned before you are demobilized. Theft of equipment is a crime.
- G. Crews will maintain a state of readiness when not assigned.

- H. Recreation will be limited to out-of-service hours.
- I. Maintain and wear all safety clothing and equipment.
- J. Wear the proper uniform while in the incident base.
- K. Your actions are a reflection of your organization.
- L. Do not enter any residence without the owner's permission except to fight a fire in that structure. Respect the property of the residents you are protecting.

VI. AST/MTF RESPONSIBILITIES

1. DO NOT:

- i Take lawn chairs, hammocks, large radios or TV. Pets or animals are not allowed. **YOU ARE RESPONDING TO AN EMERGENCY.**
- i Bring non-related equipment on ambulances (i.e. mattresses, chairs, etc.) If it doesn't fit in the compartments, do not take it.
- i Have major repairs done on ambulances, without owner's authorization. You may have to pay the bill yourself. This includes tires and batteries.

2. DO:

- i Provide staffing of two personnel per ambulance. All personnel may need to have full turnouts for structure fires, and all required wild land personal protective equipment (if needed, these will be issued). All members will wear and use PPE when appropriate. Consider double layering with cotton under garments
- i Take a change of clothing, toothbrush, soap, towel, sleeping bag, and air mattress. Rations should be carried on the ambulance for emergencies. Take cash, credit cards and get receipts for all purchases. Do take an ice chest

for crew, to be stored in compartment. A small portable radio/TV is permissible. Bring reading material, camera, etc. (Caution, lost or damaged personal items may not be replaced or repaired by the employer).

- i Notify your Dispatch Center when you are enroute and when you arrive back to your home station.
- i Treat all responders, officers, and the public with respect. You might not always agree to the way things are being done. Keep your eyes open and learn.
- i Contact your employer by phone once every 24 hours. The person in charge of the engine should report to headquarters the following information:
 - 1. Condition of personnel
 - 2. Condition of equipment
 - 3. Location -- who or where you are assigned
 - 4. Length of stay or assignment, if known
 - 5. Relay messages to be passed on to families or staff
- i Call state OES Fire and Rescue Branch Headquarters by phone or radio, at (916) 845-8711, or 24 Hours at (916) 845-8911, if a mechanical problem occurs on the way to an assignment. They will advise you how to handle the problem.

SUMMARY:

The most essential element of successful management of all-risk incidents is competent and confident leadership. Leadership means providing purpose, direction and motivation for personnel working to accomplish difficult tasks under dangerous, stressful circumstances. Strong communication skills are essential.

There is a reason why this course is described as being for "leaders" rather than "managers." The AST/MTF Leader will be assigned to lead a group of people, as an emergency response resource unit, into

a potentially difficult situation that will challenge the abilities of everyone on the team. They will fill many functions in that role including Task Manager, logistical support, Resource Coordinator, mentor, safety advocate and communicator, and will be charged with the responsibility to ensure the safety and well being of your strike team members, many of whom may be strangers to the leader.

It has been said that there is no chain stronger than its weakest link; this is especially true for the AST. Unlike other types of strike teams in the ICS/National Incident Management System (NIMS), ASTs are unique in that they are frequently called upon to complete tactics to support the incident's objectives, without remaining together as a collocated team. That potentially results in their elements being spread over a wide area, due to the nature of their mission. Therefore it is imperative that the AST/MTF Leader has developed leadership qualities and tools available to utilize in facilitating the needs for a positive completion of their assignments. Not only will this enable a more effective team performance, but it is imperative to the safe function of that team.

Remember, managers manage resources; **leaders** manage people.

INCIDENT COMMAND SYSTEM

S-330 Ambulance Strike Team/Medical Task Force Leader Course

PRE-DISPATCH PREPARATION

| | |
|------------------------------|--|
| TOPIC: | PRE-DISPATCH PREPARATION |
| TIME FRAME: | 1.5 hours |
| LEVEL OF INSTRUCTION: | Level II |
| BEHAVIORAL OBJECTIVE: | Upon the successful completion of this module, participants will be able to manage the safe and efficient deployment of an Ambulance Strike Team/Medical Task Force (AST/MTF) to an incident. |
| <i>Condition:</i> | Give a written quiz |
| <i>Behavior:</i> | The student will recognize and describe the pre-dispatch and mobilization responsibilities of an Ambulance Strike Team (AST)/Medical Task Force (MTF) Leader |
| <i>Standard:</i> | With a minimum 80% accuracy according to the information contained in the <u>Strike Team/Task Force Leader Manual</u> |
| MATERIALS NEEDED: | <ul style="list-style-type: none">i A complete ASTL kiti Writing board with markers/erasersi Appropriate audio visual equipmenti Appropriate audio visual material |
| REFERENCES: | <ul style="list-style-type: none">i <u>Strike Team/Task Force Leader, S-330, FIRESCOPE, April 2002</u>i <u>AST Guidelines, EMSA, 2003</u>i <u>SEMS Medical/Health Mutual Aid Diagram, EMSA, 2001</u>i CA Mutual Aid Regional Map, OES |
| PREPARATION: | Preparation is key to the success for an AST/MTF Leader. Being ready prior to dispatch enables an AST/MTF Leader to perform at maximum efficiency and effectiveness, and minimizes the potential for problems to arise. |

I. OBJECTIVES

- A. Know what to include in your AST/MTF Leader kit
- B. Know what items to carry in your personal kit
- C. Ensure that resources are ready with adequate supplies for self-sufficiency out of their area
- D. Initiate and/or participate in readiness exercises designed to evaluate your mobilization capabilities
- E. Outline the pre-response information gathering process.
- F. Discuss and or/demonstrate the ability to operate relevant communication equipment.
- G. Identify appropriate travel procedures to ensure convoy safety.

II. INTRODUCTION

As with any emergency response, preparedness is key. The success or failure of an Ambulance Strike Team/Medical Task Force (AST/MTF) deployment depends, in large part, on what is done prior to the event. An effective AST/MTF Leader is one who is prepared well in advance both personally as well as from the team perspective. The “tool” for this job is the Personal ‘Go Kit’.

Another essential tool is the Incident Action Plan (IAP). This provides information necessary for the ASTL to fulfill their responsibility of obtaining all necessary information concerning the assignment. The IAP is supplemented by a briefing from the Branch Director or Division/Group Supervisor. It is responsibility of the AST/MTF Leader to remain informed of the incident status at all time, as well as the team’s status (*available, assigned or out of service*) and to be aware of the impact of that status on the relationship between the team and the incident.

III. PRE-INCIDENT PREPARATION

Assemble a kit for an assignment

- A. Kit should be assembled prior to receiving an assignment
- B. The kit should contain enough critical information and supplies to allow you to operate for the first 24 hours without the need for support
- C. The kit should be easily transportable and meet agency weight limitations for travel
- D. Your kit should be geared for the management of your team. You should also have a kit for personal items
 - 1. Out-of-county/area/state bag
- E. AST/MTF Leader kit contents
 - i Equipment and Supplies to meet minimum requirements in Title 13 for a CHP Support Vehicle
 - i Most recently published edition of State Thomas Brothers Map Book (Electronic GPS may make suitable substitution).
 - i Compass
 - i Fuel and Supply Purchasing (Credit Cards, Cash)
 - i Communications equipment capable of communicating with the team enroute and at the incident.
 - i Cell Phone, batteries and charger
 - i FIREScope Field Operations Guide (FOG) Manual

- i 2 Sleeping Bags
 - i 36 Meals Ready to Eat (MREs)
 - i Potable Water
 - i 50 Triage Tags
 - i 2 Helmets
 - i 2 pairs Work Gloves
 - i 2 Flashlights
 - i ICS Forms & Strike Team Leader Kit
 - i 100 Patient Care Reports (PCRs)
 - i Personal Pack with contents as described above
- F. Maps and mileage charts
- i Compass
 - i GPS (optional)
- G. Portable radio
- i Spare batteries
 - i Chargers
- H. Agency specific and all-risk guides
- I. Unit logs (ICS Form 214)
- J. Office supplies
- i Notebooks/pads
 - i Pencils
 - i Colored pens
 - i Paperclips, etc.

- K. Strike Team identifiers
 - i Pre-made cardboard
 - i White shoe polish
- L. Regional phone directory
- M. It is important to keep your kit updated with current information concerning federal/state laws and safety guidelines
- N. Personal 72 hour kit ("Go Kits")
 - i Reflective Jacket
 - i Extra Uniform, socks & underwear
 - i Safety Boots
 - i Sunglasses
 - i 1-Qt. Water Bottle/Canteen with potable water
 - i Raingear
 - i 2 Meals Ready to Eat (MREs)
 - i Toilet Paper
 - i Personal Meds & Medical History Documentation
 - i Toiletries & Other Personal Items as needed
 - i Sunscreen
 - i Sleeping Bag
 - i Hearing Protection (ear plugs)
 - i Photo I.D. and petty cash
 - i 30 gallon plastic trash bag
- O. Ambulance Kits
 - i Equipment and Supplies to meet minimum

scope of practice (ALS or BLS) as determined by Title 13 and Title 22

- i Most recently published edition of State Thomas Brothers Map Book
- i Communications Equipment (TBD)
- i Fuel & Supply Purchasing (Credit Cards, Cash)
- i 20 Patient Care Reports (PCRs)
- i 20 Disaster Triage Tags
- i 2 pair Work Gloves
- i 2 Safety Helmet with Dust-Proof Safety Goggles
- i 4 HEPA masks and 4 dust filters
- i 2 Flashlights or Headlamps

P. Disaster Preparedness

1. Disaster drills are an excellent measure of readiness for a AST or MTF
2. If your agency/entity does not initiate this type of training, consider suggesting or implementing it yourself

SUMMARY:

You must be prepared to be an AST/MTF Leader even before a disaster occurs. Having your Strike Team “kit” prepared and ready to go will make your job easier when a disaster occurs. As an Ambulance Strike Team Leader you will need to assemble, brief, and coordinate your resources while traveling to, during, and returning from an incident. You are responsible for the safety, coordination, and needs of all the personnel and equipment in your Ambulance Strike Team.

INCIDENT COMMAND SYSTEM

S-330 Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF RESPONSE AND ARRIVAL

TOPIC: AMBULANCE STRIKE TEAM/MEDICAL TASK FORCE RESPONSE

TIME FRAME: 1.0 hours

LEVEL OF INSTRUCTION: Level II

BEHAVIORAL OBJECTIVE:

Condition: Give a written quiz

Behavior: The student will confirm a knowledge of various aspects of Ambulance Strike Team (AST)/Medical Task Force (MTF) assembly, travel and check-in when assigned to an incident

Standard: With a minimum 80% accuracy according to the information contained in the Ambulance Strike Team/Medical Task Force Leader Manual

MATERIALS NEEDED:

- i Writing board with markers/erasers
- i Appropriate audio visual equipment
- i Appropriate audio visual material

REFERENCES:

- i FIREScope, April 2002

PREPARATION: Choosing an appropriate (or pre-designated) assembly area, moving the strike team/task force to the incident with logistical support, and providing the appropriate personnel and equipment information for Check-In are very important to the success of the AST/MTF Leader.

I. OBJECTIVES

1. Understand the information gathering process and the sources of needed information
2. Understand the AST/MTF Leader's responsibilities at the rendezvous for both pre-arrival and at scene form-up
3. Understand all appropriate travel procedures
4. Identify and address en route logistical needs and issues

5. Understand where to Check In at an incident and the importance of the check-in process
6. Discuss and/or demonstrate the ability to operate different communications equipment.
7. Outline appropriate travel procedures, including considerations for convoy safety.
8. Perform AST/MTF leadership responsibilities at the rendezvous and upon arrival at the incident, including the handling of operational and logistical issues that may be encountered while en route.
9. Discuss and perform the AST/MTF Leader's role as an advocate for the safety and well-being of his/her team members and himself/herself.

II. INFORMATION GATHERING

A. Incident information

- B. Obtain complete information from agency dispatch, Op Area Coordinator concerning incident assignment and start a Unit Log (ICS Form 214)

1. Incident name
2. Incident order number
3. Request number
4. Assignment (ST or TF)
5. Travel route
6. Communication frequencies
 - a. Travel
 - b. Incident
7. Reporting location and time
8. Resource designator

C. Other information

1. Incident type

- a. Need for specialized equipment
2. Size or scope of incident
3. Rendezvous point for resources
 - a. Within Operational Area (Preferred)
 - b. En route (Region)
 - c. At or near the incident
4. Phone contact
 - a. Op Area/Department
 - b. Incident
5. Radio contact
6. Transportation arrangements
7. Special equipment needs – should be based on type of disaster, injury modalities, etc.
8. Weather – enroute and at scene, current and predicted
9. Assigned resources and personnel
 - a. Agency/Company equipment
 - b. Unconventional Resources (i.e. wheel chair vans, special events vehicles, buses, etc.)
10. Response mode
 - a. Immediate Need (now, within the Operational Period)
 - b. Planned Need (next operational period)
11. Consider Trainee position
 - a. Most agencies support filling trainee positions

- b. May require formal request and approval –
Op Area Consideration

12. Travel route restrictions

- a. Road closures & restrictions
- b. Weight & size restrictions
- c. Disaster conditions
- d. Alternate Planning

III. ASSEMBLY AND TRAVEL

A. Rendezvous en route

1. When you are determining the formation point of your ST, you and your Op Area must consider
 - a. Time of day
 - b. Availability of parking
 - c. Communications
 - d. Logistical needs
 - i Restrooms
 - i Fuel
 - i Food
 - i Water
2. Location considerations (op area pre-designated)
 - a. Easily recognizable or known
 - b. Easily accessible

- c. Security
 - d. Should be able to avoid impeding traffic and disrupting local businesses
3. If you are dispatched on a planned need rather than an immediate need you generally have a better opportunity to make rendezvous plans.
- a. Immediate need is a request for the current operational period, may or may not be a code-3 response
 - b. Planned need is a request for the next or future operational period, normally not a code-3 response
4. Resource survey and equipment check
- a. Upon arrival at the rendezvous point you should survey the assigned resources
 - b. You have the authority to eliminate any vehicle, piece of equipment, or any personnel you feel is unsafe or unsuitable
 - c. Conduct a readiness inspection and briefing to make sure all resources are ready to fulfill the assignment
 - 1. Determine if there are any limitations, mechanical or otherwise, that would impede travel
 - 2. Fuel type, tank capacity, and cruising range to determine fuel stops
 - 3. Special equipment and certifications
 - i PPE
 - i Medical Supplies
 - i Pharmaceuticals (for patients and staff)
 - i Medical/rescue equipment

4. Determine mobile and portable communications capabilities and frequencies
5. Personnel information
 - i Names
 - i Gender (motel pairing)
 - i Other ICS qualifications
 - i Medical certifications (e.g., EMT, EMT-P, RN)
6. How long since personnel last slept and ate? Hydration?
7. Do personnel have proper safety gear and PPE?
 - i If not, can it be obtained at incident base?
8. Personnel special needs (consider length of assignment)
 - i Medical
 - i Allergies, etc.
5. Resolving equipment problems
 - a. Inform affected agency/companies
 - b. Repair, if possible
 - c. Replace or request replacement
 - d. May have to function as a TF
6. Resolving personnel problems
 - a. Inform affected company/agencies
 - b. If problem is PPE related, try to borrow from

another agency or consider incident base supply

- c. Attempt to have personnel traded out
- d. Request another like resource
- e. Consider utilizing your OES, EMSA, CAA or Provider Agency REP for problem solving at the incident.

7. Label and identify

- a. If time allows, have all vehicles labeled with AST/MTF Leader designator
 - i Stickers
 - i Tape
 - i Numbers
 - i White shoe polish (liquid)

8. Safety Briefing

- a. Review chain-of-command within the team
 - i Who will maintain supervision in your absence? Asst AST/MTF Leader?
- b. Determine travel frequency
- c. Brief personnel on dispatch information
- d. Advise crews of expectations
 - i Performance
 - i Conduct
 - i Discipline
- e. Discuss travel procedure

9. Good organization at the rendezvous point is important; it will help you keep better control of

the team

- a. Extra time here may prevent problems or injuries later
- b. Always give clear instructions and make sure they are understood

B. Travel procedures

1. Vehicle positioning

- a. Generally the slowest vehicle should set the pace in front
 - 1. Ambulances with communication problems should be placed in the middle
 - 2. AST/MTF Leader vehicle position is a personal preference
 - i When positioned in front, you can move ahead and make food, fuel and rest arrangements, as well as perform incident check-in procedures
 - i When positioned in the rear you can stop for equipment breakdowns while remainder of team continues

2. Safety

- a. Maintain
 - i Adequate spacing
 - i Safe speed
- b. Alert crews to traffic hazards
- c. Head Lights on

3. Routes

- a. Select routes that minimize traffic interference

- b. Consider weather, toll roads, rush hour traffic, traffic hazards
 - c. Have alternate routes planned
 - 4. Last vehicle in line should watch others in convoy and report problems to lead vehicle and AST/MTF Leader
 - 5. Maintain communications with entire team while traveling
- C. Logistical needs
- 1. Schedule food, fuel, water and rest stops
 - i. Generally every three hours
 - 2. Consider fatigue factors
 - 3. Try to feed and fuel prior to incident arrival; you may not have time once you arrive
 - 4. Finances
 - a. Company/agency credit cards
 - b. Cash
 - c. Fuel cards
- D. Revising Estimated Time of Arrival (ETA)
- 1. Be sure to contact incident dispatch if events occur that could effect your established ETA
 - a. For vehicle accidents involving the AST/MTF
 - 1. Provide medical treatment
 - 2. Request additional response
 - i. Law enforcement (Follow CA Vehicle Code)
 - i. Fire

3. Contact affected agency dispatch
4. Complete agency specific on-scene forms or paperwork
5. Details on Unit Log (ICS Form 214)

E. Mixed agency/company ST/TFL considerations

1. Common radio frequencies/cell phones/SAT phones
2. Length of assignment
3. Length of shift/driving hour restrictions
4. Equipment fuel types/needs
5. All personnel prepared for extended assignments (minimum commitment of 72 hours)
6. Personnel/personal conflicts
7. Company policies; Union contracts

IV. RENDEZVOUS AT INCIDENT

A. On scene

1. In an large scale incident you may be dispatched and requested to form-up at the scene
 - a. If you arrive after the other team vehicles, you must attempt to regroup them
 1. Do not remove them from critical assignments. Note their location and notify them of your arrival
 2. If possible have the first arriving team unit act as AST/MTF Leader until you arrive
 - i Be sure to brief with the acting

AST/MTF Leader on your arrival

3. Make sure you receive a briefing from the established incident command:
 - i Incident Commander
 - i Operations Section Chief
 - i Medical Branch Director (this may include medical direction, or special instructions, if appropriate).
 - i Division/Group Supervisor (DIVS)
4. If possible, conduct a safety session: Lookouts, Communications, Escape Routes, Safety Zones (LCES) with your team members as soon as the situation allows

- B. Adhere to company and department policies, procedures and agreements such as MOU's.
 - a. When working with agency resources other than your own, consult the agency's representative, and/or the Local Emergency Medical Services Agency (LEMSA), for clarification of any agency specific issues.
- C. Home protocols and medical control issues must be followed.

V. ARRIVAL CHECK IN

- A. Your primary operational contact will be with your Division / Group Supervisor (DIVS)
 1. Supervisory duties
 2. Assignment/direction
 3. Contact for requesting resources
- B. Other possible resources within your assigned Division or Group

1. Other Strike Teams/Task Forces
2. US&R Teams, Rescue Units
3. Single increment resources
 - a. Ambulances
 - b. Engines
 - c. Crews
 - d. Dozers
 - e. Contract equipment (buses, wheel chair vans, etc.)

C. Operations that **MUST** be coordinated

1. Rescue operations
2. Hazardous materials operations
3. Decontamination
4. Heavy Lifting operations
5. Transportation (Ground – Air)
6. Morgue operations
7. Law & Security
8. Hospital Response Teams

VI. MULTI-AGENCY COORDINATION

A. Multiple agencies within your Strike Team

1. Agency specific issues
 - a. Maintain open communication with your personnel, especially when you are not familiar with their company/agency
 - b. Rely on AREP's from appropriate agencies, OES, EMSA, CAA, Providers

B. Other agency coordination outside of your AST/MTF

1. In the spirit of cooperation, make every attempt to bridge gaps and maintain a friendly rapport
 - i Your lives may depend on it!
2. Don't hesitate to utilize AREP's whenever you feel the situation warrants it

VII. COORDINATION WITH COMMAND AND GENERAL STAFF

A. General Staff interaction

1. Operations Section
 - a. Medical Branch
 - b. Division/Group Supervisor
2. Planning Section
 - a. Attend operational briefings
 - b. Submit documentation
 - c. Situation Status
 - d. Demobilization
 - e. May deal with Technical Specialists
 1. Environmental or Public Health Specialists
 2. WMD Specialists
 3. Toxicologists
 4. Training Specialist
 - i Position Task Books

- 3. Logistics Section
 - a. Communication Unit
 - i Radios
 - b. Medical Unit
 - 1. Medical treatment if needed
 - 2. Other needs
 - i Prescriptions
 - i Over the counter meds
 - i Mole skin, eye wash, etc.
 - c. Food Unit
 - 1. Sack lunches
 - 2. Water and ice
 - d. Supply Unit
 - 1. Orders for items needed
 - i Sleeping bags
 - i Batteries
 - i Gloves
 - 2. Orders for replacement items
 - i Medical Supplies
 - i Drugs
 - i Safety Clothing PPE
 - i Oxygen
 - e. Ground Support Unit
 - i Equipment failure/breakdown issues, etc.

- f. Facilities
 - i Sleeping area issues
 - i Tents
 - 4. Finance Section – get copies of all records to involved agencies
 - a. Time Unit
 - i Personnel Time
 - i Equipment Time
 - i Comp/Claims
 - 5. Safety
 - a. Routine line contact
 - b. Significant event/exposure
 - c. Liaison Officer
 - d. Agency Representatives
 - i Routine daily contact
 - i Use for problem solving
 - i Significant event involvement
- B. Command Staff interaction
 - 1. Information (PIO)
 - b. Proximity of the media to your AST/MTF
 - c. Significant event involvement

VIII. STATUS

A. Available Status

1. Definition: Resources assigned to an incident and available for an assignment
2. When the ambulance strike team is placed in available status, personnel and equipment must be kept together in a "state of readiness" and capable of meeting the three-minute response time
3. Responsibilities
 - a. Available status means you are ready to respond within three minutes
 - b. Regardless of your location
4. Chain-of-Command
 - a. While on available status you are assigned to the Operations Section Chief (OSC)
 - b. If you have logistical needs you can order through
 - i Staging Area Manager, if in staging
 - i Supply if in incident base and items needed are readily available through normal purchasing channels.

B. Assigned Status

1. Definition: Resources checked in and assigned work tasks on an incident
2. Typically an active assignment
3. Prior to assignment
 - a. Obtain briefing from OSBD or DIVS
 1. Receive briefing and initial instructions concerning work assignments and overall incident situation
 - i Who, What, Where, Why, and When
4. Other sources of incident information

- a. The IAP
- b. Shift briefing
- c. Plans Section
- d. Rotating Staff
- 5. Make sure you feel comfortable with the assignment by asking adequate questions
- 6. Determine the communication procedure for tactics and requesting logistical support
 - a. What radio channels/frequencies to operate on (IAP: ICS 205)
- 7. Ensure resources are ready for a tactical assignment
 - a. Brief ambulance personnel on preparation requirements for assignment
 - b. Respond to logistical needs of team in order to prepare for assignment
 - 1. Food/Drinks
 - 2. Fuel
 - 3. Medical supplies
 - 4. Work materials
 - 5. Communications needs
 - c. Plan ahead
 - d. Delegate readiness preparations to subordinates
 - 1. Assign specific responsibilities to ensure needs are promptly handled
 - 2. Follow up
 - e. Keep your supervisor informed of problems

8. Incident Assignment

- a. After briefing with OSBD or DIVS, you as the AST/MTF Leader are responsible for implementing the tactics that will complete the incident/division objectives for the area assigned to you
- b. Brief your ambulance personnel
 - 1. Elements of the briefing should include
 - i Assignment for the team
 - i Safety considerations for assignment
 - i Resources allotted for assignment
 - i Individual assignment within the team
 - i Geographic references
 - i Timetables
 - i Communications procedures
 - i Branch/Division/Group organization
 - 2. Follow-up briefings may need to occur
 - i Changes to assigned resource configurations
 - i Changes in tactics
 - i Changes to safety and Lookouts, Communications, Escape routes, Safety zones (LCES) considerations
- c. Monitor work progress and make changes when necessary
 - 1. Obtain information concerning progress by
 - i Personal observation

- i Special reports from assigned personnel
- i Periodic routine reports
- i Reports from adjacent resources and LCES
- i Patient transport flow rates are an important consideration in overall management of the incident.

NOTE: Here is a method for calculating patient transport flow rate in 1 hour (can be tailored to any length of time desired):

$$\frac{[(\# \text{ of ambulances available})(\# \text{ of patients carried in ambulance})][(60 \text{ minutes/hour divided by the average time taken for a round trip})]}{1} = \text{the \# of patients which can be transported in 1 hour.}$$

Ex:
$$\frac{[(5 \text{ ambulances})(1 \text{ patient/ambulance})][(60 \text{ minutes/hr divided by } 70 \text{ minutes/round trip})]}{1} = 4.29$$

patients can be transported in 1 hour

2. Always compare progress rates with assignment objectives
3. Take corrective action as appropriate
4. Ensure general welfare and safety of team personnel
 - i Driving Safety
 - i Psychological stress while working on incidents involving high death and casualty rates (MCI, earthquakes, floods, etc.)
5. Ensure that you and the team resources maintain prompt communications with personnel, supervisors, and adjoining forces
 - a. Reasons for maintaining communication with adjoining forces

and assigned resources

- i Safety
- i Provide/request assistance
- i Coordinate activities
- i Keep informed of incident status (i.e. fire behavior)

6. In all situations, escape routes, safety zones, and danger areas should be made known

- i To all team members
- i Adjoining resources in Division/Group

9. Other AST/MTFL duties while at assignment

a. The AST/MTF Leader needs to be available to support team resources in order that they may efficiently and effectively complete their assigned objectives

b. Determine Need for Assistance on assigned work task

1. The AST/MTF Leader must use personal judgment in determining whether the situation encountered warrants a request for additional resources

2. Procedures for requesting assistance include

- i Identify the need for assistance (i.e., additional victims, vehicle failure, sickness, etc.)
- i Verify assistance required to implement corrective action
- i Notify and coordinate with OCBD or DIVS and request assistance according to procedures discussed in

briefing

- c. Coordinate Activities with Adjacent AST/MTF and single resources
 - 1. Identify resources working adjacent to or coordinating with AST/MTF from briefings, IAP and DIVS
 - 2. Verify communication channels assigned to adjacent resources from current IAP or your DIVS
 - 3. Decide how this coordination will take place and notify
 - i Through channels: STL to DIVS
 - i Direct: STL to STL or adjacent resource
- d. Submit situation and resource status information to OCBF or DIVS
 - 1. Gather information to include in report through personal observation and reports from subordinates
 - i Situation status in assigned work areas
 - i Deviations from assignment
 - i Conditions affecting AST/MTF operations
 - i Hazardous conditions and work progress
 - i Air operations within assigned area
 - i Property loss or damage
 - 2. Keep DIVS informed of any significant changes in status, conditions, or any communication problems
 - 3. Keep DIVS informed of additional

resources needed as well as excess resources

e. Report and document special events

1. Obtain information concerning the event from personnel or by personal observation, and document in Unit Log (ICS Form 214)
 - i Nature of event
 - i Location
 - i Magnitude
 - i Personnel involved
 - i Initial action taken
 - i Appropriate subsequent action
2. Request assistance from the DIVS or other organizational elements, as appropriate

f. Request Logistical Support

1. The AST/MTF Leader must use personal judgment in determining the need for support
2. Identify support required such as fuel, repairs, etc. by requests from subordinates and from personal observations
3. Verify validity of requests and obtain information needed for Logistics Unit
 - i Nature of request
 - i Location
 - i Identification of equipment involved
 - i When it is needed

- i Special Considerations (i.e. Controlled Substances)
 - 4. Order according to procedures discussed in briefing
 - i Notify DIVS if ST/TF resource is out-of-service or if requested logistical needs are not being filled within a reasonable period of time
- g. Brief Oncoming Relief
 - 1. Progress during operational period (completed objectives)
 - 2. Reference points or geographical features specific to assignment (drop points, medical supplies, hospital locations, field treatment sites, helicopter spots, etc.)
 - 3. Hazards or special conditions
- 10. Completing Operational Period Responsibilities
 - a. Debrief Appropriate Personnel
 - i Assigned personnel
 - i Branch Director (OSBD)
 - i Division/Group Supervisor (DIVS)
 - i Planning Section
 - i Other incident functions as they apply
 - b. Assist team personnel on apparatus, personnel, and equipment needs
 - i Lodging
 - i Feeding
 - i Prepare logistical needs for next

| | |
|---|--|
| <ul style="list-style-type: none"> operational period <ul style="list-style-type: none"> i Restock medical supplies i Resolve personnel welfare problems (Critical Incident Stress Debriefing) c. Administrative Duties <ul style="list-style-type: none"> i Personnel time i Equipment time i Unit Log (214) C. Out-of-Service Status <ul style="list-style-type: none"> 1. Definition: Resources assigned to an incident but unable to respond for mechanical, rest, or personnel reasons 2. Special considerations <ul style="list-style-type: none"> i Agency restrictions/Company Policy i Custodial duties i Inmates and wards vs. corps members 3. Subject to reactivation at any time | |
|---|--|

SUMMARY:

Prior to assembling, the AST/MTF Leader must select an appropriate rendezvous site. Upon assembly of all units a briefing must take place. This will include the assignment, operational procedures and expectations, and gather information on the equipment and personnel assigned to the AST/MTF. Safe travel routes must be pre-determined and the team must be kept together. All of this will enable to the AST/MTF Leader to safely arrive at the incident and Check-In.

INCIDENT COMMAND SYSTEM

S-330 Ambulance Strike Team/Medical Task Force Leader Course

DEMOBILIZATION

TOPIC: DEMOBILIZATION

TIME FRAME: 0.5 hours

LEVEL OF INSTRUCTION: Level II

BEHAVIORAL OBJECTIVE:

Condition:

Behavior: The student will confirm a knowledge of the incident demobilization and post incident responsibilities of a Ambulance Strike Team (AST)/Medical Task Force (MTF) Leader

Standard: With a minimum 80% accuracy according to the information contained in the Ambulance Strike Team/Medical Task Force Leader Manual

MATERIALS NEEDED:

- i Writing board with markers/erasers
- i Appropriate audio visual equipment
- i Appropriate audio visual material

REFERENCES:

- i Strike Team/Task Force Leader, S-330, FIRESCOPE, April 2002

PREPARATION:

Like incident mobilization, demobilization requires that an orderly, safe, and cost effective movement of personnel and equipment be accomplished. It is important that all of the assigned team resources stay in AST/MTF configuration and ready to respond in the event that a divert request is placed, or until the team is given permission to disband.

I. OBJECTIVES

- A. Describe the process to ensure that assigned resources are ready for demobilization
- B. List the administrative duties which must be completed prior to demobilization
- C. Describe how the demobilization process applies to a AST/MTF Leader, as opposed to a single

resource leader

II. THE DEMOBILIZATION PROCESS

A. Responsibilities

1. The Planning Section Chief, or if activated, the Demobilization Unit Leader is responsible for developing the Incident Demobilization Plan
2. Demobilization and release will take place in accordance with the Incident Demobilization Plan, using ICS Form 221 and ICS Form 212, if applicable
3. The process should take place in an orderly manner
 - a. Obtain demobilization instructions
 - i Confirm demobilization with your incident supervisor
 - b. Inspection of assigned equipment
 - i Have personnel check ambulances and equipment daily
 - c. Return checked out equipment
 - i Radios
 - i Tents
 - i Sleeping bags
 - i Medical Equipment/Supplies

B. Administrative duties for AST/MTF Leader

1. Performance evaluations
2. Unit log (ICS Form 214) completed and turned into the Documentation Unit (or refer to the Demobilization Plan).

3. Personnel time finalized
4. Equipment time finalized
5. Final inspection of equipment and personnel

C. Check-out

1. Complete the ICS Form 221 (Demobilization Form)
 - a. Obtain demobilization form from the Demobilization Unit in the Planning Section
 - b. Inspect form to ensure all information is accurate
 - c. Complete block #11
 - i Sections/Units that you are required to report to will be identified with a check in the appropriate box
 - d. Demobilization can be relatively painless if you are prepared and plan ahead
 - e. Return the completed Form 221
 1. Return the completed form to the Demobilization Unit in the Planning Section
 2. Give Demobilization Unit your estimated time of departure and arrival at home base
 - i Include feeding and rest stops
 - i This time may vary if resources are from different locations
 - i Give ETA to STL's home base
 - i Contact home agency with ETA's

III. TRAVEL HOME

- A. Assemble team for a final briefing
 - 1. Critique the assignment and performance
 - i Good work should be acknowledged
 - 2. Perform last visual assessment of personnel and equipment to assure readiness
 - 3. Discuss travel route/rest stops
 - 4. Confirm travel frequency
 - i Discuss divert instructions
 - 5. Discuss disbanding instructions
 - 6. Depart the incident
 - 7. Make note of any specific events on return trip
 - i These events should be documented on the ICS Form 214 and transmitted back to the agency responsible for the incident
 - 8. Maintain contact with your agency dispatch in case of re-routing to another incident
 - 9. Advise personnel of possible diversion to another assignment and the need to be ready at all times during the return trip
 - i Exception: Some ambulance resources may require prior approval from their home agency before being assigned to a new incident
 - 10. Contact the Operational Area Dispatch Center upon arrival home for final disposition

SUMMARY:

Demobilization is one of the last activities you will perform as an AST/MTF Leader. It is important to review the assignment and brief personnel prior to

DEMOBILIZATION

leaving the incident. Successful demobilization will be achieved with early preparation and attention to the demobilization process during the entire assignment.

INCIDENT COMMAND SYSTEM
Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

TOPIC: ICS Forms Review

TIME FRAME: 1:00 Hours

LEVEL OF INSTRUCTION: Level II

BEHAVIORAL OBJECTIVE:

Condition:

Behavior:

The student will confirm a knowledge of concepts of the Ambulance Strike Team (AST)/Medical Task Force (MTF) Leader position

Standard:

With a minimum 80% accuracy according to the information contained in the Ambulance Strike Team/Medical Task Force Leader Manual

MATERIALS NEEDED:

- i Writing board with markers/erasers
- i Appropriate audio visual equipment
- i Appropriate audio visual material
- i ICS 420-1 Field Operations Guide (FOG)

REFERENCES:

- i Field Operations Guidebook (FOG), ICS 420-1, FIRESCOPE, January 2001
- i ICS Forms Manual, ICS 230-2 State Board of Fire Services, Office of the State Fire Marshal, March 1996

PREPARATION:

The AST/MTF Leader is an extremely important position. Incidents managed under ICS rely heavily on the use of ICS forms to manage information and resources. It is important that the AST/MTF Leader understands the information obtained from these forms and is able to complete required documentation to aid in the management of the incident.

INCIDENT COMMAND SYSTEM

S-330 Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

| PRESENTATION | NOTES |
|--|--|
| <p>I. OBJECTIVES</p> <ul style="list-style-type: none">A. Identify ICS forms used by the AST/MTF LeaderB. Have a working knowledge of ICS formsC. Have a working knowledge of Administrative responsibilities regarding ICS documentationD. Understand the importance of ICS forms & there completeness | |
| <p>II. Essential Elements in the Incident Action Plan</p> <ul style="list-style-type: none">A. They are<ul style="list-style-type: none">1. Statement of Objectives2. Organization3. Tactics and Assignments4. Supporting MaterialB. Describe incident or event planning process which consists of six sequential steps.<ul style="list-style-type: none">1. Understand the situation2. Establish Incident Objectives and strategy3. Develop tactical direction and assignments4. Prepare the plan | <p>What are the elements in the action plan?</p> <p>What are the steps to completing an IAP?</p> <p>The last three steps ensure that the plan does the job for which it is intended.</p> |

INCIDENT COMMAND SYSTEM

S-330 Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

| PRESENTATION | NOTES |
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| <ul style="list-style-type: none">5. Implement the plan6. Evaluate the plan <p>C. Understand the Situation</p> <p>D. Characteristics of Incident Objectives and Strategy</p> <ul style="list-style-type: none">1. Attainable2. Measurable3. Flexible<ul style="list-style-type: none">a. Make good sense (feasible, practical, and suitable)b. Be within acceptable safety normsc. Be cost effective.d. Be consistent with sound environmental practices.e. Meet political considerations <p>III. Responsibilities for Incident Action Planning</p> <p>A. On small incidents</p> <p>B. On larger incidents</p> <ul style="list-style-type: none">1. The Planning Process<ul style="list-style-type: none">i Planning Section Chief has the responsibility to conduct the planning meetings | <p>Each incident will have its own special characteristics.</p> <p>They must be achievable with the resources that the agency (and assisting agencies).</p> <p>The Incident Commander is responsible for developing the Incident Action Plan</p> <p>As part of the overall planning process, other ICS organizational positions are responsible for contributing information to the Incident Action Plan.</p> |

INCIDENT COMMAND SYSTEM

S-330 Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

| PRESENTATION | NOTES |
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| <ul style="list-style-type: none"> i All participants must come prepared i Strong leadership must be evident. i Agency Representatives must be able to commit for their agencies. i All participants adhere to the planning process. i No radios, cellular phones at planning meetings. | <p>The time required for development of a plan will vary depending on the kind of incident and agencies involved.</p> |
| <p>2. Ten Step Planning Meeting Checklist</p> | |
| <ul style="list-style-type: none"> i State Incident Objectives - Policy Issues | <p>Incident Commander</p> |
| <ul style="list-style-type: none"> i Give situation and resources briefing. | <p>Planning Section Chief</p> |
| <ul style="list-style-type: none"> i Conduct Planning Meeting. | <p>Operations Section</p> |
| <ul style="list-style-type: none"> i Designate Branch, Division, Group | <p>Chief & Logistics Section Chiefs</p> |
| <ul style="list-style-type: none"> i Describe tactical operations and tactics | <p>Operations Section Chief</p> |
| <ul style="list-style-type: none"> i Make tactical resource assignments | <p>Operations, Planning, and Logistics Section Chiefs contribute</p> |
| <ul style="list-style-type: none"> i Specify reporting locations and additional facilities needed | <p>Operation, Logistics Chiefs assist</p> |
| <ul style="list-style-type: none"> i Develop the resources, support, and overhead orders. | <p>Planning and Logistics Section Chiefs.</p> |
| <ul style="list-style-type: none"> i Consider additional support requirements | <p>Planning and Logistics Section Chiefs.</p> |
| <ul style="list-style-type: none"> i Finalize, approve, and implement the plan. | <p>Planning Section Chief finalizes the plan.</p> |
| | <p>Incident Commander</p> |

INCIDENT COMMAND SYSTEM

S-330 Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

| PRESENTATION | NOTES |
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| <p>3. ICS forms have been developed to support the planning process</p> <p>i ICS Form 215 - Operational Planning Worksheet</p> | <p>approves it, and General Staff implements the plan.</p> |
| <p>IV. INCIDENT ACTION PLAN FORM PROFILE:</p> | <p>Used in the incident planning meeting to develop tactical assignments and resources needed to achieve incident objectives and strategies.</p> |
| <p>A. ICS 202 Incident Objectives</p> | <p>Resources Unit</p> |
| <p>B. ICS 203 Organization List/Chart</p> | <p>Resources Unit</p> |
| <p>C. ICS 204 Assignment Lists</p> | <p>Resources Unit / Planning Recorder Communications Unit</p> |
| <p>D. ICS 205 Communication Plan</p> | |
| <p>E. ICS 206 Medical Plan</p> | <p>Medical Unit</p> |
| <p>F. ICS 220 Air Operations</p> | <p>Air Operations Branch Director</p> |
| <p>G. (No Form) Traffic Plan</p> | <p>Ground Support Unit</p> |
| <p>H. (No Form) Safety Plan</p> | <p>Safety Officer</p> |
| <p>I. (No Form) Map</p> | <p>Situation Unit</p> |
| <p>J. (No Form) Demobilization Plan</p> | <p>Demobilization Unit</p> |
| <p>V. OPERATIONAL PERIODS</p> | |
| <p>A. Operational Periods can be of various lengths, although they should normally be no longer than 24 hours.</p> | <p>It is not unusual to have much shorter Operational Periods</p> |

INCIDENT COMMAND SYSTEM

S-330 Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

| PRESENTATION | NOTES |
|---|---|
| <p>B. Decisions on the length of the Operational Period will be affected by:</p> <ul style="list-style-type: none">a. Length of time available/needed to achieve tactical objectivesb. Availability of fresh resources.c. Future involvement of additional jurisdictions and/or agencies.d. Environmental considerations, e.g., daylight remaining, weather, etc.e. Safety considerations <p>VI. ESTABLISH INCIDENT OBJECTIVES and STRATEGY</p> <ul style="list-style-type: none">1. Attainable2. Measurable3. Flexible <p>VII. THE STRATEGY OR STRATEGIES TO ACHIEVE THE OBJECTIVES SHOULD PASS THE FOLLOWING CRITERIA TEST:</p> <ul style="list-style-type: none">i Make good sense (feasible, practical, and suitable).i Be within acceptable safety norms.i Be cost effective.i Be consistent with sound environmental practices.i Meet political considerations. | <p>covering the incident</p> <p>Planning must be done far enough in advance to ensure that additional resources needed for the next Operational period are available.</p> <p>They must be achievable with the resources that the agency (and assisting agencies) can allocate to the incident, even though it may take several Operational Periods to accomplish them.</p> <p>The design and statement of objectives should make it possible to conduct a final accounting as to whether objectives were achieved.</p> <p>Objectives should be broad enough to allow for consideration of both strategic and tactical alternatives.</p> |

INCIDENT COMMAND SYSTEM

S-330 Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

| PRESENTATION | NOTES |
|--------------|-------|
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VIII. EXAMPLE INCIDENT ACTION PLAN

It should also be pointed out that agency policy will affect the objectives and strategies. In some agencies, the agency executive or administrator will provide the Incident Commander, especially on large incidents, with written authority and document any constraints or limitations

INCIDENT COMMAND SYSTEM

S-330 Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

| PRESENTATION | NOTES |
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| | | | |
|--|--|--|---------------------|
| INCIDENT OBJECTIVES | 1. Incident Name US&R Shoring Drill | 2. Date 16 May 2003 | 3. Time 1230 hrs |
| 4. Operational Period May 17 th , May 18 th , May 19 th 2003 0800-1700 hrs | | | |
| 5. General Control Objectives for the Incident (include alternatives) Refresh rescuers knowledge of shoring techniques and tools Familiarize US&R team members with shoring materials Refresh US&R team members knowledge of cutting shoring materials Practical hands on shoring training | | | |
| 6. Weather Forecast for Period Clear conditions with lows in the upper 50's and highs in the upper 70's to low 80's. No rain forecasted | | | |
| 7. General Safety Message Use caution when working with power tools and when working around work site. | | | |
| 8. Attachments (mark if attached) | | | |
| <input checked="" type="checkbox"/> Organization List - ICS 203 <input checked="" type="checkbox"/> Medical Plan - ICS 206 <input type="checkbox"/> (Other) | | | |
| <input checked="" type="checkbox"/> Div. Assignment Lists - ICS 204 <input type="checkbox"/> Incident Map <input type="checkbox"/> | | | |
| <input checked="" type="checkbox"/> Communications Plan - ICS 205 <input type="checkbox"/> Traffic Plan <input type="checkbox"/> | | | |
| 9. Prepared by (Planning Section Chief) Captain Randy Browning | | 10. Approved by (Incident Commander) Captain John Brenner | |

INCIDENT COMMAND SYSTEM

Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

| ORGANIZATION ASSIGNMENT LIST | | 9. Operations Section | |
|--|--------------|------------------------------------|--------------|
| 1. Incident Name US&R May 2003 Shoring Drill | | Chief | John Brenner |
| 2. Date 16 May 2003 | | Deputy | Dave Odgers |
| 3. Time 1230 | | a. Branch I - Division/Groups | |
| 4. Operational Period May 17 th , 18 th , 19 th , 0800 – 1700- hrs Daily | | Branch Director | |
| Position | | Deputy | |
| Name | | Division/Group | |
| 5. Incident Commander and Staff | | Division/Group | |
| Incident Commander | John Brenner | Division/Group | |
| Deputy | Dave Odgers | Division/Group | |
| Safety Officer | Mike Wolfe | b. Branch II - Division/Groups | |
| Information Officer | | Branch Director | |
| Liaison Officer | | Deputy | |
| 6. Agency Representative | | Division/Group | |
| Agency | Name | Division/Group | |
| SFD | John Brenner | Division/Group | |
| SMFD | Dave Odgers | Division/Group | |
| | | c. Branch III - Division/Groups | |
| | | Branch Director | |
| | | Deputy | |
| 7. Planning Section | | Division/Group | |
| Chief | John Brenner | Division/Group | |
| Deputy | Dave Odgers | Division/Group | |
| Resources Unit | | Division/Group | |
| Situation Unit | | Division/Group | |
| Documentation Unit | | d. Air Operations Branch | |
| Demobilization Unit | | Air Operations Branch Director | |
| Technical Specialists | | Air Attack Supervisor | |
| Human Resources | | Air Support Supervisor | |
| Training | | Helicopter Coordinator | |
| | | Air Tanker Coordinator | |
| | | 10. Finance Section | |
| | | Chief | |
| | | Deputy | |
| | | Time Unit | |
| 8. Logistics Section | | Procurement Unit | |
| Chief | Larry Savage | Compensation | Claims Unit |
| Deputy | Randy Wooten | Cost Unit | |
| Supply Unit | | | |
| Facilities Unit | | Prepared by (Resource Unit Leader) | |
| Ground Support Unit | | | |
| Communications Unit | | | |
| Medical Unit | | | |
| Security Unit | | | |
| Food Unit | | | |

INCIDENT COMMAND SYSTEM

Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

| | | | | | | | |
|--|-----------|--|---------|---|---------------------|------------------------------------|------------------|
| DIVISION ASSIGNMENT LIST | | | | 1. Branch | | 2. Division/Group Shoring Drill | |
| 3. Incident Name US&R Shoring Drill | | | | 4. Operational Period Date: May 17,18,19 Time: 0800-1700 hr | | | |
| 5. Operations Personnel | | | | | | | |
| Operations Chief | | John Brenner | | Division/Group Supervisor | | | |
| Branch Director | | | | Air Attack Supervisor No. | | | |
| 6. Resources Assigned this Period | | | | | | | |
| Strike Team/Task Force/ Resource Designator | | Leader | | Number Persons | Trans. Needed | Drop Off PT./Time | Pick Up PT./Time |
| Rotating Crews | | TBD | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
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| | | | | | | | |
| | | | | | | | |
| 7. Control Operations Train on proper techniques for shoring an unstable structure | | | | | | | |
| 8. Special Instructions Work within specified areas. Practice proper use of tools Be aware of others working in the work area | | | | | | | |
| 9. Division/Group Communication Summary | | | | | | | |
| Function | Frequency | System | Channel | Function | Frequency | System | Channel |
| Command | 800 mhz | King NIFC | B-12 | Logistics | | King NIFC | |
| Tactical Div/Group | | King NIFC | | Air to Ground | | King NIFC | |
| Prepared by (Resource Unit Leader) Captain Randy Browning | | Approved by (Planning Section Chief) Captain John Brenner | | | Date 16 May 2003 | | Time 1230 hrs |

INCIDENT COMMAND SYSTEM

Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

| | | | | | | |
|--|---------|-----------|----------------|--------------------------------------|--|--|
| INCIDENT RADIO COMMUNICATIONS PLAN | | | | 1. Incident Name May 2003 Shoring | 2. Date/Time Prepared 16 May 2003/ 1230 hrs | 3. Operational Period Date/Time May 17, 18, and 19. 0800-1700 hrs |
| 4. Basic Radio Channel Utilization | | | | | | |
| Radio Type/Cache | Channel | Function | Frequency/Tone | Assignment | Remarks | |
| 800 MHz | B-12 | Command | | | On site communications | |
| 800 MHz | B-2 | Emergency | | | Communications for medical needs | |
| King NIFC | | | | | | |
| King NIFC | | | | | | |
| King NIFC | | | | | | |
| King NIFC | | | | | | |
| King NIFC | | | | | | |
| King NIFC | | | | | | |
| 5. Prepared by (Communications Unit) Captain Randy Browning | | | | | | |

INCIDENT COMMAND SYSTEM

Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF: ICS FORMS REVIEW

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|---|--|---------------------------------|------------------------------|---|-------------------------|--|--|----------------------|--|--------------------------|--|
| MEDICAL PLAN | 1. Incident Name US&R Shoring Drill | 2. Date Prepared 16 May 2003 | 3. Time Prepared 1230 hrs | 4. Operational Period May 17, 18, 19. 2003. 0800-170 | | | | | | | |
| 5. Incident Medical Aid Station | | | | | | | | | | | |
| Medical Aid Stations | | Location | | | Paramedics Yes No | | | | | | |
| Rescue 6 | | Next to site | | | XXX | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| 6. Transportation | | | | | | | | | | | |
| A. Ambulance Services | | | | | | | | | | | |
| Name | | Address | | Phone | | Paramedics Yes No | | | | | |
| Sacramento Fire Department | | | | 911 | | XXX | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| B. Incident Ambulances | | | | | | | | | | | |
| Name | | Location | | | Paramedics Yes No | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| 7. Hospitals | | | | | | | | | | | |
| Name | | Address | | Travel Time Air Ground | | Phone | | Helipad Yes No | | Burn Center Yes No | |
| UC Davis | | 2315 Stockton Blvd | | 4 15 | | | | XX | | XX | |
| Sutter General | | 29 th / J street | | 12 | | | | XX | | XX | |
| Mercy San Juan | | | | 3 15 | | | | XX | | XX | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| 8. Medical Emergency Procedures | | | | | | | | | | | |
| Treat minor injuries, notify supervisor Major injuries, treat in place, Rescue 6 for supplies, notify drill instructor, Call 911 | | | | | | | | | | | |
| Prepared by (Medical Unit Leader) Randy Browning | | | | | | 10. Reviewed by (Safety Officer) Randy Browning | | | | | |

INCIDENT COMMAND SYSTEM
Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

Instructions for Completing the Incident Briefing (ICS Form 201)

| ITEM NUMBER | ITEM NAME | INSTRUCTIONS |
|-------------|----------------------------|--|
| 1. | Incident Name | Print the name assigned to the incident. |
| 2. | Date Prepared | Enter date prepared (month, day, and year). |
| 3. | Time Prepared | Enter time prepared (24-hour clock). |
| 4. | Map Sketch | Show perimeter and control lines, resources assignments, incident facilities, and other special information on a sketch map or attached to the topographic or other photo map. |
| 5. | Current Organization | Enter on the organization chart the names of the individuals assigned to each position. Modify the chart as necessary. |
| 6. | Resources Summary | Enter the following information about the resources allocated to the incident. Enter the number and type of resource ordered. |
| | Resources Ordered | Enter the number and type of resource ordered |
| | Resource Identification | Enter the agency's three letter designator, SIT, Kind/Type and resource designator. |
| | ETA On Scene | Enter the estimated arrival time and place the arrival time or a checkmark in the "on scene" column upon arrival. |
| | Location! Assignment | Enter the assigned location of the resource and/or the actual assignment. |
| 7. | Summary of Current Actions | Enter the strategy and tactics used on the incident and note any specific problem areas. |
| 8. | Prepared By | Enter the name and position of the person completing the form. |
| *NOTE | | Additional pages may be added to ICS Form 201 if needed. |

INCIDENT COMMAND SYSTEM
Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

| | | | |
|--|------------------|---------|---------------------------------------|
| INCIDENT BRIEFING | 1. Incident Name | 2. Date | 3. Time |
| 4. Map Sketch | | | |
| | | | |
| 5. Current Organization | | | |
| <div style="text-align: center; margin-bottom: 20px;"> <div style="border: 1px solid black; width: 150px; height: 40px; margin: 0 auto; display: flex; justify-content: center; align-items: center;">Incident Commander</div> </div> <div style="display: flex; justify-content: space-between; align-items: flex-start;"> <div style="width: 45%;"> <div style="display: flex; justify-content: space-around; margin-bottom: 10px;"> <div style="width: 20%; text-align: center;"> <div style="border: 1px solid black; width: 100%; height: 40px; display: flex; justify-content: center; align-items: center;">Planning</div> <div style="border: 1px solid black; width: 100%; height: 40px;"></div> </div> <div style="width: 20%; text-align: center;"> <div style="border: 1px solid black; width: 100%; height: 40px; display: flex; justify-content: center; align-items: center;">Operations</div> <div style="border: 1px solid black; width: 100%; height: 40px;"></div> </div> <div style="width: 20%; text-align: center;"> <div style="border: 1px solid black; width: 100%; height: 40px; display: flex; justify-content: center; align-items: center;">Logistics</div> <div style="border: 1px solid black; width: 100%; height: 40px;"></div> </div> <div style="width: 20%; text-align: center;"> <div style="border: 1px solid black; width: 100%; height: 40px; display: flex; justify-content: center; align-items: center;">Finance</div> <div style="border: 1px solid black; width: 100%; height: 40px;"></div> </div> </div> <div style="display: flex; justify-content: space-around; margin-top: 10px;"> <div style="width: 20%; text-align: center;"> <div style="border: 1px solid black; width: 100%; height: 80px; display: flex; justify-content: center; align-items: center;">Div. _____</div> </div> <div style="width: 20%; text-align: center;"> <div style="border: 1px solid black; width: 100%; height: 80px; display: flex; justify-content: center; align-items: center;">Div. _____</div> </div> <div style="width: 20%; text-align: center;"> <div style="border: 1px solid black; width: 100%; height: 80px; display: flex; justify-content: center; align-items: center;">Div. _____</div> </div> <div style="width: 20%; text-align: center;"> <div style="border: 1px solid black; width: 100%; height: 80px; display: flex; justify-content: center; align-items: center;">Div. _____</div> </div> <div style="width: 20%; text-align: center;"> <div style="border: 1px solid black; width: 100%; height: 80px; display: flex; flex-direction: column; justify-content: center; align-items: center;"> <div style="text-align: center; margin-bottom: 5px;">Air</div> <div style="width: 90%; text-align: left; font-size: 0.8em;"> Air Operations _____ Air Support _____ Air Attack _____ Air Tanker Coord _____ Helicopter Coord _____ </div> </div> </div> </div> </div> <div style="width: 50%; margin-top: 20px;"> <div style="border: 1px solid black; width: 100%; height: 40px; display: flex; justify-content: space-between; align-items: center;"> Safety Officer: </div> <div style="border: 1px solid black; width: 100%; height: 20px; display: flex; justify-content: space-between; align-items: center;"> Liaison Officer or Agency Rep: </div> <div style="border: 1px solid black; width: 100%; height: 20px; display: flex; justify-content: space-between; align-items: center;"> Information Officer: </div> </div> </div> | | | |
| Page 1 of | | | 6. Prepared by (Name and Position) |

INCIDENT COMMAND SYSTEM

Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

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INCIDENT COMMAND SYSTEM

Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

Instructions for Completing the Incident Objectives (ICS Form 202)

| ITEM NUMBER | ITEM TITLE | INSTRUCTIONS |
|-------------|---|--|
| 1. | Incident Name I | Print the name assigned to the incident |
| 2. | Date Prepared | Enter date prepared (month, day, and year). |
| 3. | Time Prepared | Enter time prepared (24-hour clock). |
| 4. | Operational Period | Enter the time interval for which the form applies. The start time and end time and include date(s). |
| 5. | General Control Objectives for the incident | Enter short, clear and concise statements of the objectives for managing the incident including alternatives. The control objectives usually apply for the duration of the incident. |
| 6. | Weather Forecast for Operational Period | Enter weather prediction information for the specified operational period. |
| 7. | General Safety Message | Enter information such as known safety hazards and specific precautions to be observed during this operational period. If available, a safety message should be referenced and attached. |
| 8. | Attachments | The form is ready for distribution when appropriate attachments are completed and attached to the form. |
| 9. | Prepared By | Enter the name and position of the person completing the form (usually the Planning Section Chief). |
| 10. | Approved By | Enter the name and position of the person approving the form (usually the Incident Commander). |

NOTE: ICS Form 202, Incident Objectives, serves only as a cover sheet and is not considered complete until attachments are included.

INCIDENT COMMAND SYSTEM

Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

| | | | |
|---|------------------|--------------------------------------|---------|
| INCIDENT OBJECTIVES | 1. Incident Name | 2. Date | 3. Time |
| 4. Operational Period | | | |
| 5. General Control Objectives for the Incident (include alternatives) | | | |
| 6. Weather Forecast for Period | | | |
| 7. General Safety Message | | | |
| 8. Attachments (mark if attached) | | | |
| <input type="checkbox"/> Organization List - ICS 203 <input type="checkbox"/> Medical Plan - ICS 206 <input type="checkbox"/> (Other) | | | |
| <input type="checkbox"/> Div. Assignment Lists - ICS 204 <input type="checkbox"/> Incident Map <input type="checkbox"/> | | | |
| <input type="checkbox"/> Communications Plan - ICS 205 <input type="checkbox"/> Traffic Plan <input type="checkbox"/> | | | |
| 9. Prepared by (Planning Section Chief) | | 10. Approved by (Incident Commander) | |

INCIDENT COMMAND SYSTEM

Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

Instructions for Completing the Organization Assignment List (ICS Form 203)

An Organization Assignment List may be completed any time the number of personnel assigned to the incident increase or decrease or a change in assignment occurs.

| ITEM NUMBER | ITEM TITLE | INSTRUCTIONS |
|-------------|--------------------|--|
| 1. | Incident Name | Print the name assigned to the incident. |
| 2. | Date Prepared | Enter date prepared (month, day, year). |
| 3. | Time Prepared | Enter time prepared (24-hour clock). |
| 4. | Operational Period | Enter the time interval for which the assignment list applies. Record the start time and end time and include dates. |
| 5. thru 10. | | Enter the names of personnel staffing each of the listed positions. Use at least first initial and last name. For Units indicate Unit Leader and for Divisions/Groups indicate Division/Group Supervisor. Use an additional page if more than three branches are activated |
| 11. | Prepared By | Enter the name of the Resources Unit member preparing the form. Attach form to the Incident Objectives. |

INCIDENT COMMAND SYSTEM

Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF: ICS FORMS REVIEW

| ORGANIZATION ASSIGNMENT LIST | | 9. Operations Section | |
|---------------------------------|------|------------------------------------|--|
| 1. Incident Name | | Chief | |
| 2. Date | | Deputy | |
| 3. Time | | a. Branch I - Division/Groups | |
| 4. Operational Period | | Branch Director | |
| | | Deputy | |
| | | Division/Group | |
| | | Division/Group | |
| Position | | Division/Group | |
| Name | | Division/Group | |
| 5. Incident Commander and Staff | | Division/Group | |
| Incident Commander | | Division/Group | |
| Deputy | | Division/Group | |
| Safety Officer | | b. Branch II - Division/Groups | |
| Information Officer | | Branch Director | |
| Liaison Officer | | Deputy | |
| | | Division/Group | |
| 6. Agency Representative | | Division/Group | |
| Agency | Name | Division/Group | |
| | | Division/Group | |
| | | Division/Group | |
| | | c. Branch III - Division/Groups | |
| | | Branch Director | |
| | | Deputy | |
| | | Division/Group | |
| 7. Planning Section | | Division/Group | |
| Chief | | Division/Group | |
| Deputy | | Division/Group | |
| Resources Unit | | Division/Group | |
| Situation Unit | | Division/Group | |
| Documentation Unit | | d. Air Operations Branch | |
| Demobilization Unit | | Air Operations Branch Director | |
| Technical Specialists | | Air Attack Supervisor | |
| Human Resources | | Air Support Supervisor | |
| Training | | Helicopter Coordinator | |
| | | Air Tanker Coordinator | |
| | | 10. Finance Section | |
| | | Chief | |
| | | Deputy | |
| | | Time Unit | |
| 8. Logistics Section | | Procurement Unit | |
| Chief | | Compensation/Claims Unit | |
| Deputy | | Cost Unit | |
| Supply Unit | | | |
| Facilities Unit | | | |
| Ground Support Unit | | Prepared by (Resource Unit Leader) | |
| Communications Unit | | | |
| Medical Unit | | | |
| Security Unit | | | |
| Food Unit | | | |

INCIDENT COMMAND SYSTEM

Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF: ICS FORMS REVIEW

Instructions for Completing the Assignment List (ICS Form 204)

| ITEM NUMBER | ITEM TITLE | INSTRUCTIONS |
|-------------|---|--|
| 1. | Branch | A separate sheet is used for each Division or Group. Enter the number (Roman numeral) assigned to the Branch. |
| 2. | Division/Group | The identification letter of the Division/Group is entered in the form title. Circle Division or Group. |
| 3. | Incident Name | Print the name assigned to the incident. |
| 4. | Operational Period Date Prepared | Enter the time interval for which the form applies. The start time and end time and include date(s). Enter date prepared (month, day, and year). |
| 5. | Operations Personnel Time Prepared | Enter the name of the Operations Chief, applicable Branch Director, and Division Supervisor. Enter time prepared (24-hour clock). |
| 6. | Resources Assigned this period.(Strike Team/Task Force/Resource Designator) | List resource designators, leader name, and total number of personnel for strike teams, task forces, or single resources assigned to the Division/Group. |
| 7. | Control Operations | Provide a statement of the tactical objectives to be achieved within the operational period. Include any special instructions for individual resources. |
| 8. | Special Instructions | Enter statement calling attention to any safety problems or specific precautions to be exercised or other important information. |
| 9. | Division /Group Communication Summary | The Communications Unit provides this information on the form for Command, Division, Tactical, Support, and Ground-to-Air frequencies |
| 10. | Prepared By | Enter the name of the Resources Unit Member completing |
| 11. | Approved By | Enter the name of the person approving the form (usually the Planning Section Chief). |

INCIDENT COMMAND SYSTEM

Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

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|--|--|-----------|--|--------------------------------------|------------------|-------------------|--|------------------|--|
| DIVISION ASSIGNMENT LIST | | | | 1. Branch | | 2. Division/Group | | | |
| 3. Incident Name | | | | 4. Operational Period | | | | | |
| | | | | Date: | | Time: | | | |
| 5. Operations Personnel | | | | | | | | | |
| Operations Chief | | | | Division/Group Supervisor | | | | | |
| Branch Director | | | | Air Attack Supervisor No. | | | | | |
| 6. Resources Assigned this Period | | | | | | | | | |
| Strike Team/Task Force/ Resource Designator | | Leader | | Number Persons | Trans. Needed | Drop Off PT./Time | | Pick Up PT./Time | |
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| 7. Control Operations | | | | | | | | | |
| | | | | | | | | | |
| 8. Special Instructions | | | | | | | | | |
| | | | | | | | | | |
| 9. Division/Group Communication Summary | | | | | | | | | |
| Function | | Frequency | | System | | Channel | | | |
| Command | | | | King NIFC | | | | Logistics | |
| Tactical Div/Group | | | | King NIFC | | | | Air to Ground | |
| Prepared by (Resource Unit Leader) | | | | Approved by (Planning Section Chief) | | | | Date | |
| | | | | | | | | Time | |

INCIDENT COMMAND SYSTEM
Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

Instructions for Completing the Incident Radio Communications Plan (ICS Form 205)

| ITEM NUMBER | ITEM TITLE | INSTRUCTIONS |
|-------------|---------------------------------|---|
| 1. | I Incident Name | Print the name assigned to the incident. |
| 2. | Date/Time Prepared | Enter date (month, day, year) and time prepared (24- hour clock) |
| 3. | Operational Period Date/Time | Enter the date and time interval for which the Radio Communications Plan applies. Record the start time and end time and include date(s). |
| 4. | Basic Radio Channel Utilization | Enter the radio cache system(s) assigned and used on the incident (e.g., Boise Cache, FIREMARS, Region 5 Emergency Cache, etc.). |
| | System/Cache | Circle type cache (King or NIFC) |
| | Channel Number | Enter the radio channel numbers assigned. |
| | Function | Enter the function each channel number is assigned (i.e., command, support, division tactical, and ground-to-air). |
| | Frequency | Enter the radio frequency tone number assigned to each specified function (e.g., 153.400). |
| | Assignment | Enter the ICS organization assigned to each of the designated frequencies (e.g., Branch I, Division A). |
| | Remarks | This section should include narrative information regarding special situations. |
| 5. | Prepared By | Enter the name of the Communications Unit Leader preparing the form |

INCIDENT COMMAND SYSTEM
Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

| | | | | | |
|---|------------------|-----------------------|------------------------------------|------------|---------|
| INCIDENT RADIO COMMUNICATIONS PLAN | 1. Incident Name | 2. Date/Time Prepared | 3. Operational Period Date/Time | | |
| 4. Basic Radio Channel Utilization | | | | | |
| Radio Type/Cache | Channel | Function | Frequency/Tone | Assignment | Remarks |
| King NIFC | | | | | |
| King NIFC | | | | | |
| King NIFC | | | | | |
| King NIFC | | | | | |
| King NIFC | | | | | |
| King NIFC | | | | | |
| King NIFC | | | | | |
| King NIFC | | | | | |
| 5. Prepared by (Communications Unit) | | | | | |

INCIDENT COMMAND SYSTEM

Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

Instructions for Completing the Medical Plan (ICS Form 206)

| ITEM NUMBER | ITEM TITLE | INSRTUCTIONS |
|-------------|---|--|
| 1. | I Incident Name | Print the name assigned to the incident. |
| 2. | Date Prepared | Enter date prepared (month, day, and year). |
| 3. | Time Prepared | Enter time prepared (24-hour clock). |
| 4. | Operational Period Date/Time | Record the date and time of the operational period for which this plan is in effect |
| 5. | Incident Medical Aid Stations / Location | Enter name and location of incident medical aid stations (e.g., Cajon Staging Area, Cajon Camp Ground) and indicate with a if paramedics are located at the site. |
| 6. | Transportation | |
| A. | Ambulance Services | List name and address of ambulance services (e.g., Schaeffer, 4358 Brown Parkway, Corona). Provide phone number and indicate if ambulance company has paramedics |
| B. | Incident Ambulances | Name of organization providing ambulances and the incident location. Also indicate if paramedics are aboard |
| 7. | Hospitals | List hospitals which could serve this incident. Incident name, address, the travel time by air and ground from the incident to the hospital, phone number, and indicate with a if the hospital is a burn center and has a helipad. |
| 8. | Medical Emergency Procedures | Note any special emergency instructions for use by incident personnel |
| 9. | Prepared By | Enter the name of the Medical Unit Leader preparing the form |
| 10. | Reviewed By | Obtain the name of the Safety Officer who must review the plan |

INCIDENT COMMAND SYSTEM
Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

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|-----------------------------------|------------------|---------------------------|------------------|----------------------------------|-----------------------|--|--|
| MEDICAL PLAN | 5. Incident Name | 6. Date Prepared | 7. Time Prepared | 8. Operational Period | | | |
| 5. Incident Medical Aid Station | | | | | | | |
| Medical Aid Stations | Location | | | Paramedics Yes No | | | |
| | | | | | | | |
| | | | | | | | |
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| | | | | | | | |
| | | | | | | | |
| 6. Transportation | | | | | | | |
| A. Ambulance Services | | | | | | | |
| Name | Address | | Phone | Paramedics Yes No | | | |
| | | | | | | | |
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| | | | | | | | |
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| | | | | | | | |
| B. Incident Ambulances | | | | | | | |
| Name | Location | | | Paramedics Yes No | | | |
| | | | | | | | |
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| | | | | | | | |
| 7. Hospitals | | | | | | | |
| Name | Address | Travel Time Air Ground | Phone | Helipad Yes No | Burn Center Yes No | | |
| | | | | | | | |
| | | | | | | | |
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| | | | | | | | |
| 8. Medical Emergency Procedures | | | | | | | |
| | | | | | | | |
| Prepared by (Medical Unit Leader) | | | | 10. Reviewed by (Safety Officer) | | | |

INCIDENT COMMAND SYSTEM
Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

Instructions for completing the site safety and control plan (ICS Form 208-HM)

| Item Number | Item Name | Instructions |
|-------------|----------------------------|---|
| 1. | Incident Name | Print name and/or incident number |
| 2. | Date and Time | Enter date (month, day, and year) and time (24-hour clock) prepared |
| 3. | Operational Period | Enter the time interval for which the form applies |
| 4. | Incident Location | Enter the address and/or map coordinates of the incident |
| 5 – 16. | Organization | Enter the names of all individuals assigned to ICS positions (entries 5 and 8 mandatory). Use Boxes 15 and 16 for other functions; i.e. Medical Monitoring. |
| 17 – 18. | Entry Team/Decon Element | Enter names and level of PPE of Entry and Decon personnel (Entries 1 through 4 mandatory buddy system and back-up). |
| 19. | Material | Enter names and pertinent information of all known chemical products. Enter “UKN” if material is not known. Include any which apply to chemical properties (Definitions: ph = Potential for Hydrogen [Corrosivity], IDLH = Immediately Danger to Life and Health, F.P. = Flash Point, I.T. = Ignition Temperature, V.P. = Vapor Pressure, V.D. = Vapor Density, S.G. = Specific Gravity, LEL = Lower Explosive Limit, UEL = Upper Explosive Limit |
| 20 – 23. | Hazard Monitoring | List the instruments which will be used to monitor for chemical. |
| 24 | Decontamination Procedures | Check “No” if modifications are made to standard decontamination procedures and make appropriate comments including type of solutions. |
| 25 – 27. | Site Communications | Enter the radio frequency(ies) which apply |

INCIDENT COMMAND SYSTEM

Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

| | | |
|----------|---|--|
| 28 -29. | Medical Assistance | Enter comments if "No" is checked |
| 30. | Site Map | Sketch or attach a site map which defines all locations and layouts of operational zones (Check boxes are mandatory to be identified). |
| 31. | Entry Objectives | List all objectives to be performed by the Entry Team in the Exclusion Zone and any parameters which will alter or stop entry operations. |
| 32 - 33. | SOP's, Safe Work Practices and Emergency Procedures | List in Comments if any modifications to SOP's and any emergency procedures which will be affected if an emergency occurs while personnel are within the Exclusion Zone. |
| 34 – 36. | Safety Briefing | Have the appropriate individual place their signature in the box once the Site Safety and Control Plan is reviewed. Note the time in bow 34 when the safety briefing has been completed. |

INCIDENT COMMAND SYSTEM
Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF: ICS FORMS REVIEW

| | | | |
|---|-----------------------------|---|---------------------------------|
| SITE SAFETY AND CONTROL PLAN ICS 208 HM | 1. Incident Name: | 2. Date Prepared: | 3. Operational Period: Time: |
| Section I. Site Information | | | |
| 4. Incident Location: | | | |
| Section II. Organization | | | |
| 5. Incident Commander: | 6. HM Group Supervisor: | 7. Tech. Specialist - HM Reference: | |
| 8. Safety Officer: | 9. Entry Leader: | 10. Site Access Control Leader: | |
| 11. Asst. Safety Officer - HM: | 12. Decontamination Leader: | 13. Safe Refuge Area Mgr: | |
| 14. Environmental Health: | 15. | 16. | |
| 17. Entry Team: (Buddy System) Name: PPE Level | | 18. Decontamination Element: Name: PPE | |
| Entry 1 | | Decon 1 | |
| Entry 2 | | Decon 2 | |
| Entry 3 | | Decon 3 | |
| Entry 4 | | Decon 4 | |
| Section III. Hazard/Risk Analysis | | | |
| 19. Material: | Container type | Qty. | Phys. State |
| | | | |
| | | | |
| | | | |
| | | | |
| Comment: | | | |
| Section IV. Hazard Monitoring | | | |
| 20. LEL Instrument(s): | | 21. O ₂ Instrument(s): | |
| 22. Toxicity/PPM Instrument(s): | | 23. Radiological Instrument(s): | |
| Comment: | | | |
| Section V. Decontamination Procedures | | | |
| 24. Standard Decontamination Procedures: | | YES: | NO: |

INCIDENT COMMAND SYSTEM
Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

Comment:

Section VI. Site Communications

25. Command Frequency:

26. Tactical Frequency:

27. Entry Frequency:

Section VII. Medical Assistance

28. Medical Monitoring:

YES:

NO:

29. Medical Treatment and Transport In-place:

YES:

NO:

Comment:

ICS 208 HM Page 1 3/98

Section VIII. Site Map

30. Site Map:

Weather Command Post Zones Assembly Areas

Escape Routes

Other

Section IX. Entry Objectives

31. Entry Objectives:

INCIDENT COMMAND SYSTEM
Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

Section X. SOP S and Safe Work Practices

32. Modifications to Documented SOP s or Work Practices:

YES:

NO:

Comment:

Section XI. Emergency Procedures

33. Emergency Procedures:

Section XII. Safety Briefing

34. Asst. Safety Officer - HM Signature:

Safety Briefing Completed (Time):

35. HM Group Supervisor Signature:

36. Incident Commander
Signature:

INCIDENT COMMAND SYSTEM

Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

Instructions for Completing the Check-in List (ICS Form 211)

| ITEM NUMBER | ITEM TITLE | INSTRUCTIONS |
|-------------|--|---|
| 1. | Incident Name | Print the name assigned to the incident |
| 2. | Check-in Location | Place a check mark in the appropriate box indicating where the resource or person checked in at the incident |
| 3. | Date/Time Prepared | Enter date (month, day, and year) and time prepared (24-hour clock). |
| 4. | List Personnel (Overhead) by Agency & Name | Use this section to list agency three-letter designator and individual names for all overhead (supervisory) personnel. When listing equipment, use three-letter designator, indicate if resource is a single resource, task force or strike team; enter kind or resource (letter for single resources, Number 1-3 for Strike Team); enter type of resource (1-4), |
| 5. | Order/Request Number | Order number will be assigned by Agency dispatching the resources or personnel to the incident |
| 6. | Date/Time Check In | Self explanatory. |
| 7. | Leader's Name | Self explanatory. |
| 8. | Total Number Personnel | Enter total number of personnel in strike teams, task forces or manning single resources. Include leaders. Indicate if a manifest was prepared. Self Explanatory. |
| 9. | Manifest | Indicate if a manifest was prepared. |
| 10. | Crew Weight or Individual's Weight | Self Explanatory |
| 11. | Home Base | Location at which the resource/individual is normally assigned. (May not be departure location.) |
| 12. | Departure Point | Location from which resource/individual departed for this incident. |
| 13. | Method of Travel | Means of travel to incident (bus, truck, engine, personal vehicle, etc.) |
| 14. | Incident Assignment | Assignment at time of dispatch. |
| 15. | Other Qualifications | List any other ICS position the individual has been trained to fill. |
| 16. | Sent to | Enter initials and time that the information pertaining to that entry was sent to the Resources Unit. |
| | Page _ of _ | Indicate page number and number of pages being used for Check-In at this location. |
| 17. | Prepared By | Enter name of Check-In Recorder |

INCIDENT COMMAND SYSTEM
Ambulance Strike Team/Medical Team

AST/MTF: ICS FORMS REVIEW

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INCIDENT COMMAND SYSTEM
Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

Page 2 of

17. Prepared by (Name and Position) Use back for remarks or comments

INCIDENT COMMAND SYSTEM

Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF: ICS FORMS REVIEW

Instructions for Completing the Unit Log (ICS Form 214)

| ITEM NUMBER | ITEM TITLE | INSTRUCTIONS |
|-------------|---------------------------|---|
| 1. | Incident Name | Print the name assigned to the incident |
| 2. | Date Prepared | Enter date prepared (month, day, year). |
| 3. | Time Prepared | Enter time prepared (24-hour clock). |
| 4. | Unit Name/Designators | Enter the title of the organizational unit or resource designator (e.g., Facilities Unit, Safety Officer, and Strike Team). |
| 5. | Unit Leader | Enter the name and Position of the individual in charge of the Unit. |
| 6. | Operational Period | Enter the time span covered by the log (e.g., 1500 Dec 5 to 0600 Dec 29 2004). |
| 7. | Personnel Roster Assigned | List the name, position, and home base of each member |
| 8. | Activity Log | Enter the time and briefly describe each significant occurrence or event (e.g., task assignments, task completions, injuries, difficulties encountered, etc.) |
| 9. | Prepared By | Enter the name and title of the person approving the log. Provide log to immediate supervisor at the end of each operational period. |

Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

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INCIDENT COMMAND SYSTEM
Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

| | |
|------------------------------------|--|
| | |
| | |
| | |
| | |
| 9. Prepared by (Name and Position) | |

INCIDENT COMMAND SYSTEM

Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

Instructions for Completing the Operational Planning Worksheet (ICS Form 215)

| ITEM NUMBER | ITEM TITLE | INSTRUCTIONS |
|-------------|---|---|
| 1. | Incident Name | Print the name assigned to the incident. |
| 2. | Date/Time Prepared | Enter date (month, day, year) and time prepared (24-hour clock) . |
| 3. | Operational Period | Enter the time interval for which the information applies Record the start time and end time and date(s). |
| 4. | Division or Other Location | Enter the Division letter or location of the work assignment for the resources |
| 5. | Work Assignments | Enter the specific work assignments given to each of the Divisions. |
| 6. | Reporting Location | Enter the specific location the "needed" resources are to report for the work assignment (staging area, location on the fire line, etc.) |
| | Enter the specific work assignments given to each of the Divisions. | Complete resource headings, both for kind and type appropriate for the incident. Enter, for the appropriate resources, the number of resources by type (Ambulance crew, etc.) required "REQ", and the numbers of resources available "HAVE" to perform the work assignment. Then record the number of resources needed "NEED" by subtracting the number in the "HAVE" row from the number in the "REQ" row. |
| 7. | Requested Arrival Time | Enter the time resources are requested to arrive at the reporting on location |
| 8. | Total Resources Single/Strike Team | Enter the total number of resources by type (ambulances, engines, crews, dozers, etc.) required, on hand, and ordered. |
| 9. | Prepared By | Record the name and position of the person completing the form |

INCIDENT COMMAND SYSTEM

AST/MTF: ICS FORMS REVIEW

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INCIDENT COMMAND SYSTEM

S-330 Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF LEADER CONCEPT

Instructions for Completing the Demobilization Checkout (ICS Form 221)

| ITEM NUMBER | ITEM TITLE | INSTRUCTIONS |
|-------------|--|--|
| 1. | Incident Name/No | Print the name and/or number assigned to the incident |
| 2. | Date/Time | Enter date and time prepared. |
| 3. | Demobilization | Enter Agency Request Number, Order Number, or Agency Demobilization Number if applicable |
| 4. | Unit/Personnel Released | Enter appropriate vehicle or Strike Team/Task Force ID. Number(s) and Leader's name or individual overhead or staff personnel being released. |
| 5. | Transportation Type/No. | Enter method and vehicle ID. Number for transportation back to home unit. Enter N/A if own transportation is provided. <i>Additional specific details should be included in Remarks, block #12</i> |
| 6. | Actual Release Date/Time | To be completed at conclusion of Demobilization at time of actual release from incident. <i>Would normally be last item of form to be completed</i> |
| 7. | Manifest | Mark appropriate box. If yes, enter manifest number. <i>Some agencies require a manifest for air travel.</i> |
| 8. | Destination | Enter location to which Unit or personnel have been released, i.e., Area, Region, Home Base, Airport, Mobilization Center, etc |
| 9. | Area/Agency/Region Notified | Identify Area, Agency, or Region notified and enter date & time of notification |
| 10. | Unit Leader Responsible for Collecting Performance Ratings | Self-explanatory. Note, not all agencies require these ratings. |
| 11. | Resource Supervision | Demobilization Unit Leader will identify with a check in the box to the left of those units requiring check -out. Identified Unit Leaders are to initial to the right to indicate release |
| | | Blank boxes are provided for any additional check (unit requirements as needed), i.e., Safety Officer, Agency Representative, etc. |
| 12. | Remarks | Any additional information pertaining to demobilization or release |
| 13. | Prepared by | Enter the name of the person who prepared this Demobilization Checkout, including the date and time |

INCIDENT COMMAND SYSTEM

Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF ICS FORMS REVIEW

| DEMOBILIZATION CHECKOUT | | |
|--|--|---------------|
| 1. Incident Name/Number | 2. Date/Time | 3. Demob. No. |
| 4. Unit/Personnel Released | | |
| 5. Transportation Type/No. | | |
| 6. Actual Release Date/Time | 7. Manifest? <input type="checkbox"/> Yes <input type="checkbox"/> No Number | |
| 8. Destination | 9. Notified: <input type="checkbox"/> Agency <input type="checkbox"/> Region <input type="checkbox"/> Area <input type="checkbox"/> Dispatch Name: Date: | |
| 10. Unit Leader Responsible for Collecting Performance Rating | | |
| 11. Unit/Personnel | | |
| You and your resources have been released subject to sign off from the following: <i>Demob. Unit Leader check the appropriate box</i> | | |
| Logistics Section | | |
| <input type="checkbox"/> Supply Unit _____ | | |
| <input type="checkbox"/> Communications Unit _____ | | |
| <input type="checkbox"/> Facilities Unit _____ | | |
| <input type="checkbox"/> Ground Support Unit Lead _____ | | |
| Planning Section | | |
| <input type="checkbox"/> Documentation Unit _____ | | |
| Finance Section | | |
| <input type="checkbox"/> Time Unit _____ | | |
| Other | | |
| <input type="checkbox"/> | | |
| <input type="checkbox"/> | | |
| 12. Remarks | | |

INCIDENT COMMAND SYSTEM

S-330 Ambulance Strike Team/Medical Task Force Leader Course

AST/MTF LEADER CONCEPT

SUMMARY:

The use of Ambulance Strike Teams and Medical Task Forces are encouraged whenever possible. The AST/MTF Leader must be able to use and intrepid ICS forms. Proper documentation is the key to maximizing the efficiency of the incident and managing resources.

EVALUATION:

The student will complete a written quiz at a time determined by the instructor.

ASSIGNMENT:

Review your notes and read the appropriate sections(s) in your Student Manual in preparation for the upcoming quiz. Study for the next session.



MULTI-AGENCY COORDINATION SYSTEM

**RESOURCE DESIGNATION SYSTEM
MACS 410-2**

November 17, 2000

This document contains information relative to the Incident Command System (ICS) component of the National Incident Management System (NIMS). This is the same Incident Command System developed by FIREScope.

Additional information and documentation can be obtained from the following sources:

Cal Fire F&R FIREScope
Document Control
2524 Mulberry Street
Riverside, CA 92501-2200
(951) 782-4174
Fax (951) 784-3026
www.firescope.org

The information contained in this document has been approved by the State Board of Fire Services and the Fire and Rescue Service Advisory Committee/FIREScope Board of Directors for application in the statewide Fire and Rescue Mutual Aid System.

This material is a development of the FIREScope Program.

CONTENTS

| | |
|---|-----|
| Contents | 1 |
| Background | 2 |
| Basic System Design..... | 2 |
| Definition of Terms | 2 |
| Forming and Designating Strike Teams and Task Forces | 4 |
| Assigning Strike Team/Task Force Numbers | 5 |
| Strike Team Examples..... | 6 |
| Assigning Task Force Designations..... | 9 |
| Format - Restat Information - Strike Team or Task Force | 9 |
| Reassigning Resources..... | 10 |
| Use of Sequential Numbers..... | 10 |
| APPENDIX A - Mutual Aid Region Designators and Number Listing..... | A-1 |
| APPENDIX B - California Department of Forestry Statewide Number Listing | B-1 |
| APPENDIX C - United States Forest Service Statewide Number Listing..... | C-1 |
| APPENDIX D - United States Department of Interior Statewide Number Listing..... | D-1 |
| APPENDIX E - Three-Letter Identifier Alphabetical By Agency Name..... | E-1 |
| APPENDIX F - Operational Area Identifiers..... | F-1 |

BACKGROUND

In order to rapidly and accurately identify grouped (Strike Team - Task Force) resources used on multiagency incidents throughout California, it is necessary to have a standard resource designation system. To ensure standardized training and use, this system will be included in both MACS and ICS procedures.

The Resource Designation System described in this document is the result of intensive research and testing by the FIREScope Program. The system is designed to meet current and projected statewide needs.

BASIC SYSTEM DESIGN

The system is based upon the application and combined use of:

- Three (3) letter designators for individual agencies and mutual aid operational areas.
- Four (4) digit "block numbering" for six (6) mutual aid regions with sub-blocks for operational areas and agencies capable of fielding grouped resources.
- Permanently assigned block numbers will allow for identification of mutual aid region, operational area or single agency, and numbering of grouped resources without duplication of numbers.
- Alphabetical lettering is used to identify kind and type of Strike Teams.
- System is compatible with manual or electronic format.

DEFINITION OF TERMS

Single Resources – A single increment of any resource, considered fully operational when it has minimum numbers of personnel, equipment, etc. Example: A single crew, engine, dozer, helicopter, etc.

Task Force - A Task Force is a group of resources with common communications and a leader. Task Forces formed by agency or area dispatch centers will be designated from block numbers. If formed at the incident, they will be designated by incident name (i.e., "Sage TF 1"). Task Forces will be disassembled when the need no longer exists.

Strike Team – A Strike Team is a group composed of a set number of the same kind and type of resources, with common communications and a leader. Strike Teams may be assembled by a Regional Fire and Rescue Coordinator, Operational Area Fire and Rescue Coordinator, agency dispatch centers or at the incident. Strike Teams will be released when no longer needed and returned as a unit to the incident, area or department from which they were formed.

Three-Letter Designators – The three-letter designator is used to identify individual agencies or operational areas dispatching resources. All fire departments, agencies and mutual aid operational areas in California have been assigned a three-letter designator.

Resource Numbers – Numbers assigned to resources for ease of tracking and communication. Numbers will define resource type and configuration.

Single Resources - Single Resources will always use their agency assigned equipment number or in the case of a crew, it may be a crew name and number.

Strike Teams - Strike Teams will be assigned numbers from a block of numbers pre-established for each operational area or agency. These numbers will be assigned sequentially.

Mutual Aid Regions - The 58 counties in California are divided into six (6) mutual aid regions. Such regions are common to all emergency services. Each has a designated Region Fire and Rescue Coordinator and dispatch center.

Operational Area (Mutual Aid Area) – Each county in California is an "Operational Area" with a designated Fire and Rescue Coordinator. EXCEPTIONS: (1) Los Angeles County has six (6) operational areas identified alphabetically; (2) Tahoe Basin Operational Area includes parts of three counties in California and parts of three counties in Nevada.

California Department of Forestry and Fire Protection Administrative Regions - The California Department of Forestry and Fire Protection has divided the State into two geographic regions, four areas, and twenty-one (21) ranger units. CDF will assign radio numbers to be used with their three-letter identifier to designate their resources.

FORMING AND DESIGNATING STRIKE TEAMS AND TASK FORCES

Strike Teams or Task Forces can be formed and designated in the following ways:

By a single agency (agency owned resources) - The agency three-letter designator will precede agency's block number.

Mixed Agency - Local resources formed by Operational Area Fire and Rescue Coordinators will be designated with respective operational area three-letter identification and block number. NOTE: Mixed Federal and State Forestry resources may be designated by either agency. (A discretionary decision.)

State OES Resources - These will be formed and designated by Operational Area or Region Fire and Rescue Coordinators. Three-letter "OES" designator will precede block numbers. NOTE: OES and local resources should not be mixed.

Mixed Operational Area - Local resources formed from two (2) or more operational areas will be designated with the three-letter identifier and a block number of the operational area from which the leader is selected or the operational area from which the greatest number of component resources are supplied.

Out-of-State/Private Resources - Resources imported from out-of-state, (i.e., federal agencies or private resources) will be designated by the agency that procures them.

By a Combination of Administrative Units within same agency:

- California Department of Forestry and Fire Protection - Combined resources of two (2) or more ranger units will be identified by the CDF region office and assign numbers.
- U.S. Forest Service - Combined resources of two (2) or more forests will be identified by the forest forming the strike team using its designator and block numbers.
- State Office of Emergency Services - OES or local resources formed from two (2) or more mutual aid regions will be identified by Sacramento OES Headquarters with OES designator and block numbers.

At the Incident - Strike Teams or Task Forces assembled at the incident will be identified by incident name, for radio call, and sequentially numbered beginning with 1 (one).

ASSIGNING STRIKE TEAM/TASK FORCE NUMBERS

The Resource Designation System utilizes the block numbering concept. All numbers include four (4) digits followed by a single letter (i.e., 1234-A). Numbers and letter indicate: mutual aid region, agency or operational area, individual group numbers, kind and type resources.

NOTE: Circumstances dictate a modification for CDF – see second example below.

BLOCK NUMBERS - The six (6) mutual aid regions will consist of six blocks of 1000 numbers each:

Example: Mutual Aid Region I - 1000 to 1999.

Sub-blocks (i.e., 1000 to 1099) may be assigned to operational area or large single agency such as L.A. City F.D. thus, four (4) digits reflect:

| | | | | |
|----------------|----------|----------------|------------------|---------------|
| <u>LFD</u> | <u>1</u> | <u>0</u> | <u>01</u> | <u>A</u> |
| area or agency | region | area or agency | Grouped res. no. | kind and type |

Any series of numbers within a region block becomes synonymous with the area or department to which it is assigned.

BLOCK NUMBERS (California Department Of Forestry And Fire Protection)

Because CDF utilizes a four (4) digit resources numbering system on a daily basis within its administrative regions, mutual aid region block numbers might be duplicated. Thus, CDF will utilize a modified block number in the 9000 series statewide. Example: 9100 - 9199 block assigned to CDF Coast Area.

| | | | | | |
|------------|----------|----------|-------------|------------------|---------------|
| <u>CDF</u> | <u>9</u> | <u>1</u> | <u>1</u> | <u>1</u> | <u>C</u> |
| Agency | CDF | CDF Area | Ranger Unit | Grouped res. no. | kind and type |

NOTE: CDF region will assign block numbers to individual ranger units. CDF will utilize blocks 9100, 9200, 9300, and 9400 for their area designation. This leaves 9000, and 9500 through 9900 blocks not allocated.

STRIKE TEAMS ALPHABETICAL LETTERING - KIND AND TYPE

Kind and type of resources (identified in ICS 020-1 Resource Designation Listing) are identified by a single letter following block numbers, (i.e., LFD ST 1001-A).

| | | |
|------------------|----------------|-----------------|
| A. Engine type 1 | G. Crew type 1 | K. Dozer type 1 |
| B. Engine type 2 | H. Crew type 2 | L. Dozer type 2 |
| C. Engine type 3 | I. Reserved | M. Dozer type 3 |
| D. Engine type 4 | J. Reserved | N. Reserved |
| E. Reserved | | O. Reserved |
| F. Reserved | | |

P. through Z. Not assigned - reserved for expansion.

| | |
|-------------------------|----------------------|
| AR. US&R Company type 1 | GR. US&R Crew type 1 |
| BR. US&R Company type 2 | HR. US&R Crew type 2 |
| CR. US&R Company type 3 | IR. US&R Crew type 3 |
| DR. US&R Company type 4 | JR. US&R Crew type 4 |

THREE-LETTER DESIGNATOR VS. RADIO CALL SIGN - The primary purpose of the three-letter designator is to identify agency or area resources.

EXAMPLE: Recorded Designator: XOR ST 1400-A
Radio Call: "Orange area strike team fourteen hundred-ALPHA"

Recorded Designator: OES ST 1800-A
Radio Call: "OES strike team eighteen hundred-ALPHA"

STRIKE TEAM EXAMPLES

SINGLE AGENCY STRIKE TEAMS

Resources - Engines Type 3 from San Bernardino National Forest.
Three Letter Designator - BDF
Number - 6601
Kind-Type - C (Engine type 3)
Resource Designation Format - BDF ST 6601-C
Radio Call - "San Bernardino Forest Strike Team sixty-six zero one "CHARLIE"
Number Assigned By - San Bernardino National Forest.

OES STRIKE TEAMS

Resources -Engines Type 1, all OES owned equipment from Mutual Aid Region I.
Three Letter Designator - OES
Number - 1801
Kind-Type - A (Engine type 1)
Resource Designation Format - OES ST 1801-A
Radio Call - "OES Strike Team eighteen zero one ALPHA "
Number Assigned By - Region I Fire and Rescue Coordinator.

MIXED AGENCY STRIKE TEAMS FROM SAME MUTUAL AID AREA

Resources - Engines Type 1, from Ventura County Mutual Aid Area Region I.
Three-Letter Designator - XVE
Number - 1551
Kind-Type - A (Engine type 1)
Resource Designation Format - XVE ST 1551-A
Radio Call - "Ventura Area Strike Team fifteen fifty one ALPHA"
Number Assigned By - Ventura County Operational Area Fire and Rescue Coordinator.

DIFFERENT MUTUAL AID AREAS WITHIN A MUTUAL AID REGION

Resources - 3 Engines type 1, from Los Angeles Co. Operational Area 'A'. (Region I)
2 Engines type 1, from other Los Angeles Co. Operational Areas (Region I).
Three-Letter Designator and Number – Would be determined by the Region and
Operational Area Fire and Rescue Coordinators
involved.
Number - 1075
Kind-Type - A (Engine type 1)
Resource Designation Format - XLA ST 1075-A
Radio Call - "Area A Strike Team ten seventy five ALPHA"

DIFFERENT ADMINISTRATIVE UNITS (SINGLE AGENCY)

USFS and CDF Strike Teams may be formed from more than one forest or CDF administrative unit. Such a combination would not be considered mixed agency resources.

U.S. Forest Service

Resources - 3 Engines type 3, from the Angeles National Forest.
2 Engines type 3, from the San Bernardino National Forest.
Three-Letter Designator - ANF
Number - 1601
Kind-Type - C (Engine type 3)
Resource Designation Format - ANF ST 1601-C
Radio Call - "Angeles Forest Strike Team sixteen zero one CHARLIE"
Number Assigned By - Angeles National Forest

California Department of Forestry and Fire Protection

Resources - 3 Engines type 3, from the Riverside Ranger Unit
2 Engines type 3, from the San Diego Ranger Unit
Three-Letter Designator - CDF
Number - 9310
Kind-Type - C (Engine type 3)
Resource Designation Format - CDF ST 9310 C
Radio Call - "CDF Strike Team ninety-three ten CHARLIE"
Number Assigned By - CDF Riverside Ranger Unit with Region Office coordination

INCIDENT FORMED STRIKE TEAMS

Resources - 1 Dozer type 2, privately owned
1 Dozer type 2, from L.A. Co. F.D.
1 Dozer tender, from Santa Barbara Co. F.D.
Three-Letter Designator - "CREST" (Incident Name)
Number - 1
Kind-Type - L (dozer type 2)
Resource Designation Format - CREST ST 1-L
Radio Call - "Crest Strike Team One LIMA"
Number Assigned By - Resources Unit at the "Crest" incident

ASSIGNING TASK FORCE DESIGNATIONS

AGENCY FORMED TASK FORCE

Resources - 1 Engine type 1, from L.A. Co. F.D.
 1 Dozer type 2, from L.A. Co. F.D.
 1 Crew type 1, from L.A. Co. F.D.
Three-Letter Designator - LAC
Number - 1102
Resource Designation Format - LAC TF 1102
Radio Call - "L.A. County Task Force eleven zero two"
Number Assigned By - Los Angeles County Dispatch

INCIDENT FORMED TASK FORCE

Resources - 1 Engine type 1, from LAC
 1 Engine type 1, from LFD
 1 Dozer type 1, from LAC
Three Letter Designator - "SAGE" (Incident Name)
Number - 1
Resource Designation Format - SAGE TF 1
Radio Call - "Sage Task Force one"
Number Assigned By - Resources Unit at the "Sage" incident

RESOURCE DESIGNATION FORMAT - STRIKE TEAM OR TASK FORCE

Designations for Strike Team components include name of strike team leader, agency designator, resource kind and agency number for individual units.

EXAMPLE: Operational area mixed agency Strike Team

XBO ST 6201-A

XAL 2004-A

STL Jones RIA

STL Smith OKL

BDO Engine 6

ALA Engine 2341

BDO Engine 3

BER Engine 2453

RIA Engine 2

OKL Engine 2554

RED Engine 5

OKL Engine 2563

COL Engine 1

PIE Engine 2843

REASSIGNING RESOURCES

Reassignment of resources from one incident to another can be done with the consent of the agency's owning the resources.

OES resources may be reassigned by consent of Operational Area, Region or State Fire and Rescue Coordinator, respectively.

USE OF SEQUENTIAL NUMBERS

Initial numbering of grouped resources will be assigned sequentially from the mutual aid area or individual agency block of numbers. It is recommended that numbers not be re-used on any single incident or during a period of multi-incident activity. Example: A Strike Team may be formed and numbered for a specific incident then demobilized and released. Re-use of that number during the same period of activity might cause confusion. During a period of high activity, it is recommended that all numbers in any block be used before recycling sequential numbers.

APPENDIX A**MUTUAL AID REGION DESIGNATORS AND NUMBER LISTING
(STRIKE TEAMS/TASK FORCES)**

| AGENCY DESIGNATOR | AGENCY | ASSIGNED S/T NOS. |
|------------------------------|--|------------------------------|
| OES | HEADQUARTERS OFFICE OF EMERGENCY SERVICES (STATEWIDE) | 0800 - 0899 |

| AGENCY DESIGNATOR | MUTUAL AID REGION I | ASSIGNED S/T NOS. |
|------------------------------|------------------------------|------------------------------|
| LFD | LOS ANGELES CITY FIRE DEPT. | 1000 – 1074 |
| XLA | LOS ANGELES, AREA "A" | 1075 – 1099 |
| LAC | LOS ANGELES CO. FIRE DEPT. | 1100 – 1199 |
| XLC | LOS ANGELES, AREA "C" | 1200 – 1239 |
| XLB | LOS ANGELES, AREA "B" | 1240 – 1279 |
| XLE | LOS ANGELES, AREA "E" | 1280 – 1319 |
| XLF | LOS ANGELES, AREA "F" | 1320 – 1359 |
| XLG | LOS ANGELES, AREA "G" | 1360 – 1399 |
| XOR | ORANGE | 1400 – 1449 |
| XSL | SAN LUIS OBISPO | 1450 – 1499 |
| XSB | SANTA BARBARA | 1500 - 1529 |
| SBC | SANTA BARBARA CO. FIRE DEPT. | 1530 – 1549 |
| XVE | VENTURA | 1550 - 1565 |
| VNC | VENTURA CO. FIRE DEPT. | 1566 – 1599 |
| USF | U.S. FOREST SERVICE | 1600 – 1699 |
| DOI | DEPARTMENT OF INTERIOR | 1700 – 1799 |
| OES | OFFICE OF EMERGENCY SERVICES | 1800 – 1899 |
| | NOT ALLOCATED | 1900 – 1999 |

APPENDIX A**MUTUAL AID REGION DESIGNATORS AND NUMBER LISTING
(STRIKE TEAMS/TASK FORCES)**

| AGENCY DESIGNATOR | MUTUAL AID REGION II | ASSIGNED S/T NOS. |
|------------------------------|--|------------------------------|
| XAL | ALAMEDA | 2000 - 2024 |
| XCC | CONTRA COSTA | 2025 – 2049 |
| XDN | DEL NORTE | 2050 - 2074 |
| XHU | HUMBOLDT | 2075 - 2099 |
| XLK | LAKE | 2100 – 2124 |
| XMR | MARIN | 2125 - 2149 |
| XME | MENDOCINO | 2150 - 2174 |
| XMY | MONTEREY | 2175 – 2199 |
| XNA | NAPA | 2200 - 2224 |
| XBE | SAN BENITO | 2225 - 2249 |
| XSF | SAN FRANCISCO | 2250 – 2274 |
| XSM | SAN MATEO | 2275 - 2299 |
| XSC | SANTA CLARA | 2300 - 2324 |
| XCZ | SANTA CRUZ | 2325 – 2349 |
| XSO | SOLANO | 2350 - 2374 |
| XSN | SONOMA | 2375 - 2399 |
| | NOT ALLOCATED | 2400 – 2599 |
| USF | U.S. FOREST SERVICE | 2600 – 2699 |
| DOI | DEPARTMENT OF INTERIOR | 2700 – 2799 |
| OES | OFFICE OF EMERGENCY SERVICES | 2800 – 2899 |
| | NOT ALLOCATED | 2900 – 2999 |
| CDF | CALIFORNIA DEPARTMENT OF FORESTRY AND FIRE PROTECTION | See Appendix B |

APPENDIX A**MUTUAL AID REGION DESIGNATORS AND NUMBER LISTING
(STRIKE TEAMS/TASK FORCES)**

| AGENCY DESIGNATOR | MUTUAL AID REGION III | ASSIGNED S/T NOS. |
|------------------------------|--|------------------------------|
| XBU | BUTTE | 3000 – 3024 |
| XCO | COLUSA | 3025 – 3049 |
| XGL | GLENN | 3050 – 3074 |
| XLS | LASSEN | 3075 – 3099 |
| XMO | MODOC | 3100 – 3124 |
| XPU | PLUMAS | 3125 - 3149 |
| XSH | SHASTA | 3150 – 3174 |
| XSI | SIERRA | 3175 – 3199 |
| XSK | SISKIYOU | 3200 – 3224 |
| XSU | SUTTER | 3225 – 3249 |
| XTE | TEHAMA | 3250 - 3274 |
| XTR | TRINITY | 3275 - 3299 |
| XYU | YUBA | 3300 - 3324 |
| | NOT ALLOCATED | 3325 - 3599 |
| USF | U.S. FOREST SERVICE | 3600 - 3699 |
| BLM | BUREAU OF LAND MANAGEMENT | 3700 - 3719 |
| FWS | FISH AND WILDLIFE SERVICE | 3720 - 3739 |
| BIA | BUREAU OF INDIAN AFFAIRS | 3740 - 3759 |
| NPS | NATIONAL PARK SERVICE | 3760 - 3779 |
| DOI | DEPARTMENT OF INTERIOR, RESERVED FOR FUTURE EXPANSION | 3780 - 3799 |
| OES | OFFICE OF EMERGENCY SERVICES | 3800 - 3899 |
| | NOT ALLOCATED | 3900 - 3999 |
| CDF | CALIFORNIA DEPARTMENT OF FORESTRY AND FIRE PROTECTION | See Appendix B |

APPENDIX A**MUTUAL AID REGION DESIGNATORS AND NUMBER LISTING
(STRIKE TEAMS/TASK FORCES)**

| AGENCY DESIGNATOR | MUTUAL AID REGION IV | ASSIGNED S/T NOS. |
|------------------------------|--|------------------------------|
| XAP | ALPINE | 4000 – 4024 |
| XAM | AMADOR | 4025 – 4049 |
| XCA | CALAVERAS | 4050 – 4074 |
| XED | EL DORADO | 4075 – 4099 |
| XNE | NEVADA | 4100 – 4124 |
| XPL | PLACER | 4125 - 4149 |
| XSA | SACRAMENTO | 4150 - 4174 |
| XSJ | SAN JOAQUIN | 4175 – 4199 |
| XST | STANISLAUS | 4200 - 4224 |
| XTB | TAHOE BASIN | 4225 - 4249 |
| XTO | TUOLUMNE | 4250 - 4274 |
| XYO | YOLO | 4275 - 4299 |
| | NOT ALLOCATED | 4300 - 4599 |
| USF | U.S. FOREST SERVICE | 4600 - 4699 |
| DOI | DEPARTMENT OF INTERIOR | 4700 - 4799 |
| OES | OFFICE OF EMERGENCY SERVICES | 4800 - 4899 |
| | NOT ALLOCATED | 4900 - 4999 |
| CDF | CALIFORNIA DEPARTMENT OF FORESTRY AND FIRE PROTECTION | See Appendix B |

APPENDIX A**MUTUAL AID REGION DESIGNATORS AND NUMBER LISTING
(STRIKE TEAMS/TASK FORCES)**

| AGENCY DESIGNATOR | MUTUAL AID REGION V | ASSIGNED S/T NOS. |
|------------------------------|--|------------------------------|
| XFR | FRESNO | 5000 – 5024 |
| XKE | KERN | 5025 - 5049 |
| XKI | KINGS | 5050 - 5074 |
| XMA | MADERA | 5075 - 5099 |
| XMP | MARIPOSA | 5100 – 5124 |
| XMD | MERCED | 5125 - 5149 |
| XTU | TULARE | 5150 - 5174 |
| | NOT ALLOCATED | 5175 – 5199 5300 - 5599 |
| KRN | KERN COUNTY FIRE DEPARTMENT | 5200 - 5299 |
| USF | U.S. FOREST SERVICE | 5600 - 5699 |
| BLM | BUREAU OF LAND MANAGEMENT | 5700 - 5719 |
| FWS | FISH AND WILDLIFE SERVICE | 5720 - 5739 |
| BIA | BUREAU OF INDIAN AFFAIRS | 5740 - 5759 |
| NPS | NATIONAL PARK SERVICE | 5760 - 5779 |
| DOI | DEPARTMENT OF INTERIOR, RESERVED FOR FUTURE EXPANSION | 5780 - 5799 |
| OES | OFFICE OF EMERGENCY SERVICES | 5800 - 5899 |
| | NOT ALLOCATED | 5900 - 5999 |
| CDF | CALIFORNIA DEPARTMENT OF FORESTRY AND FIRE PROTECTION | See Appendix B |

APPENDIX A**MUTUAL AID REGION DESIGNATORS AND NUMBER LISTING
(STRIKE TEAMS/TASK FORCES)**

| AGENCY DESIGNATOR | MUTUAL AID REGION VI | ASSIGNED S/T NOS. |
|------------------------------|--|------------------------------|
| XIM | IMPERIAL | 6100 – 6149 |
| XIN | INYO | 6150 - 6174 |
| XMN | MONO | 6175 - 6199 |
| XRI | RIVERSIDE | 6000 - 6099 |
| XBO | SAN BERNARDINO | 6200 - 6299 |
| XSD | SAN DIEGO | 6400 - 6499 |
| | NOT ALLOCATED | 6300 - 6399 6500 - 6599 |
| USF | U.S. FOREST SERVICE | 6600 - 6699 |
| BLM | BUREAU OF LAND MANAGEMENT | 6700 - 6719 |
| FWS | FISH AND WILDLIFE SERVICE | 6720 - 6739 |
| BIA | BUREAU OF INDIAN AFFAIRS | 6740 - 6759 |
| NPS | NATIONAL PARK SERVICE | 6760 - 6779 |
| DOI | DEPARTMENT OF INTERIOR, RESERVED FOR FUTURE EXPANSION | 6780 - 6799 |
| | OTHER | 6715 - 6799 |
| OES | OFFICE OF EMERGENCY SERVICES | 6800 - 6899 |
| | NOT ALLOCATED | 6900 - 6999 |
| CDF | CALIFORNIA DEPARTMENT OF FORESTRY AND FIRE PROTECTION | See Appendix B |

MUTUAL AID REGION VI NUMBER LISTING FOR OES STRIKE TEAMS

| AGENCY DESIGNATOR | OPERATIONAL AREA | ASSIGNED S/T NOS. |
|------------------------------|-----------------------------|------------------------------|
| OES | IMPERIAL COUNTY | 6810 - 6814 |
| OES | INYO COUNTY | 6815 - 6816 |
| OES | MONO COUNTY | 6817 - 6819 |
| OES | RIVERSIDE COUNTY | 6800 - 6809 |
| OES | SAN BERNARDINO COUNTY | 6820 - 6829 |
| OES | SAN DIEGO COUNTY | 6840 - 6849 |
| OES | REGION VI | 6860 - 6899 |

APPENDIX B

**CALIFORNIA DEPARTMENT OF FORESTRY AND FIRE PROTECTION
STATEWIDE NUMBER LISTING (STRIKE TEAMS/TASK FORCES)**

| AGENCY DESIGNATOR | CDF SACRAMENTO | | ASSIGNED S/T NOS. |
|------------------------------|---------------------------|-------------|------------------------------|
| CDF | | | 9000 – 9099 |
| | | UNALLOCATED | 9500 – 9599 |
| | | | 9600 – 9699 |
| | | | 9700 - 9799 |
| | | | 9800 – 9899 |
| | | | 9900 - 9999 |

CDF NORTHERN REGION

| AGENCY DESIGNATOR | | | ASSIGNED S/T NOS. |
|------------------------------|--|-----------------|------------------------------|
| RCC | | CREWS | 9196 - 9199 |
| | | | 9272 - 9273 |
| | | | 9294 - 9297 |
| | | DOZERS (RENTAL) | 9100 - 9109 |
| | | | 9200 - 9209 |
| | | UNALLOCATED | 9150 - 9159 |

CDF NORTHERN REGION (9100-9299)

| AGENCY DESIGNATOR | UNIT | | ASSIGNED S/T NOS. |
|-------------------|------------------------|---------|-------------------|
| HUU | HUMBOLDT - DEL NORTE | ENGINES | 9120 - 9127 |
| | | DOZERS | 9128 - 9129 |
| | | CREWS | 9184 - 9187 |
| | | | 9192 - 9193 |
| LNU | SONOMA-LAKE-NAPA | ENGINES | 9130 - 9137 |
| | | | 9140 - 9147 |
| | | DOZERS | 9138 - 9139 |
| | | | 9148 - 9149 |
| | | CREWS | 9180 - 9183 |
| MEU | MENDOCINO | ENGINES | 9110 - 9117 |
| | | DOZERS | 9118 - 9119 |
| | | CREWS | 9170 - 9171 |
| | | | 9194 - 9195 |
| SCU | SANTA CLARA | ENGINES | 9160 - 9167 |
| | | DOZERS | 9168 - 9169 |
| CZU | SAN MATEO-SANTA CRUZ | ENGINES | 9170 - 9177 |
| | | DOZERS | 9178 - 9179 |
| | | CREWS | 9188 - 9199 |
| BTU | BUTTE | ENGINES | 9210 - 9217 |
| | | DOZERS | 9218 - 9219 |
| | | CREWS | 9270 - 9271 |
| LMU | LASSEN - MODOC | ENGINES | 9220 - 9227 |
| | | DOZERS | 9228 - 9229 |
| | | CREWS | 9276 - 9277 |
| | | | 9282 - 9283 |
| | | | 9292 - 9293 |
| NEU | NEVADA - YUBA - PLACER | ENGINES | 9230 - 9237 |
| | | DOZERS | 9238 - 9239 |
| | | CREWS | 9278 - 9279 |
| SHU | SHASTA - TRINITY | ENGINES | 9240 - 9247 |
| | | DOZERS | 9248 - 9249 |
| | | CREWS | 9286 - 9289 |
| SKU | SISKIYOU | ENGINES | 9260 - 9267 |
| | | DOZERS | 9268 - 9269 |
| | | CREWS | 9280 - 9281 |
| TGU | TEHAMA - GLENN | ENGINES | 9250 - 9257 |
| | | DOZERS | 9258 - 9259 |
| | | CREWS | 9274 - 9275 |
| | | | 9284 - 9285 |
| | | | 9290 - 9291 |

CDF SOUTHERN REGION

| AGENCY DESIGNATOR | CDF SOUTHERN REGION | ASSIGNED S/T NOS. |
|------------------------------|----------------------------|------------------------------|
| RSS | CREWS | 9380 - 9381 |
| | | 9478 - 9479 |
| | | 9486 - 9487 |
| | DOZERS (RENTAL) | 9300 - 9309 |
| | | 9400 - 9409 |
| | UNALLOCATED | 9320 - 9329 |
| | | 9360 - 9369 |

CDF SOUTHERN REGION (9300-9499)

| AGENCY DESIGNATOR | UNIT | | ASSIGNED S/T NOS. |
|-------------------|------------------------|---------|-------------------|
| RRU | RIVERSIDE | ENGINES | 9310 - 9317 |
| | | DOZERS | 9318 - 9319 |
| | | CREWS | 9374 - 9375 |
| | | | 9382 - 9383 |
| | | | 9390 - 9391 |
| BDU | SAN BERNARDINO | ENGINES | 9350 - 9357 |
| | | DOZERS | 9358 - 9359 |
| | | CREWS | 9370 - 9373 |
| | | | 9384 - 9385 |
| | | | 9388 - 9389 |
| SLU | SAN LUIS OBISPO | ENGINES | 9340 - 9347 |
| | | DOZERS | 9348 - 9349 |
| | | CREWS | 9394 - 9399 |
| MVU | SAN DIEGO | ENGINES | 9330 - 9337 |
| | | DOZERS | 9338 - 9339 |
| | | CREWS | 9376 - 9379 |
| | | | 9386 - 9387 |
| | | | 9392 - 9393 |
| AEU | AMADOR - EL DORADO | ENGINES | 9450 - 9457 |
| | | DOZERS | 9458 - 9459 |
| | | CREWS | 9482 - 9485 |
| FKU | FRESNO - KINGS | ENGINES | 9430 - 9437 |
| | | DOZERS | 9438 - 9439 |
| | | CREWS | 9474 - 9475 |
| MMU | MADERA-MARIPOSA-MERCED | ENGINES | 9420 - 9427 |
| | | DOZERS | 9428 - 9429 |
| | | CREWS | 9470 - 9471 |
| BEU | SAN BENITO - MONTEREY | ENGINES | 9460 - 9467 |
| | | DOZERS | 9468 - 9469 |
| | | CREWS | 9488 - 9489 |
| TUU | TULARE | ENGINES | 9410 - 9447 |
| | | DOZERS | 9418 - 9419 |
| | | CREWS | 9472 - 9473 |
| TCU | TUOLUMNE - CALAVERAS | ENGINES | 9440 - 9447 |
| | | DOZERS | 9448 - 9449 |
| | | CREWS | 9476 - 9477 |
| | | | 9480 - 9481 |

APPENDIX C

UNITED STATES FOREST SERVICE
STATEWIDE NUMBER LISTING (STRIKE TEAMS/TASK FORCES)

| AGENCY DESIGNATOR | MUTUAL AID REGION I | ASSIGNED S/T NOS. |
|------------------------------|----------------------------|------------------------------|
| ANF | ANGELES | 1600 - 1649 |
| LPF | LOS PADRES | 1650 - 1699 |

| AGENCY DESIGNATOR | MUTUAL AID REGION II | ASSIGNED S/T NOS. |
|------------------------------|-----------------------------|------------------------------|
| SRF | SIX RIVERS | 2600 - 2649 |
| LPF | NOT ALLOCATED | 2650 - 2699 |

| AGENCY DESIGNATOR | MUTUAL AID REGION III | ASSIGNED S/T NOS. |
|------------------------------|------------------------------|------------------------------|
| KNF | KLAMATH | 3600 - 3614 |
| LNF | LASSEN | 3615 - 3629 |
| MDF | MODOC | 3630 - 3644 |
| MNF | MENDOCINO | 3645 - 3659 |
| PNF | PLUMAS | 3660 - 3674 |
| SHF | SHASTA-TRINITY | 3675 - 3689 |
| | NOT ALLOCATED | 3690 - 3699 |

| AGENCY DESIGNATOR | MUTUAL AID REGION IV | ASSIGNED S/T NOS. |
|------------------------------|----------------------------------|------------------------------|
| ENF | EL DORADO | 4600 – 4629 |
| STF | STANISLAUS | 4630 – 4659 |
| TNF | TAHOE | 4660 – 4689 |
| TMU | LAKE TAHOE BASIN MANAGEMENT UNIT | 4690 – 4695 |
| | NOT ALLOCATED | 4696 - 4699 |

| AGENCY DESIGNATOR | MUTUAL AID REGION V | ASSIGNED S/T NOS. |
|------------------------------|----------------------------|------------------------------|
| SNF | SIERRA | 5600 – 5649 |
| SQF | SEQUOIA | 5650 - 5699 |

| AGENCY DESIGNATOR | MUTUAL AID REGION VI | ASSIGNED S/T NOS. |
|------------------------------|-----------------------------|------------------------------|
| BDF | SAN BERNARDINO | 6600 – 6630 |
| CNF | CLEVELAND | 6631 - 6659 |
| INF | INYO | 6660 - 6689 |
| | NOT ALLOCATED | 6690 - 6699 |

APPENDIX D

UNITED STATES DEPARTMENT OF INTERIOR
STATEWIDE NUMBER LISTING (STRIKE TEAMS/TASK FORCES)

BLM

| AGENCY DESIGNATOR | MUTUAL AID REGION III | ASSIGNED S/T NOS. |
|------------------------------|------------------------------|------------------------------|
| NOD | NORTHERN CALIFORNIA REGION | 3700 - 3719 |

| AGENCY DESIGNATOR | MUTUAL AID REGION V | ASSIGNED S/T NOS. |
|------------------------------|----------------------------|------------------------------|
| BBD | CENTRAL CALIFORNIA REGION | 5700 - 5719 |

| AGENCY DESIGNATOR | MUTUAL AID REGION VI | ASSIGNED S/T NOS. |
|------------------------------|-----------------------------|------------------------------|
| CDD | CALIFORNIA DESERT DISTRICT | 6700 - 6719 |

SAO SACRAMENTO AREA OFFICE
BIA

| AGENCY DESIGNATOR | MUTUAL AID REGION III | ASSIGNED S/T NOS. |
|------------------------------|------------------------------|------------------------------|
| NCA | NORTHERN CALIFORNIA AGENCY | 3740 – 3759 |

| AGENCY DESIGNATOR | MUTUAL AID REGION V | ASSIGNED S/T NOS. |
|------------------------------|----------------------------|------------------------------|
| CCA | CENTRAL CALIFORNIA AGENCY | 5740 - 5759 |

| AGENCY DESIGNATOR | MUTUAL AID REGION VI | ASSIGNED S/T NOS. |
|------------------------------|-----------------------------|------------------------------|
| SCA | SOUTHERN CALIFORNIA AGENCY | 6740 - 6759 |

APPENDIX E
California Agency Designators by Agency

| ID | AGENCY | CITY |
|-----------|--|-----------------|
| FFT | 233 rd FIRE FIGHTING TEAM (CNG) | ROSEVILLLE |
| ADI | ADIN FPD | ADIN |
| PLN | AIR FORCE PLANT 42-PYRAMID SVCS INC. | PALMDALE |
| ANG | AIR NATIONAL GUARD FD | FRESNO |
| ACF | ALAMEDA CFD | SAN LEANDRO |
| ALA | ALAMEDA FD | ALAMEDA |
| ALB | ALBANY FD | ALBANY |
| ALR | ALBION-LITTLE RIVER VFD | LITTLE RIVER |
| ADP | ALDERPOINT VFD | ALDERPOINT |
| ALH | ALHAMBRA FD | ALHAMBRA |
| ALP | ALPINE CFD | CAMINO |
| ACP | ALPINE FPD | ALPINE |
| ASC | ALPINE MEADOWS FPD | TAHOE CITY |
| AFP | ALTA FPD | ALTA |
| ALT | ALTAVILLE-MELONES FPD | ALTAVILLE |
| ALV | ALTURAS CITY FD | ALTURAS |
| AIR | ALTURAS INDIAN RANCHERIA FS | ALTURAS |
| ALF | ALTURAS RURAL FPD | ALTURAS |
| AMC | AMADOR FPD | JACKSON |
| ACY | AMERICAN CANYON FPD | AMERICAN CANYON |
| KMC | AMERICAN CHEMICAL | TRONA |
| ANA | ANAHEIM FD | ANAHEIM |
| AFD | ANDERSON FPD | ANDERSON |
| AVY | ANDERSON VALLEY CSD FD | BOONVILLE |
| AGL | ANGELS CAMP FD | ANGELS CAMP |
| ANN | ANNAPOLIS VFD | ANNAPOLIS |
| ANT | ANTELOPE VALLEY FD | COLEVILLE |
| APP | APPLE VALLEY FPD | APPLE VALLEY |
| APT | APTOS LA SELVA (BEACH) FPD | APTOS |
| ARB | ARBUCKLE-COLLEGE CITY FPD (CNG) | ARBUCKLE |
| ARC | ARCADIA FD | ARCADIA |
| ARF | ARCATA FPD | ARCATA |
| ATC | AROMAS TRI-COUNTY FPD | AROMAS |
| ABL | ARROWBEAR LAKE FD | ARROWBEAR LAKE |
| AYG | ARROYO GRANDE FD | ARROYO GRANDE |
| ART | ARTOIS FPD | ARTOIS |
| ASP | ASPENDELL FC | BISHOP |
| ATA | ATASCADERO CITY FD | ATASCADERO |
| ATS | ATASCADERO STATE HOSPITAL FD | ATASCADERO |

| ID | AGENCY | CITY |
|-----------|------------------------------|-----------------|
| ATW | ATWATER FD | ATWATER |
| AUB | AUBERRY VFD | AUBERRY |
| ABR | AUBURN VFD | AUBURN |
| AVA | AVALON FD | AVALON |
| ACR | AVIATION CFR FD | STOCKTON |
| AVI | AVILA BEACH FPD | AVILA BEACH |
| BKF | BAKERSFIELD FD | BAKERSFIELD |
| BLD | BALD MOUNTAIN VFD | AUBERRY |
| BLF | BALDWIN LAKE VFD | BALDWIN LAKE |
| BAN | BANNING FD | BANING |
| BBB | BARONA FPD | LAKESIDE |
| BAR | BARSTOW FPD | BARSTOW |
| BAY | BAYLISS FPD | GLENN |
| BEA | BEALE AFB FD | BEALE AFB |
| BRV | BEAR VALLEY FD | BEAR VALLEY |
| BIV | BEAR VALLEY-INDIAN VALLEY FD | STONYFORD |
| BMT | BEAUMONT FD | BEAUMONT |
| BEC | BECKWOURTH FD | BECKWOURTH |
| BSC | BELMONT-SAN CARLOS FD | SAN CARLOS |
| BEN | BEN LOMOND FPD | BEN LOMOND |
| BNC | BENICIA FD | BENICIA |
| BVF | BENNETT VALLEY FPD | SANTA ROSA |
| BER | BERKELEY FD | BERKELEY |
| BHL | BEVERLY HILLS FD | BEVERLY HILLS |
| BBC | BIG BEAR CITY CSD | BIG BEAR CITY |
| BBL | BIG BEAR LAKE FPD | BIG BEAR LAKE |
| BCR | BIG CREEK VFD | BIG CREEK |
| BGP | BIG PINE FPD | BIG PINE |
| BSB | BIG SUR VFB | BIG SUR |
| BGV | BIG VALLEY FPD | BIEBER |
| BIG | BIGGS FD | BIGGS |
| BSH | BISHOP VFD | BISHOP |
| BFC | BLOOMFIELD VFD | VALLEY FORD |
| BLU | BLUE LAKE VFD | BLUE LAKE |
| BLY | BLYTHE FD | BLYTHE |
| BDB | BODEGA BAY FPD | BODEGA BAY |
| BOD | BODEGA VFD | BODEGA |
| BOH | BOHEMIAN GROVE FD | MONTE RIO |
| BOL | BOLINAS FPD | BOLINAS |
| BON | BONITA SUNNYSIDE FPD | BONITA |
| BGO | BORREGO SPRINGS FD | BORREGO SPRINGS |
| BOU | BOULDER CREEK FPD | BOULDER CREEK |
| BLV | BOULEVARD FRD | BOULEVARD |

| ID | AGENCY | CITY |
|-----------|--|-------------------------------|
| BRN | BRANCIFORTE FPD | SANTA CRUZ |
| BRW | BRAWLEY FD | BRAWLEY |
| BRE | BREA FD | BREA |
| BCL | BRICELAND VFD | BRICELAND |
| BRI | BRIDGEPORT FPD | BRIDGEPORT |
| BRS | BRISBANE FD | DALY CITY |
| BPC | BRITISH PETROLEUM CARSON FD | CARSON |
| BCS | BROOKTRAILS CSD FD | WILLITS |
| BRK | BURBANK FD | BURBANK |
| BRB | BURBANK PARADISE FPD | MODESTO |
| BIA | BUREAU OF INDIAN AFFAIRS, CALIFORNIA | (CCA/HIA/NCA/PAA/SCA/ TIA) |
| CCA | BIA, CENTRAL CALIFORNIA AGENCY | SACRAMENTO |
| HIA | BIA, HOOPA VALLEY TRIBE FD | HOOPA |
| NCA | BIA, NORTHERN CALIFORNIA AGENCY | REDDING |
| PAA | BIA, PACIFIC REGIONAL OFFICE | SACRAMENTO |
| SCA | BIA, SOUTHERN CALIFORNIA AGENCY | RIVERSIDE |
| TIA | BIA, TULE RIVER INDIAN RESERVATION FD | PORTERVILLE |
| BLM | BUREAU OF LAND MANAGEMENT, CALIFORNIA | (BBD/CDD/CSO/NOD/ OVD) |
| BBD | BLM, BAKERSFIELD DISTRICT-CENCAL REGION | PORTERVILLE |
| CDD | BLM, CALIFORNIA DESERT DISTRICT | MORENO VALLEY |
| CSO | BLM, CALIFORNIA STATE OFFICE FAM | SACRAMENTO |
| NOD | BLM, NORTHERN CALIFORNIA REGION | SUSANVILLE |
| OVD | BLM, OWENS VALLEY DISTRICT | BISHOP |
| BUF | BURNEY FPD | BURNEY |
| BUT | BUTTE CFD | OROVILLE |
| GLC | BUTTE CITY FD | BUTTE CITY |
| BTE | BUTTE VALLEY FPD | MAC DOEL |
| CNH | C AND H SUGAR COMPANY FD | CROCKETT |
| CSD | C-ROAD CSD | BLAIRSDEN |
| CBT | CABAZON TRIBAL FD, STN 276 | INDIO |
| CFC | CACHAGUA FPD | CARMEL VALLEY |
| FRG | CALAVERAS CFD | SAN ANDREAS |
| CLX | CALEXICO FD | CALEXICO |
| CAC | CALIFORNIA CITY FD | CALIFORNIA CITY |
| CCC | CALIFORNIA CONSERVATION CORPS | SACRAMENTO |
| CDC | CALIFORNIA DEPARTMENT OF CORRECTIONS AND REHABILITATION | SACRAMENTO |
| CPA | CDCR, AVENAL STATE PRISON FD | AVENAL |
| CCO | CDCR, CALIFORNIA CORRECTIONAL CENTER | SUSANVILLE |
| CIM | CDCR, CALIFORNIA INSTITUTION FOR MEN FD | CHINO |

| ID | AGENCY | CITY |
|-----------|---|-----------------|
| CIW | CDCR, CALIFORNIA INSTITUTION FOR WOMEN | CORONA |
| MFC | CDCR, CALIFORNIA MEDICAL FACILITY FD | VACAVILLE |
| CMC | CDCR, CALIFORNIA MEN'S COLONY FD | SAN LUIS OBISPO |
| CRC | CDCR, CALIFORNIA REHABILITATION CENTER FD | NORCO |
| CPP | CDCR, CALIPATRIA STATE PRISON FD | CALIPATRIA |
| CEP | CDCR, CENTINELA STATE PRISON FD | IMPERIAL |
| CWF | CDCR, CENTRAL CALIFORNIA WOMEN'S FACILITY FD | CHOWCHILLA |
| CCK | CDCR, CHUCKAWALLA VALLEY STATE PRISON FD | BLYTHE |
| CPK | CDCR, CORCORAN STATE PRISON FD | CORCORAN |
| CTF | CDCR, CORRECTIONAL TRAINING FACILITY | SOLEDAD |
| TDV | CDCR, DEUEL VOCATIONAL INSTITUTION | TRACY |
| FPF | CDCR, FOLSOM PRISON FR | REPRESA |
| TPC | CDCR, KERN VALLEY STATE PRISON | DELANO |
| CAS | CDCR, LOS ANGELES COUNTY STATE PRISON FD | LANCASTER |
| MUP | CDCR, MULE CREEK STATE PRISON | IONE |
| NKP | CDCR, NORTH KERN STATE PRISON FD | DELANO |
| PBP | CDCR, PELICAN BAY STATE PRISON FD | CRESCENT CITY |
| PVS | CDCR, PLEASANT VALLEY STATE PRISON FD | COALINGA |
| DCF | CDCR, R.J. DONOVAN CORRECTIONAL FACILITY AT ROCK MOUNTAIN | SAN DIEGO |
| QUN | CDCR, SAN QUENTIN STATE PRISON FD | SAN QUENTIN |
| JSC | CDCR, SIERRA CONSERVATION CENTER | JAMESTOWN |
| WSC | CDCR, WASCO STATE PRISON-RECEPTION CENTER | WASCO |
| CDF | CALIFORNIA DEPARTMENT OF FORESTRY AND FIRE PROTECTION (CAL FIRE) HQ | SACRAMENTO |
| AEU | CDF, AMADOR-EL DORADO | CAMINO |
| BTU | CDF, BUTTE | OROVILLE |
| CNR1 | CDF, CALIFORNIA NORTHERN REGION ADMINISTRATION | SANTA ROSA |
| CNR | CDF, CALIFORNIA NORTHERN REGION COMMAND | REDDING |
| CSR1 | CDF, CALIFORNIA SOUTHERN REGION ADMINISTRATION | FRESNO |
| CSR | CDF, CALIFORNIA SOUTHERN REGION COMMAND | RIVERSIDE |
| CFA | CDF FIRE ACADEMY | IONE |
| FKU | CDF, FRESNO-KINGS | SANGER |

| ID | AGENCY | CITY |
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| HUU | CDF, HUMBOLDT-DEL NORTE | FORTUNA |
| LMU | CDF, LASSEN-MODOC | SUSANVILLE |
| MMU | CDF, MADERA-MARIPOSA-MERCED | MARIPOSA |
| MEU | CDF, MENDOCINO | WILLITS |
| NEU | CDF, NEVADA-YUBA-PLACER | AUBURN |
| RRU | CDF, RIVERSIDE | PERRIS |
| BEU | CDF, SAN BENITO-MONTEREY | MONTEREY |
| BDU | CDF, SAN BERNARDINO | SAN BERNARDINO |
| MVU | CDF, SAN DIEGO | EL CAJON |
| SLU | CDF, SAN LUIS OBISPO | SAN LUIS OBISPO |
| CZU | CDF, SAN MATEO-SANTA CRUZ | FELTON |
| SCU | CDF, SANTA CLARA | MORGAN HILL |
| SHU | CDF, SHASTA-TRINITY | REDDING |
| SKU | CDF, SISKIYOU | YREKA |
| LNU | CDF, SONOMA-LAKE NAPA | SAINT HELENA |
| TGU | CDF, TEHAMA-GLENN | RED BLUFF |
| TUU | CDF, TULARE | VISALIA |
| TCU | CDF, TUOLUMNE-CALAVERAS | SAN ANDREAS |
| DOT | CALIFORNIA DEPARTMENT OF TRANSPORTATION | SACRAMENTO |
| CHP | CALIFORNIA HIGHWAY PATROL | SACRAMENTO |
| CNA | CALIFORNIA NATIONAL GUARD (ARMY) | SACRAMENTO |
| CPV | CALIFORNIA PINES VFD | ALTURAS |
| CSP | CALIFORNIA STATE PARKS | SACRAMENTO |
| CMS | CALIMESA FD | CALIMESA |
| CPT | CALIPATRIA FD | CALIPATRIA |
| CAL | CALISTOGA FD | CALISTOGA |
| CMB | CAMBRIA FD | CAMBRIA |
| CAM | CAMERON PARK FD | CAMERON PARK |
| CMK | CAMP MEEKER VFD | CAMP MEEKER |
| MCP | CAMP PENDLETON FD | CAMP PENDLETON |
| BOB | CAMP ROBERTS FD | CAMP ROBERTS |
| CPO | CAMPO FR (CSA-112) | CAMPO |
| CBK | CAMPO RESERVATION FD | CAMPO |
| CTN | CAMPTONVILLE VFD | CAMPTONVILLE |
| CAN | CANBY FPD | CANBY |
| CYN | CANYON LAKE FD | CANYON LAKE |
| CPY | CAPAY FPD | ORLAND |
| PAY | CAPAY VALLEY FPD | BROOKS |
| CAR | CARLOTTA CSD | CARLOTTA |
| CBD | CARLSBAD FD | CARLSBAD |
| CBS | CARMEL BY THE SEA FD | CARMEL BY THE SEA |
| CHF | CARMEL HIGHLANDS FPD | MONTEREY |
| CVF | CARMEL VALLEY FPD | CARMEL |

| ID | AGENCY | CITY |
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| CRP | CARPINTERIA-SUMMERLAND FPD | CARPINTERIA |
| CPD | CASTELLA FPD | CASTELLA |
| CDR | CATHEDRAL CITY FD | CATHEDRAL CITY |
| CAY | CAYUCOS FPD | CAYUCOS |
| CAZ | CAZADERO FD | CAZADERO |
| CDV | CEDARVILLE FPD | CEDARVILLE |
| CCF | CENTRAL CALAVERAS FRPD | MOUNTAIN RANCH |
| CEN | CENTRAL COUNTY FD | BURLINGAME |
| CTL | CENTRAL FPD (XCZ) | SANTA CRUZ |
| CES | CERES DPS FD | CERES |
| CVV | CHALFANT VALLEY FD | CHALFANT VALLEY |
| CHE | CHESTER FPD | CHESTER |
| OIL | CHEVRON FD (XCC) | RICHMOND |
| CVN | CHEVRON REFINERY FD (XLA) | EL SEGUNDO |
| CHI | CHICO FD | CHICO |
| CHO | CHINO VALLEY INDIAN FPD | CHINO HILLS |
| CHW | CHOWCHILLA VFD | CHOWCHILLA |
| CHV | CHULA VISTA FD | CHULA VISTA |
| CBF | CLARKSBURG FPD | CLARKSBURG |
| CLC | CLEAR CREEK CSD FD | CLEAR CREEK |
| CLE | CLEMENTS RURAL FPD | CLEMENTS |
| CLD | CLOVERDALE FPD | CLOVERDALE |
| CLV | CLOVIS FD | CLOVIS |
| COA | COACHELLA FD | COACHELLA |
| CLG | COALINGA FD | COALINGA |
| CFR | COASTSIDE FPD | HALF MOON BAY |
| CCV | COFFEE CREEK VFC | TRINITY CENTER |
| CFX | COLFAX VFD | COLFAX |
| CGV | COLLEGEVILLE FPD | STOCKTON |
| CLM | COLMA FPD | COLMA |
| COL | COLTON FD | COLTON |
| CCD | COLUMBIA COLLEGE FD | SONORA |
| CLB | COLUMBIA FPD | COLUMBIA |
| CLS | COLUSA FD | COLUSA |
| MCT | COMBAT CENTER FD (USMC) | TWENTY-NINE PALMS |
| CMT | COMPTCHE CSD VFD | COMPTCHE |
| CMP | COMPTON FD | COMPTON |
| CPR | CONOCO-PHILLIPS REFINERY FD | RODEO |
| CCH | CONTRA COSTA COUNTY ENVIRONMENTAL HEALTH SERVICES | MARTINEZ |
| CON | CONTRA COSTA CFPD | PLEASANT HILL |
| CCW | CONTRA COSTA WATER DISTRICT | CONCORD |
| COC | COPCO LAKE FPD | MONTAGUE |
| COP | COPPEROPOLIS FPD | COPPEROPOLIS |

| ID | AGENCY | CITY |
|-----------|--|--------------------|
| CFD | CORDELIA FPD | FAIRFIELD |
| CNG | CORNING VFD | CORNING |
| COR | CORONA FD | CORONA |
| CRD | CORONADO FD | CORONADO |
| CMD | CORTE MADERA FD | CORTE MADERA |
| COS | COSTA MESA FD | COSTA MESA |
| CSM | COSUMNES CSD | ELK GROVE |
| COT | COTTONWOOD FPD | COTTONWOOD |
| CLF | COURTLAND FPD | COURTLAND |
| CVL | COVELO FPD | COVELO |
| CRS | CRESCENT CITY VFD | CRESCENT CITY |
| CRT | CRESCENT FPD | CRESCENT CITY |
| CRF | CREST FOREST FPD | CRESTLINE |
| CRK | CROCKETT-CARQUINEZ FPD | CROCKETT |
| CUL | CULVER CITY FD | CULVER CITY |
| CYP | CYPRESS FPD | MONTEREY |
| DAG | DAGGETT CSD | DAGGETT |
| DAL | DALY CITY FD | DALY CITY |
| DAV | DAVIS CREEK FPD | DAVIS CREEK |
| DVS | DAVIS FD | DAVIS |
| DLV | DE LUZ VFD | FALLBROOK |
| DSF | DEER SPRINGS FD | ESCONDIDO |
| DLA | DEFENSE DISTRICT DEPOT SAN JOAQUIN FPP | STOCKTON |
| DMR | DEL MAR FD | DEL MAR |
| DLT | DELTA FPD (XSJ) | RIO VISTA |
| DEN | DENAIR FPD | DENAIR |
| DSH | DESERT HOT SPRNGS FD | DESERT HOT SPRINGS |
| DSP | DIAMOND SPRINGS-EL DORADO FPD | DIAMOND SPRINGS |
| DIN | DINUBA FD | DINUBA |
| DIX | DIXON FD | DIXON |
| DOF | DOBBINS-OREGON HOUSE FPD | OREGON HOUSE |
| DOR | DORRIS FD | DORRIS |
| DOS | DOS PALOS VFD | DOS PALOS |
| DOU | DOUGLAS CITY VFD | DOUGLAS CITY |
| DOW | DOW CHEMICAL COMPANY FD | PITTSBURG |
| DNY | DOWNEY FD | DOWNEY |
| DWN | DOWNIEVILLE FPD | DOWNIEVILLE |
| DOY | DOYLE FPD | DOYLE |
| DCR | DRY CREEK VFPD | ROSEVILLE |
| DNN | DUNNIGAN FPD | DUNNIGAN |
| DUN | DUNSMUIR FD | DUNSMUIR |
| DUT | DUTCH FLAT VFD | DUTCH FLAT |
| EAG | EAGLEVILLE FPD | EAGLEVILLE |

| ID | AGENCY | CITY |
|-----------|---------------------------------|------------------|
| EBY | EAST BAY REGIONAL PARKS FD | CASTRO VALLEY |
| ECO | EAST CFD (XSD) | EL CAJON |
| CCE | EAST CONTRA COSTA FPD | BRENTWOOD |
| EDF | EAST DAVIS FPD | DAVIS |
| EDI | EAST DIABLO FPD | BRENTWOOD |
| NCL | EAST NICOLAUS FD | EAST NICOLAUS |
| EPR | EASTERN PLUMAS RURAL FPD | PORTOLA |
| EBB | EBBETTS PASS FPD | ARNOLD |
| FPB | EDWARDS AFB FPD | EDWARDS AFB |
| ELC | EL CAJON FD | EL CAJON |
| ECN | EL CENTRO FD | EL CENTRO |
| ECR | EL CERRITO FD | EL CERRITO |
| ECF | EL DORADO CFPD | CAMINO |
| EDH | EL DORADO HILLS FD | EL DORADO HILLS |
| EMD | EL MEDIO FPD | OROVILLE |
| ELS | EL SEGUNDO FD | EL SEGUNDO |
| SDC | ELDRIDGE FD | ELDRIDGE |
| EFF | ELFIN FOREST-HARMONY GROVE FD | ELFIN FOREST |
| ELK | ELK CREEK FPD | ELK CREEK |
| EKV | ELK VFD | ELK |
| EHF | ELKHORN VFD | WEST SACRAMENTO |
| EME | EMERYVILLE FES | EMERYVILLE |
| ENC | ENCINITAS FD | ENCINITAS |
| ESL | ESCALON CONSOLIDATED FPD | ESCALON |
| ESC | ESCONDIDO FD | ESCONDIDO |
| ESP | ESPARTO FPD | ESPARTO |
| ETN | ETNA FD | ETNA |
| EUR | EUREKA FD | EUREKA |
| EXE | EXETER FD | EXETER |
| FRF | FAIRFIELD FD | FAIRFIELD |
| FAL | FALL RIVER MILLS FPD | FALL RIVER MILLS |
| FLL | FALLEN LEAF FD | SOUTH LAKE TAHOE |
| FMV | FARMERSVILLE FD | FARMERSVILLE |
| FAR | FARMINGTON RURAL FPD | FARMINGTON |
| TNT | FEDERAL FD (XCC) | CONCORD |
| FFD | FEDERAL FD (XSD) | SAN DIEGO |
| FFV | FEDERAL FD (XVE) | PORT MUGU |
| LCI | FEDERAL CORRECTIONAL COMPLEX FD | LOMPOC |
| FEL | FELTON FPD | FELTON |
| FEN | FERNDALE FPD | FERNDALE |
| FBR | FIELDBROOK FD | FIELDBROOK |
| FLM | FILLMORE VFD | FILLMORE |
| FRB | FIREBAUGH FD | FIREBAUGH |

| ID | AGENCY | CITY |
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| FWS | FISH AND WILDLIFE SERVICE, CALIFORNIA | (BRR/HPR/LKR/SWR/ LUR/TNR) |
| BRR | FWS BITTER CREEK NWR | MARICOPA |
| HPR | FWS, HOPPER MOUNTAIN NWR | VENTURA |
| LKR | FWS, KLAMATH BASIN REFUGES | TULELAKE |
| SWR | FWS, NORTH CENTRAL VALLEY FM ZONE | WILLOWS |
| LUR | FWS, SAN LUIS NWR COMPLEX | LOS BANOS |
| TNR | FWS, SOUTHERN CALIFORNIA REFUGES | JAMUL |
| FOL | FOLSOM FD | FOLSOM |
| FHD | FOOTHILL FPD (XCA) | VALLEY SPRINGS |
| FTL | FOOTHILL FPD (XYU) | BROWNSVILLE |
| FHF | FORESTHILL FPD | FORESTHILL |
| FRV | FORESTVILLE FPD | FORESTVILLE |
| FTB | FORT BIDWELL FD | FORT BIDWELL |
| BRG | FORT BRAGG FP | FORT BRAGG |
| FDK | FORT DICK FPD | FORT DICK |
| FHL | FORT HUNTER LIGGETT FD | FORT HUNTER LIGGETT |
| SFD | FORT IRWIN FD | FORT IRWIN |
| FTJ | FORT JONES FD | FORT JONES |
| FTR | FORT ROSS VFC | CAZADERO |
| FRT | FORTUNA FPD | FORTUNA |
| FOS | FOSTER CITY FD | FOSTER CITY |
| FVY | FOUNTAIN VALLEY FD | FOUNTAIN VALLEY |
| FOW | FOWLER FD | FOWLER |
| FRE | FREMONT FD | FREMONT |
| FRC | FRENCH CAMP-MCKINLEY FPD | FRENCH CAMP |
| FDA | FRESNO AIRPORT FD | FRESNO |
| FCO | FRESNO CFPD | SANGER |
| FRN | FRESNO CITY FD | FRESNO |
| FLV | FRUITLAND VFC | MYERS FLAT |
| FUL | FULLERTON FD | FULLERTON |
| DVF | FURNACE CREEK VFD | DEATH VALLEY |
| GAR | GARBERVILLE FPD | GARBERVILLE |
| GGV | GARDEN GROVE FD | GARDEN GROVE |
| GRV | GARDEN VALLEY FPD | GARDEN VALLEY |
| GAS | GASQUET FPD | GASQUET |
| GAZ | GAZELLE FPD | GAZELLE |
| GEO | GEORGETOWN FPD | GEORGETOWN |
| GER | GERBER FD | GERBER |
| GEY | GEYSERVILLE FPD | GEYSERVILLE |
| GIL | GILROY FD | GILROY |
| GLE | GLEN ELLEN FPD | GLEN ELLEN |
| GLN | GLENDALE FD | GLENDALE |

| ID | AGENCY | CITY |
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| GCF | GLENN-CODORA FPD | GLENN |
| GFD | GOLD RIDGE FPD | SEBASTOPOL |
| GNZ | GONZALES VFD | GONZALES |
| OES | GOVERNOR'S OFFICE OF EMERGENCY SERVICES | MATHER |
| OHS | GOVERNOR'S OFFICE OF HOMELAND SECURITY | SACRAMENTO |
| GRA | GRAEAGLE FPD | GRAEAGLE |
| GRS | GRASS VALLEY FD | GRASS VALLEY |
| GTN | GRATON FPD | GRATON |
| GRN | GREENFIELD VFD | GREENFIELD |
| GHC | GREENHORN CREEK CSD VFD | QUINCY |
| GVF | GREENVILLE FPD | GREENVILLE |
| GWR | GREENWOOD RIDGE FD | ELK |
| GND | GRENADA FPD | GRENADA |
| GRD | GRIDLEY FD | OROVILLE |
| GCS | GROVELAND CSD FD | GROVELAND |
| GRO | GROVER BEACH FD | GROVER BEACH |
| GUA | GUADALUPE FD | GUADALUPE |
| GUS | GUSTINE VFD | GUSTINE |
| HCS | HALLWOOD CSD #10 | MARYSVILLE |
| HBF | HAMILTON BRANCH FPD | LAKE ALMANOR |
| HAM | HAMILTON CITY FD | HAMILTON CITY |
| HMM | HAMMOND RANCH FC | WEED |
| HAN | HANFORD FD | HANFORD |
| HAP | HAPPY CAMP FPD | HAPPY CAMP |
| HVF | HAPPY VALLEY FPD | ANDERSON |
| HBV | HAWKINS BAR VFD | SALYER |
| HYF | HAYFORK FD | HAYFORK |
| HAY | HAYWARD FD | HAYWARD |
| HEA | HEALDSBURG FD | HEALDSBURG |
| HCF | HEARST CASTLE FD | SAN SIMEON |
| HTL | HEARTLAND COMMUNICATIONS CENTER | EL CAJON |
| HMT | HEMET FD | HEMET |
| HER | HERALD FPD | HERALD |
| HMB | HERMOSA BEACH FD | HERMOSA BEACH |
| HES | HESPERIA FPD | HESPERIA |
| HGF | HIGGINS AREA FPD | AUBURN |
| HIG | HIGHLAND FD | HIGHLAND |
| HOL | HOLLISTER FD | HOLLISTER |
| HTF | HOLT FD | HOLT |
| HLT | HOLTVILLE FD | HOLTVILLE |
| HOO | HOOPA VFD | HOOPA |
| HOP | HOPLAND VFD | HOPLAND |

| ID | AGENCY | CITY |
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| HOR | HORNBROOK FPD | HORNBROOK |
| HGS | HUGHSON FPD | HUGHSON |
| HUM | HUMBOLDT FPD #1 | EUREKA |
| HFR | HUME LAKE VFRC | HUME LAKE |
| HTB | HUNTINGTON BEACH FD | HUNTINGTON BEACH |
| HLV | HUNTINGTON LAKE VFD | LAKESHORE |
| HYM | HYAMPOM FD | HYAMPOM |
| IDL | IDYLLWILD FPD | IDYLLWILD |
| IMB | IMPERIAL BEACH FD | IMPERIAL BEACH |
| IMP | IMPERIAL CFD | IMPERIAL |
| IMR | IMPERIAL FD | IMPERIAL |
| IDP | INDEPENDENCE FPD | INDEPENDENCE |
| INW | INDIAN WELLS FD | INDIAN WELLS |
| IND | INDIO FD | INDIO |
| IMF | INTERMOUNTAIN FR | RAMONA |
| INV | INVERNESS PUD (IFD) | INVERNESS |
| ION | IONE FD | IONE |
| IBV | IRISH BEACH VFD | MANCHESTER |
| ISL | ISLETON FD | ISLETON |
| JCK | JACKSON VALLEY FPD | IONE |
| JKS | JACKSON VFD | JACKSON |
| JST | JAMESTOWN FPD | JAMESTOWN |
| JNV | JANESVILLE FPD | JANESVILLE |
| JNR | JENNER VFD | JENNER |
| JEN | JENNY LIND FPD | VALLEY SPRINGS |
| JPL | JET PROPULSION LABORATORY FD | PASADENA |
| JVF | JULIAN-CUYAMACA FPD | JULIAN |
| JCF | JUNCTION CITY FPD | JUNCTION CITY |
| JUN | JUNE LAKE FPD | JUNE LAKE |
| KAN | KANAWHA FPD | WILLOWS |
| KEE | KEELER FC | KEELER |
| KLS | KELSEYVILLE FPD | KELSEYVILLE |
| KNT | KENTFIELD FPD | KENTFIELD |
| KWD | KENWOOD FPD | KENWOOD |
| KRN | KERN CFD | BAKERSFIELD |
| KEY | KEYES FPD | KEYES |
| KIN | KING CITY FD | KING CITY |
| KCF | KINGS CFD | HANFORD |
| KNG | KINGSBURG FD | KINGSBURG |
| KRK | KIRKWOOD VFD | KIRKWOOD |
| KJC | KJC OPERATING COMPANY EMERGENCY RESPONSE | BORON |
| KLA | KLAMATH FPD | KLAMATH |
| KLR | KLAMATH RIVER FC | KLAMATH RIVER |

| ID | AGENCY | CITY |
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| KFD | KNEELAND FPD | KNEELAND |
| KNI | KNIGHTS LANDING VFD | KNIGHTS LANDING |
| KNV | KNIGHTS VALLEY VFD | CALISTOGA |
| LHH | LA HABRA HEIGHTS FD | LA HABRA HEIGHTS |
| LMS | LA MESA FD | LA MESA |
| LPR | LA PORTE FPD | LA PORTE |
| LAQ | LA QUINTA FD | LA QUINTA |
| LVN | LA VERNE FD | LA VERNE |
| LAB | LAGUNA BEACH FD | LAGUNA BEACH |
| LSH | LAKE CFPD | CLEARLAKE |
| LKC | LAKE CITY FPD | LAKE CITY |
| LSN | LAKE ELSINORE FD | LAKE ELSINORE |
| LFV | LAKE FOREST VFD | SUSANVILLE |
| LST | LAKE SHASTINA FD | WEED |
| LAV | LAKE VALLEY FPD | SOUTH LAKE TAHOE |
| LKP | LAKEPORT CFPD | LAKEPORT |
| LKS | LAKESIDE FPD | LAKESIDE |
| LKV | LAKEVILLE VFD | PETALUMA |
| LRK | LARKSPUR FD | LARKSPUR |
| LMD | LATHROP-MANTECA FPD | LATHROP |
| LAT | LATON FPD | LATON |
| LTB | LATROBE FPD | SHINGLE SPRINGS |
| LLL | LAWRENCE-LIVERMORE NATIONAL LABORATORY FD | LIVERMORE |
| LEE | LEE VINING VFD | LEE VINING |
| LEG | LEGGETT VALLEY FPD | LEGGETT |
| LEM | LEMOORE VFD | LEMOORE |
| LEW | LEWISTON FD | LEWISTON |
| LIB | LIBERTY RURAL FPD | ACAMPO |
| LIK | LIKELY FPD | LIKELY |
| LNC | LINCOLN FD | LINCOLN |
| LNA | LINDA FPD | MARYSVILLE |
| LPE | LINDEN-PETERS RURAL FPD | LINDEN |
| LNS | LINDSAY FD | LINDSAY |
| LTL | LITTLE LAKE FPD | WILLITS |
| LVV | LITTLE VALLEY CSD FD | LITTLE VALLEY |
| LAP | LIVERMORE-PLEASANTON FD | PLEASANTON |
| LVG | LIVINGSTON FD | MARIPOSA |
| LGR | LOCAL GOVERNMENT RESOURCES | |
| LHM | LOCKHEED MISSILE AND SPACE FD | SANTA CRUZ |
| LFP | LOCKWOOD FPD | VOLCANO |
| LOD | LODI FD | LODI |
| LOL | LOLETA FPD | LOLETA |
| LOM | LOMA LINDA FD | LOMA LINDA |

| ID | AGENCY | CITY |
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| LRB | LOMA RICA-BROWNS VALLEY CSD | MARYSVILLE |
| LMP | LOMPOC FD | LOMPOC |
| LPN | LONE PINE VFD | LONE PINE |
| LOB | LONG BEACH FD | LONG BEACH |
| LVL | LONG VALLEY FD | CROMBERG |
| LVF | LONG VALLEY FPD | LAYTONVILLE |
| LNG | LONG VALLEY VFD | CROWLEY LAKE |
| LOO | LOOKOUT FPD | LOOKOUT |
| LMF | LOOMIS FPD | LOOMIS |
| LOS | LOS ALAMITOS JFTB | LOS ALAMITOS |
| LAC | LOS ANGELES CFD | LOS ANGELES |
| LFD | LOS ANGELES FD | LOS ANGELES |
| LBN | LOS BANOS FD | LOS BANOS |
| LSW | LOWER SWEETWATER FPD | NATIONAL CITY |
| LOY | LOYALTON FD | LOYALTON |
| MCA | MC ARTHUR VFD | MC ARTHUR |
| MCU | MC CLOUD FD | MCCLOUD |
| MAD | MADELINE FPD | MADELINE |
| MDC | MADERA CFD | MADERA |
| MDR | MADERA FD | MADERA |
| MDS | MADISON FPD | MADISON |
| MAM | MAMMOTH LAKES FPD | MAMMOTH LAKES |
| MHB | MANHATTAN BEACH FD | MANHATTAN BEACH |
| MAN | MANTECA FD | MANTECA |
| CMV | MAPLE CREEK VFC | KORBEL |
| MAB | MARCH AIR RESERVE BASE FD | MARCH ARB |
| MRN | MARIN CFD | WOODACRE |
| MAR | MARINA DPS | MARINA |
| MSM | MARINE CORPS AIR STATION MIRAMAR FD | SAN DIEGO |
| MCB | MARINE CORPS LOGISTICS BASE FD | BARSTOW |
| MRW | MARINWOOD FD | SAN RAFAEL |
| MPA | MARIPOSA CFD | MARIPOSA |
| MRI | MARIPOSA MPUD | MARIPOSA |
| MRK | MARKLEEVILLE VFD | MARKLEEVILLE |
| MRC | MARTINEZ REFINING COMPANY FD | MARTINEZ |
| MAY | MARYSVILLE FD | MARYSVILLE |
| MAX | MAXWELL FPD | MAXWELL |
| MYC | MAYACAMAS VFD | GLEN ELLEN |
| MTN | MAYTEN FD | MONTAGUE |
| MVF | MEADOW VALLEY FPD | MEADOW VALLEY |
| MEK | MEEKS BAY FPD | TAHOMA |
| MFW | MENDOCINO CFW-COUNTY OES | WILLITS |
| MND | MENDOCINO FPD | MENDOCINO |

| ID | AGENCY | CITY |
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| MEN | MENDOTA FD | SANGER |
| MFE | MENIFEE FD | MENIFEE |
| MNL | MENLO PARK FPD | MENLO PARK |
| MRD | MERCED CFD | MERCED |
| MER | MERCED FD | MERCED |
| MDN | MERIDIAN FD | MERIDIAN |
| MGR | MESA GRANDE RESERVATION FD | SANTA YSABEL |
| WUK | MI-WUK-SUGAR PINE FPD | MI-WUK |
| MCC | MID-COAST FIRE BRIGADE | CARMEL |
| MOS | MID-PENNISULA OPEN SPACE DISTRICT | LOS ALTOS |
| MLF | MILFORD FPD | MILFORD |
| MLV | MILL VALLEY FD | MILL VALLEY |
| MIL | MILLBRAE FD | MILLBRAE |
| MVL | MILLVILLE FPD | MILLVILLE |
| MLP | MILPITAS FD | MILPITAS |
| MIR | MIRANDA CSD | MIRANDA |
| MST | MODESTO FD | MODESTO |
| MOF | MOFFETT FIELD FD | MOFFETT FIELD |
| MOK | MOKELUMNE HILL FPD | MOKELUMNE HILL |
| MKE | MOKELUMNE RURAL FD | LOCKEFORD |
| MON | MONO CITY FPD | LEE VINING |
| MRV | MONROVIA FD | MONROVIA |
| MTF | MONTAGUE FPD | MONTAGUE |
| MTC | MONTCLAIR FD | MONTCLAIR |
| MRO | MONTE RIO FPD | MONTE RIO |
| MTB | MONTEBELLO FD | MONTEBELLO |
| MTO | MONTECITO FPD | SANTA BARBARA |
| MNT | MONTEREY FD | MONTEREY |
| MPK | MONTEREY PARK FD | MONTEREY PARK |
| PMA | MONTEREY PENINSULA AIRPORT FD | MONTEREY |
| ZUM | MONTEZUMA FPD (XSJ) | STOCKTON |
| MTZ | MONTEZUMA FPD (XSO) | RIO VISTA |
| RAN | MONTEZUMA VALLEY VFD | RANCHITA |
| MTG | MONTGOMERY CREEK VFC | MONTGOMERY CREEK |
| MTR | MOORETOWN RANCHERIA VFD | OROVILLE |
| MOR | MORAGA-ORINDA FPD | ORINDA |
| MOE | MORENO VALLEY FD | MORENO VALLEY |
| MRF | MORONGO INDIAN RESERVATION FD | BANNING |
| MGO | MORONGO VALLEY CSD | MORONGO VALLEY |
| MRB | MORRO BAY FD | MORRO BAY |
| MQT | MOSQUITO FPD | PLACERVILLE |
| BDY | MOUNT BALDY FD | MT. BALDY |
| MLG | MOUNT LAGUNA VFD | MT LAGUNA |

| ID | AGENCY | CITY |
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| MTS | MOUNT SHASTA FD | MT SHASTA |
| MSH | MOUNT SHASTA FPD | MT SHASTA |
| MSV | MOUNT SHASTA VISTA VFC | MONTAGUE |
| MFR | MOUNTAIN FR | MOUNTAIN RANCH |
| WMG | MOUNTAIN GATE FD | REDDING |
| MCM | MOUNTAIN TRAINING WARFARE CENTER USMC | BRIDGEPORT |
| MVY | MOUNTAIN VALLEY VFD | DUNLAP |
| MOU | MOUNTAIN VFD | CALISTOGA |
| MTV | MOUNTAIN VIEW FD | MOUNTAIN VIEW |
| MVW | MOUNTAIN VIEW FPD | CROWS LANDING |
| MRA | MOUNTAINS RECREATION AND CONSERVATION AUTHORITY | BEVERLY HILLS |
| MUI | MUIR BEACH VFD | MUIR BEACH |
| MRP | MURPHYS FPD | MURPHYS |
| MUR | MURRIETA FPD | MURRIETA |
| MYR | MYERS FLAT FPD | MYERS FLAT |
| NPA | NAPA CFD | SAINT HELENA |
| NAP | NAPA FD | NAPA |
| NSH | NAPA STATE HOSPITAL FD | IMOLA |
| NLE | NAS LEMOORE FD | SAN DIEGO |
| NAT | NATIONAL CITY FD | NATIONAL CITY |
| NPS | NATIONAL PARK SERVICE, CALIFORNIA | OAKLAND |
| CAP | NPS, CABRILLO NM | SAN DIEGO |
| CNP | NPS, CHANNEL ISLANDS NP | VENTURA |
| DVP | NPS, DEATH VALLEY NP | DEATH VALLEY |
| DPP | NPS, DEVILS POSTPILE NM | THREE RIVERS |
| EOP | NPS, EUGENE O'NEILL NHS | MARTINEZ |
| FPP | NPS, FORT POINT NHS | SAN FRANCISCO |
| GNP | NPS, GOLDEN GATE NRA | SAUSALITO |
| HVP | NPS, HAWAII VOLCANOES NP | HAWAII VOLCANOES |
| JMP | NPS, JOHN MUIR NHS | MARTINEZ |
| JTP | NPS, JOSHUA TREE NP | TWENTYNINE PALMS |
| LNP | NPS, LASSEN VOLCANIC NP | MINERAL |
| BNP | NPS, LAVA BEDS NM | TULELAKE |
| MZP | NPS, MANZANAR NHS | INDEPENDENCE |
| MNP | NPS, MOJAVE NP | BARSTOW |
| MWP | NPS, MUIR WOODS NM | MILL VALLEY |
| WRP | NPS, PACIFIC WEST REGION | OAKLAND |
| PIP | NPS, PINNACLES NM | PAICINES |
| RNP | NPS, POINT REYES NS | POINT REYES |
| RWP | NPS, REDWOOD NP | CRESCENT CITY |
| SMP | NPS, SANTA MONICA MOUNTAINS NRA | THOUSAND OAKS |
| KNP | NPS, SEQUOIA-KINGS CANYON NP | THREE RIVERS |

| ID | AGENCY | CITY |
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| WNP | NPS, WHISKEYTOWN NRA | WHISKEYTOWN |
| YNP | NPS, YOSEMITE NP | YOSEMITE NP |
| NAF | NAVAL AIR FACILITY FD | SAN DIEGO |
| NPG | NAVAL SUPPORT ACTIVITY MB FD | MONTEREY |
| NVW | NAVAL WEAPONS STATION FD | SAN DIEGO |
| NWC | NAWS CHINA LAKE FD | SAN DIEGO |
| NED | NEEDLES FD | SAN BERNARDINO |
| NCO | NEVADA CFD (CDF XNE) | AUBURN |
| NEV | NEVADA CITY FD | NEVADA CITY |
| NCC | NEVADA COUNTY CONSOLIDATED FD | GRASS VALLEY |
| NRK | NEWARK FD | NEWARK |
| NBY | NEWBERRY SPRINGS FD | NEWBERRY SPRINGS |
| NEW | NEWCASTLE FPD | NEWCASTLE |
| NSP | NEWHALL FPD | TULELAKE |
| NWM | NEWMAN VFD | NEWMAN |
| NPB | NEWPORT BEACH FD | NEWPORT BEACH |
| NCS | NICASIO VFD | NICASIO |
| NIL | NILAND FD | NILAND |
| NOR | NORCO FD | NORCO |
| NCN | NORTH CENTRAL FPD | KERMAN |
| NCJ | NORTH COUNTY DISPATCH JPA | RANCHO SANTA FE |
| NCD | NORTH COUNTY FPD (XMY) | CASTROVILLE |
| NCF | NORTH COUNTY FPD (XSD) | FALLBROOK |
| NSJ | NORTH SAN JUAN FPD | NORTH SAN JUAN |
| NTF | NORTH TAHOE FPD | TAHOE CITY |
| NTI | NORTH TREE FIRE, INTERNATIONAL | MARYSVILLE |
| NWF | NORTHERN CALIFORNIA WOMEN'S FACILITY | STOCKTON |
| NCY | NORTHERN CALIFORNIA YOUTH AUTHORITY | STOCKTON |
| NAG | NORTHROP GRUMMAN FD | HAWTHORNE |
| NSD | NORTHSHORE FPD | LUCERNE |
| NRS | NORTHSTAR FD | TRUCKEE |
| NWL | NORTHWEST LASSEN FD | MCARTHUR |
| NOV | NOVATO FPD | NOVATO |
| ODF | OAKDALE FD | OAKDALE |
| ODL | OAKDALE RURAL FPD | OAKDALE |
| OKL | OAKLAND FD | OAKLAND |
| OCD | OCCIDENTAL FCS | OCCIDENTAL |
| OCE | OCEANO CSD FIRE | OCEANO |
| OCS | OCEANSIDE FD | OCEANSIDE |
| OWF | OCOTILLO WELLS VFD | BORREGO SPRINGS |
| OLC | OLANCHA-CARTAGO FD | OLANCHA |
| OLI | OLIVEHURST PUD | OLIVEHURST |

| ID | AGENCY | CITY |
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| OAP | ONTARIO AIRPORT FD | ONTARIO |
| OTO | ONTARIO FD | ONTARIO |
| OPH | OPHIR HILL FPD | CEDAR RIDGE |
| ORC | ORANGE COUNTY FIRE AUTHORITY | IRVINE |
| OCF | ORANGE COVE FPD | ORANGE COVE |
| ORG | ORANGE FD | ORANGE |
| OCT | ORCUTT FPD | ORCUTT |
| ORD | ORD BEND FPD | GLENN |
| ORK | ORICK CSD | ORICK |
| ORL | ORLAND FPD | ORLAND |
| OLN | ORLEANS VFD | ORLEANS |
| ORO | OROVILLE FD | OROVILLE |
| OXD | OXNARD FD | OXNARD |
| PGF | PACIFIC GROVE FD | PACIFIC GROVE |
| PFC | PACIFICA FD | DALY CITY |
| PDF | PAINTED CAVE VFD | SANTA BARBARA |
| PAJ | PAJARO VALLEY FD | WATSONVILLE |
| PAL | PALA FD | PALA |
| PDS | PALM DESERT FD | PALM DESERT |
| PSP | PALM SPRINGS FD | PALM SPRINGS |
| PAF | PALO ALTO FD | PALO ALTO |
| PMV | PALOMAR MOUNTAIN VFD | PALOMAR MOUNTAIN |
| PRA | PARADISE FD | PARADISE |
| PRD | PARADISE FPD | BISHOP |
| PRK | PARKS RFTA FES | DUBLIN |
| PAR | PARLIER FD | SANGER |
| PAS | PASADENA FD | PASADENA |
| PRF | PASO ROBLES FD (DES) | PASO ROBLES |
| PAT | PATTERSON FD | PATTERSON |
| PYR | PAUMA RESERVATION FD | PAUMA VALLEY |
| PCP | PEARDALE-CHICAGO PARK FPD | CHICAGO PARK |
| PEB | PEBBLE BEACH CSD FD | PEBBLE BEACH |
| PFD | PECHANGA FD | TEMECULA |
| PNS | PENINSULA FPD | LAKE ALMANOR PENINSULA |
| PNV | PENN VALLEY FPD | PENN VALLEY |
| RYN | PENRYN FD | PENRYN |
| PER | PERRIS FD | PERRIS |
| PTL | PETALUMA FD | PETALUMA |
| PET | PETROLIA FPD | PETROLIA |
| PHL | PHILLIPSVILLE FPD | PHILLIPSVILLE |
| PIE | PIEDMONT FD | PIEDMONT |
| PRC | PIERCY FPD | PIERCY |
| PRG | PINE RIDGE VFD | SHAVER LAKE |

| ID | AGENCY | CITY |
|-----------|-----------------------------|------------------|
| PVY | PINE VALLEY FPD | PINE VALLEY |
| POE | PINOLE FD | PINOLE |
| PIO | PIONEER FPD | SOMERSET |
| PSM | PISMO BEACH FD | PISMO BEACH |
| PCF | PLACER CFD | AUBURN |
| ROC | PLACER CONSOLIDATED FD | AUBURN |
| PHF | PLACER HILLS FPD | MEADOW VISTA |
| PLW | PLANTINA-WILDWOOD VFC | WILDWOOD |
| PLG | PLEASANT GROVE FD | PLEASANT GROVE |
| PVF | PLEASANT VALLEY FC | DORRIS |
| PRS | PLIOCENE RIDGE CSD | PIKE CITY |
| PEF | PLUMAS-EUREKA FD | BLAIRSDEN |
| PLY | PLYMOUTH FD | PLYMOUTH |
| PVL | PORTERVILLE FD | PORTERVILLE |
| POR | PORTOLA FD | PORTOLA |
| PMT | POST MOUNTAIN VFD | HAYFORK |
| POT | POTTER VALLEY CSD | POTTER VALLEY |
| POW | POWAY FD | POWAY |
| PRT | PRATTVILLE-ALMANOR FD | CANYON DAM |
| PSF | PRESIDIO FD | SAN FRANCISCO |
| POM | PRESIDIO OF MONTEREY FD | MONTEREY |
| PRN | PRINCETON FPD | PRINCETON |
| PVT | PRIVATE RESOURCES | |
| QUI | QUINCY FPD | QUINCY |
| RAM | RAMONA FD | RAMONA |
| RAD | RANCHO ADOBE FPD | PENNGROVE |
| RCF | RANCHO CUCAMONGA FPD | RANCHO CUCAMONGA |
| RMG | RANCHO MIRAGE FD | RANCHO MIRAGE |
| RSF | RANCHO SANTA FE FPD | RANCHO SANTA FE |
| RBU | RED BLUFF FD | RED BLUFF |
| RCV | REDCREST VFC | REDCREST |
| RDN | REDDING FD | REDDING |
| RED | REDLANDS FD | REDLANDS |
| RDB | REDONDO BEACH FD | REDONDO BEACH |
| RDW | REDWAY FPD | REDWAY |
| RWO | REDWOOD CITY FD | REDWOOD CITY |
| PTA | REDWOOD COAST VFD | POINT ARENA |
| RVF | REDWOOD VALLEY-CALPELLA FPD | REDWOOD VALLEY |
| REE | REEDLEY FD | REEDLEY |
| RES | RESCUE FPD | RESCUE |
| RFB | RESERVATION FPD | SANTA YSABEL |
| RIA | RIALTO FD | RIALTO |
| RMD | RICHMOND FD | RICHMOND |

| ID | AGENCY | CITY |
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| RCR | RINCON RESERVATION FD | VALLEY CENTER |
| RIN | RINCON VALLEY FPD | WINDSOR |
| RIO | RIO DELL FPD | RIO DELL |
| RLN | RIO LINDO ACADEMY FIRE BRIGADE | HEALDSBURG |
| RVS | RIO VISTA FD | RIO VISTA |
| RIP | RIPON FPD | RIPON |
| RID | RIVER DELTA FPD | WALNUT GROVE |
| RVD | RIVERDALE PUD FD | RIVERDALE |
| RVC | RIVERSIDE CFD | PERRIS |
| RIV | RIVERSIDE FD | RIVERSIDE |
| ROK | ROCKLIN FD | ROCKLIN |
| RDO | RODEO-HERCULES FPD | HERCULES |
| ROH | ROHNERT PARK DPS FD | ROHNERT PARK |
| RSV | ROSEVILLE FD | ROSEVILLE |
| ROS | ROSS DEPARTMENT OF PUBLIC SAFETY FD | ROSS |
| RVY | ROSS VALLEY FD | SAN ANSELMO |
| RAR | ROUGH AND READY FPD | ROUGH & READY |
| RVA | ROUND VALLEY TRIBE | COVELO |
| RUM | RUMSEY RANCHERIA FD | BROOKS |
| RSP | RUNNING SPRINGS FD | RUNNING SPRINGS |
| RRF | RUSSIAN RIVER FPD | GUERNEVILLE |
| RYS | RYER ISLAND FPD | RIO VISTA |
| SCR | SACRAMENTO FD | SACRAMENTO |
| MAF | SACRAMENTO COUNTY AIRPORT SYSTEM FD | SACRAMENTO |
| SAC | SACRAMENTO METROPOLITAN FD | SACRAMENTO |
| SRC | SACRAMENTO REGIONAL FIRE-EMS COMMUNICATIONS CENTER | SACRAMENTO |
| SRV | SACRAMENTO RIVER FPD | COLUSA |
| STH | SAINT HELENA FD | SAINT HELENA |
| SLA | SALIDA FD | SALIDA |
| SLS | SALINAS FD | SALINAS |
| SLR | SALINAS RURAL FPD | SALINAS |
| SCV | SALMON CREEK VFC | MIRANDA |
| CCL | SALMON RIVER VFR | FORKS OF THE SALMON |
| SAL | SALTON CITY CSD | SALTON CITY |
| SSB | SALTON SEA BEACH VFD | SALTON SEA BEACH |
| SLV | SALYER VFD | SALYER |
| SAM | SAMOA PENINSULA FD | SAMOA |
| AND | SAN ANDREAS FPD | SAN ANDREAS |
| SAF | SAN ANTONIO VFD | PETALUMA |
| SAV | SAN ARDO VFC | SAN ARDO |
| SBN | SAN BENITO CFD | MONTEREY |
| BDC | SAN BERNARDINO CFD | SAN BERNARDINO |
| BDO | SAN BERNARDINO FD | SAN BERNARDINO |

| ID | AGENCY | CITY |
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| SBR | SAN BRUNO FD | SAN BRUNO |
| SND | SAN DIEGO FRD | SAN DIEGO |
| SDR | SAN DIEGO RURAL FPD | JAMUL |
| SFR | SAN FRANCISCO FD | SAN FRANCISCO |
| SGB | SAN GABRIEL FD | SAN GABRIEL |
| SJT | SAN JACINTO FD | SAN JACINTO |
| SJS | SAN JOSE FD | SAN JOSE |
| SJB | SAN JUAN BAUTISTA FD | SAN JUAN BAUTISTA |
| SLC | SAN LUIS OBISPO CFD | SAN LUIS OBISPO |
| SLO | SAN LUIS OBISPO FD | SAN LUIS OBISPO |
| SMI | SAN MANUEL BAND OF MISSION INDIANS FD | SAN BERNARDINO |
| SMC | SAN MARCOS FD | SAN MARCOS |
| SMM | SAN MARCOS PASS VFD | SANTA BARBARA |
| SNM | SAN MARINO FD | SAN MARINO |
| CFS | SAN MATEO CF | FELTON |
| PSC | SAN MATEO COUNTY PUBLIC SAFETY COMMUNICATIONS | REDWOOD CITY |
| MEO | SAN MATEO FD | SAN MATEO |
| SMG | SAN MIGUEL CONSOLIDATED FPD (XSD) | SPRING VALLEY |
| SMF | SAN MIGUEL CSD FD (XSL) | SAN MIGUEL |
| SNO | SAN ONOFRE FD, SOUTHERN CALIFORNIA EDISON | SAN CLEMENTE |
| SPF | SAN PASQUAL FD | ESCONDIDO |
| SPI | SAN PASQUAL RESERVATION FD | VALLEY CENTER |
| SNR | SAN RAFAEL FD | SAN RAFAEL |
| SRM | SAN RAMON VALLEY FPD | SAN RAMON |
| SAN | SANGER FD | SANGER |
| STA | SANTA ANA FD | SANTA ANA |
| SBC | SANTA BARBARA CFD | SANTA BARBARA |
| STB | SANTA BARBARA FD | SANTA BARBARA |
| CNT | SANTA CLARA CFD | LOS GATOS |
| SNC | SANTA CLARA FD | SANTA CLARA |
| NET | SANTA CRUZ CECC | SANTA CRUZ |
| CRZ | SANTA CRUZ CFD | FELTON |
| SCZ | SANTA CRUZ FD | SANTA CRUZ |
| SFS | SANTA FE SPRINGS FD | SANTA FE SPRINGS |
| SMV | SANTA MARGARITA VFD | SANTA MARGARITA |
| SMR | SANTA MARIA FD | SANTA MARIA |
| SMA | SANTA MONICA FD | SANTA MONICA |
| SPA | SANTA PAULA FD | SANTA PAULA |
| SRS | SANTA ROSA FD | SANTA ROSA |
| CHU | SANTA YNEZ BAND OF CHUMASH INDIANS FD | SANTA YNEZ |
| SNT | SANTEE FD | SANTEE |

| ID | AGENCY | CITY |
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| SAR | SARATOGA FPD | SARATOGA |
| SIT | SAUSALITO FD | SAUSALITO |
| SCH | SCHELL-VISTA FPD | SONOMA |
| SCT | SCOTIA VFC | SCOTIA |
| SVF | SCOTT VALLEY FPD (XSK) | GREENVIEW |
| SCO | SCOTTS VALLEY FPD (XCZ) | SCOTTS VALLEY |
| TSR | SEA RANCH FD | SEA RANCH |
| SEA | SEASIDE FD | SEASIDE |
| SEB | SEBASTOPOL FD | SEBASTOPOL |
| SEI | SEIAD VALLEY FD | SEIAD VALLEY |
| SLM | SELMA FD | SELMA |
| SHC | SHASTA COLLEGE FD | REDDING |
| SHS | SHASTA CFD | REDDING |
| SHA | SHASTA FD | SHASTA |
| SLF | SHASTA LAKE FPD | SHASTA LAKE |
| SHL | SHAVER LAKE FD | SHAVER LAKE |
| SHE | SHELTER COVE CSD | WHITEHORN |
| SVV | SHELTER VALLEY VFD | JULIAN |
| SAD | SIERRA ARMY DEPOT FES | HERLONG |
| SRA | SIERRA CITY FPD | SIERRA CITY |
| SER | SIERRA CFPD #1 | SIERRAVILLE |
| SMD | SIERRA MADRE FD | SIERRA MADRE |
| SIE | SIERRA VALLEY FPD | CHILCOOTI |
| SIS | SISKIYOU CFD | YREKA |
| SKY | SKYWALKER RANCH FB | SAN RAFAEL |
| SFP | SMARTVILLE FPD | SMARTVILLE |
| SMT | SMITH RIVER FPD | SMITH RIVER |
| SOL | SOLANA BEACH FD | SOLANA BEACH |
| SCD | SOLANO COUNTY SHERIFF'S DEPARTMENT | FAIRFIELD |
| SLD | SOLEDAD VFD | SOLEDAD |
| SSR | SONOMA COUNTY DFS (CSA #40) | SANTA ROSA |
| SON | SONOMA VALLEY FR AUTHORITY | SONOMA |
| SOF | SONORA FD | SONORA |
| SBY | SOUTH BAY FD | LOS OSOS |
| SCF | SOUTH COAST FPD | GUALALA |
| MDT | SOUTH LAKE CFPD | MIDDLETOWN |
| SLT | SOUTH LAKE TAHOE FD | SOUTH LAKE TAHOE |
| SMY | SOUTH MONTEREY CFPD | MONTEREY |
| SPS | SOUTH PASADENA FD | SOUTH PASADENA |
| SPL | SOUTH PLACER FPD | GRANITE BAY |
| SSF | SOUTH SAN FRANCISCO FD | SOUTH SAN FRANCISCO |
| SCC | SOUTH SANTA CLARA CFD | MORGAN HILL |
| SOT | SOUTH TRINITY VFD | MAD RIVER |

| ID | AGENCY | CITY |
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| SYR | SOUTH YREKA FPD | YREKA |
| TSH | SOUTHERN INYO FPD | TECOPA |
| SOM | SOUTHERN MARIN FPD | MILL VALLEY |
| EGL | SPAULDING CSD FD | SUSANVILLE |
| SWV | SPEEDWAY VFD | HIGHLAND |
| SPR | SPRECKELS VFD | SPRECKELS |
| SPV | SPRING VALLEY VFD | SAN JOSE |
| SQU | SQUAW VALLEY FD | OLYMPIC VALLEY |
| STL | STANDISH LITCHFIELD FPD | STANDISH |
| SUF | STANFORD UNIVERSITY FIRE MARSHAL | STANFORD |
| SSL | STANISLAUS CONSOLIDATED FPD | MODESTO |
| SFW | STANISLAUS COUNTY FIRE WARDEN | MODESTO |
| SNB | STINSON BEACH FPD | STINSON BEACH |
| STO | STOCKTON FD | STOCKTON |
| SBG | STONES BENGARD CSD | SUSANVILLE |
| STW | STRAWBERRY VFD | STRAWBERRY |
| SUC | SUISUN CITY FD | SUISUN CITY |
| SUI | SUISUN FPD | FAIRFIELD |
| SNY | SUNNYVALE DPS FD | SUNNYVALE |
| SST | SUNSHINE SUMMIT VFD | WARNER SPRINGS |
| SSN | SUSAN RIVER FPD | SUSANVILLE |
| SUS | SUSANVILLE FD | SUSANVILLE |
| SBF | SUTTER BASIN FPD | ROBBINS |
| STC | SUTTER CFD | YUBA CITY |
| SUT | SUTTER CREEK FD | SUTTER CREEK |
| SYC | SYCUAN FD | EL CAJON |
| TFT | TAFT FD | TAFT |
| TAY | TAYLORSVILLE FPD | TAYLORSVILLE |
| THC | TEHACHAPI FD | TEHACHAPI |
| TCR | TEHAMA CFD | RED BLUFF |
| TEL | TELEGRAPH RIDGE VFC | REDWAY |
| TMC | TEMECULA FD | TEMECULA |
| TEM | TEMPLETON FPD | TEMPLETON |
| TEN | TENNANT FD | TENNANT |
| THO | THORNTON FPD | THORNTON |
| TIB | TIBURON FPD | TIBURON |
| TIM | TIMBER COVE FPD | CAZADERO |
| TOM | TOMALES VFC | TOMALES |
| TOR | TORRANCE FD | TORRANCE |
| TOS | TOSCO CORPORATION FD | MARTINEZ |
| TRY | TRACY FD | TRACY |
| TRV | TRAVIS AFB FD | TRAVIS AFB |
| TRN | TRINIDAD VFD | TRINIDAD |

| ID | AGENCY | CITY |
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| TCC | TRINITY CENTER CSD | TRINITY CENTER |
| TRK | TRUCKEE FPD | TRUCKEE |
| TLC | TULARE CFPD | VISALIA |
| TLR | TULARE FD | TULARE |
| TUL | TULELAKE MULTI-COUNTY FIRE DISTRICT | TULELAKE |
| TLU | TUOLUMNE CFD | SONORA |
| TUO | TUOLUMNE FPD | TUOLUMNE |
| TMI | TUOLUMNE RANCHERIA FD | TUOLUMNE |
| TUR | TURLOCK FD | TURLOCK |
| TRL | TURLOCK RURAL FPD | TURLOCK |
| TWA | TWAIN HARTE FPD | TWAIN HARTE |
| TWP | TWENTY-NINE PALMS FD | TWENTY-NINE PALMS |
| TWO | TWO ROCK VFD | PETALUMA |
| UCB | UC CAMPUS FIRE MARSHAL (XAL) | BERKELEY |
| UCR | UC CAMPUS FIRE MARSHAL (XRI) | RIVERSIDE |
| USB | UC CAMPUS FIRE MARSHAL (XSB) | SANTA BARBARA |
| UCD | UC DAVIS FD | DAVIS |
| UCI | UC IRVINE CAMPUS FIRE MARSHAL | IRVINE |
| UCZ | UC SANTA CRUZ FPS | SANTA CRUZ |
| UCL | UCLA CAMPUS FIRE MARSHAL | LOS ANGELES |
| UKH | UKIAH FD | UKIAH |
| UKV | UKIAH VALLEY FD | UKIAH |
| UNU | UNION CITY FD | UNION CITY |
| USF | UNITED STATES FOREST SERVICE, PACIFIC SW REGIONAL OFFICE (FS5) HQ | VALLEJO |
| ANF | USFS, ANGELES NF | LANCASTER |
| CNF | USFS, CLEVELAND NF | EL CAJON |
| ENF | USFS, ELDORADO NF | CAMINO |
| INF | USFS, INYO NF | BISHOP |
| KNF | USFS, KLAMATH NF | YREKA |
| TMU | USFS, LAKE TAHOE BASIN MU | SOUTH LAKE TAHOE |
| LNF | USFS, LASSEN NF | SUSANVILLE |
| LPF | USFS, LOS PADRES NF | SANTA MARIA |
| MNF | USFS, MENDOCINO NF | WILLOWS |
| MDF | USFS, MODOC NF | ALTURAS |
| ONC | USFS, NORTHERN CALIFORNIA GACC | REDDING |
| NCK | USFS, NORTHERN CALIFORNIA NATIONAL INTERAGENCY SUPPORT CACHE | REDDING |
| PNF | USFS, PLUMAS NF | QUINCY |
| BDF | USFS, SAN BERNARDINO NF | SAN BERNARDINO |
| SQF | USFS, SEQUOIA NF | PORTERVILLE |
| SHF | USFS, SHASTA-TRINITY NF | REDDING |
| SNF | USFS, SIERRA NF | FRESNO |
| SRF | USFS, SIX RIVERS NF | FORTUNA |

| ID | AGENCY | CITY |
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| OSC | USFS, SOUTHERN CALIFORNIA GACC | RIVERSIDE |
| LSK | USFS, SOUTHERN CALIFORNIA NATIONAL INTERAGENCY SUPPORT CACHE | ONTARIO |
| STF | USFS, STANISLAUS NF | SONORA |
| TNF | USFS, TAHOE NF | GRASS VALLEY |
| UTC | UNITED TECHNOLOGY CORPORATION | SAN JOSE |
| PSS | UNOCAL-MOLY CORPORATION | MOUNTAIN PASS |
| UPL | UPLAND FD | UPLAND |
| CGT | US COAST GUARD FD TWO ROCK | PETALUMA |
| VAC | VACAVILLE FD | VACAVILLE |
| VVF | VACAVILLE FPD | VACAVILLE |
| VLO | VALERO REFINERY COMPANY FD | BENICIA |
| VLJ | VALLEJO FD | VALLEJO |
| VCF | VALLEY CENTER FPD | EL CAJON |
| VFV | VALLEY FORD VFD | VALLEY FORD |
| VAN | VAN DUZEN VFC | BRIDGEVILLE |
| AFV | VANDENBERG AFB FD | VANDENBERG AFB |
| VNC | VENTURA CFD | CAMARILLO |
| VEN | VENTURA FD | VENTURA |
| VER | VERNON FD | VERNON |
| VCV | VICTORVILLE FD | VICTORVILLE |
| VJS | VIEJAS RESERVATION FD | ALPINE |
| VSA | VISALIA FD | VISALIA |
| VTa | VISTA FD AND FPD | VISTA |
| WAL | WALNUT GROVE FD | WALNUT GROVE |
| BKS | WARNER BROTHERS FD | BURBANK |
| WSR | WARNER SPRINGS RANCH FD | WARNER SPRINGS |
| WAF | WASHINGTON VFD | WASHINGTON |
| WMR | WATERLOO-MORADA FPD | STOCKTON |
| WTS | WATSONVILLE FD | WATSONVILLE |
| WEA | WEAVERVILLE FD | WEAVERVILLE |
| WED | WEED FD | WEED |
| WEO | WEOTT VFD | WEOTT |
| WAC | WEST ALMANOR CSD | CHESTER |
| WCV | WEST COVINA FD | WEST COVINA |
| WPL | WEST PLAINFIELD FPD | DAVIS |
| WPT | WEST POINT VFPD | WEST POINT |
| EYO | WEST SACRAMENTO FD | WEST SACRAMENTO |
| WSF | WEST STANISLAUS CFPD | PATTERSON |
| WVF | WESTHAVEN VFD | TRINIDAD |
| WML | WESTMORLAND FD | WESTMORLAND |
| WPF | WESTPORT FD | MODESTO |
| WPV | WESTPORT VFD | WESTPORT |
| WWO | WESTWOOD FD | WESTWOOD |

| ID | AGENCY | CITY |
|-----------|---|----------------|
| VFC | WHALE GLUCH VFC | WHITEHORN |
| WFA | WHEATLAND FIRE AUTHORITY | WHEATLAND |
| SWF | WHEELER CREST FPD | SWALL MEADOWS |
| WHR | WHITE HAWK RANCH VFC | CLIO |
| WMT | WHITE MOUNTAIN FPD | BENTON |
| WHT | WHITEHORN VFD | WHITEHORN |
| WDR | WILDOMAR FD | WILDOMAR |
| WIL | WILLIAMS FPA | WILLIAMS |
| WCR | WILLOW CREEK FPD | WILLOW CREEK |
| WOF | WILLOW OAK FPD | WOODLAND |
| WWR | WILLOW RANCH FPD | NEW PINE CREEK |
| WLL | WILLOWS FD | WILLOWS |
| WLO | WILLOWS RURAL FPD | WILLOWS |
| WLM | WILMAR FD | PETALUMA |
| WLT | WILTON FPD | WILTON |
| WND | WINDSOR FPD | WINDSOR |
| WNT | WINTERHAVEN FPD | WINTERHAVEN |
| WFD | WINTERS FD | WINTERS |
| WOO | WOODBIDGE FPD | WOODBIDGE |
| WDF | WOODFORDS VFD | MARKLEEVILLE |
| WLF | WOODLAKE FD | WOODLAKE |
| WLA | WOODLAND AVENUE FPD | MODESTO |
| WDL | WOODLAND FD | WOODLAND |
| WOD | WOODSIDE FPD | WOODSIDE |
| YER | YERMO CSD | YERMO |
| YOL | YOLO FD | YOLO |
| YPC | YOSEMITE CONCESSION SERVICES CORPORATION FD | YOSEMITE NP |
| YRE | YREKA VFD | YREKA |
| YUB | YUBA CITY FD | YUBA CITY |
| YUC | YUCAIPA FD | YUCAIPA |
| YIA | YUOK INDIAN AGENCY | WEITCHPEC |
| ZAM | ZAMORA FPD | ZAMORA |
| ZAY | ZAYANTE FPD | FELTON |
| ZEN | ZENIA-KETTENPOM VFD | ZENNA |

| ID | AGENCY | CITY |
|-----------|--|-----------------|
| AZ-RMY | RURAL-METRO FD | YUMA |
| AZ-YMA | YUMA FD | YUMA |
| AZ-YCS | YUMA MARINE CORPS AIR STATION FD | MCAS - YUMA |
| NV-AAUX | AIRPORT AUTHORITY OF WASHOE COUNTY | RENO |
| NV-CCFX | CARSON CITY FD | CARSON CITY |
| NV-CLCX | CENTRAL LYON CFPD | DAYTON |
| NV-CLKX | CLARK CFD | LAS VEGAS |
| NV-EFKX | EAST FORK FIRE AND PARAMEDIC DISTRICTS | MINDEN |
| NV-ELKX | ELKO FD | ELKO |
| NV-ELYX | ELY FD | ELY |
| NV-FALX | FALLON FD | FALLON |
| NV-FRNK | FERNLEY FD | FERNLEY |
| NV-HENX | HENDERSON FD | HENDERSON |
| NV-LVSX | LAS VEGAS FR | LAS VEGAS |
| NV-LOVX | LOVELOCK FD | LOVELOCK |
| NV-MSVX | MASON VALLEY FPD | YERINGTON |
| NV-MINX | MINERAL FD | MINERAL |
| NV-NASX | NAVAL AIR STATION FALLON | SAN DIEDO |
| NV-NELX | NELLIS AFB FD | LAS VEGAS |
| NV-NDFX | NEVADA DIVISION OF FORESTRY | CARSON CITY |
| NV-NTSX | NEVADA TEST SITE | NORTH LAS VEGAS |
| NV-NLTX | NORTH LAKE TAHOE FPD | INCLINE VILLAGE |
| NV-NLVX | NORTH LAS VEGAS FD | LAS VEGAS |
| NV-NLCX | NORTH LYON CFPD | FERNLEY |
| NV-PAHX | PAHRUMP VALLEY FRS | PAHRUMP |
| NV-RNOX | RENO FD | RENO |
| NV-SFDX | SIERRA FPD | RENO |
| NV-SVFX | SMITH VALLEY FPD | SMITH VALLEY |
| NV-SPKX | SPARKS FD | SPARKS |
| NV-STOX | STOREY CFD | VIRGINIA CITY |
| NV-TDOX | TAHOE-DOUGLAS FPD | ZEPHYR COVE |
| NV-TOFX | USFS, TOIYABE-HUMBOLDT NF | SPARKS |
| NV-YERX | YERINGTON-MASON VALLEY FPD | YERINGTON |

APPENDIX F - OPERATIONAL AREA IDENTIFIERS

| REGION I | |
|-----------------|---------------------------|
| ID | Operational Area (County) |
| XLA | Los Angeles, Area "A" |
| XLB | Los Angeles, Area "B" |
| XLC | Los Angeles, Area "C" |
| XLE | Los Angeles, Area "E" |
| XLF | Los Angeles, Area "F" |
| XLG | Los Angeles, Area "G" |
| XOR | Orange |
| XSL | San Luis Obispo |
| XSB | Santa Barbara |
| XVE | Ventura |

| REGION II | |
|------------------|---------------------------|
| ID | Operational Area (County) |
| XAL | Alameda |
| XCC | Contra Costa |
| XDN | Del Norte |
| XHU | Humboldt |
| XLK | Lake |
| XMR | Marin |
| XME | Mendocino |
| XMY | Monterey |
| XNA | Napa |
| XBE | San Benito |
| XSF | San Francisco |
| XSM | San Mateo |
| XSC | Santa Clara |
| XCZ | Santa Cruz |
| XSO | Solano |
| XSN | Sonoma |

| REGION III | |
|-------------------|---------------------------|
| ID | Operational Area (County) |
| XBU | Butte |
| XCO | Colusa |
| XGL | Glenn |
| XLS | Lassen |
| XMO | Modoc |
| XPU | Plumas |
| XSH | Shasta |
| XSI | Sierra |
| XSK | Siskiyou |
| XSU | Sutter |
| XTE | Tehama |
| XTR | Trinity |
| XYU | Yuba |

| REGION IV | |
|------------------|---------------------------|
| ID | Operational Area (County) |
| XAP | Alpine |
| XAM | Amador |
| XCA | Calaveras |
| XED | El Dorado |
| XNE | Nevada |
| XPL | Placer |
| XSA | Sacramento |
| XSJ | San Joaquin |
| XST | Stanislaus |
| XTB | Tahoe Basin Area |
| XTO | Tuolumne |
| XYO | Yolo |

| REGION V | |
|-----------------|---------------------------|
| ID | Operational Area (County) |
| XFR | Fresno |
| XKE | Kern |
| XKI | Kings |
| XMA | Madera |
| XMP | Mariposa |
| XMD | Merced |
| XTU | Tulare |

| REGION VI | |
|------------------|---------------------------|
| ID | Operational Area (County) |
| XIM | Imperial |
| XIN | Inyo |
| XMN | Mono |
| XRI | Riverside |
| XBO | San Bernardino |
| XSD | San Diego |